



# **BUSINESS PAPER**

**Ordinary Council Meeting**

**27 September 2023**





**Notice is hereby given that an Ordinary Meeting of Council of the  
Yarrabah Aboriginal Shire Council  
will be held in the Yarrabah Aboriginal Shire Council Chambers on:  
Wednesday 27 September 2023 at 9.00am**

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## Order Of Business

|           |                                                                                                      |            |
|-----------|------------------------------------------------------------------------------------------------------|------------|
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|           | Nil                                                                                                  |            |
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- 1 WELCOME**
- 2 WELCOME TO COUNTRY**
- 3 APOLOGIES**
- 4 CONFIRMATION OF PREVIOUS MINUTES**

Ordinary Council Meeting - 23 August 2023

**MINUTES OF YARRABAH ABORIGINAL SHIRE COUNCIL  
ORDINARY COUNCIL MEETING  
HELD AT THE YARRABAH ABORIGINAL SHIRE COUNCIL CHAMBERS  
ON WEDNESDAY, 23 AUGUST 2023 AT 9.00 AM**

**PRESENT:** Cr Ross Andrews (Mayor), Cr Brian Underwood, Cr Lucrecia Willett, Cr Kenneth Jackson, Cr Hezron Murgha

**IN ATTENDANCE:** Richard Wright (CEO), Mike Mair (Director – Corporate Services), Preston Andrews (Director – Building Services), Sam Bann (Director – Infrastructure), Lyn Russell (Acting Director – People & Community Services) Leona Worrell (Minute Taker)

**1 MEETING OPEN**

Mayor Andrews declared the meeting open at 9.30am.

The Mayor welcomed councillors and staff members present to the meeting.

Councillor Cr Hezron Murghja opened with a word of Prayer.

**2 ACKNOWLEDGEMENT OF COUNTRY**

The Mayor acknowledged the traditional custodians the Gunggandji People whose country this meeting is being held today, acknowledgement to their elders, past present and emerging.

Acknowledgment also offered to the other Trustees of this land the Northern & Southern PBCs, the Stolen Generations and for our historical descendants whose elders past present and emerging also call Yarrabah home and support progress in the Shire.

**3 APOLOGIES**

Nil

**4 CONFIRMATION OF PREVIOUS MINUTES**

**RESOLUTION 01:23/08/2023**

That the minutes of the Ordinary Council Meeting held on 26 July 2023 be adopted.

Moved: Cr Brian Underwood

Seconded: Cr Kenneth Jackson

**CARRIED 5/5**

**5 BUSINESS ARISING FROM PREVIOUS MINUTES**

The Mayor noted that there were two matters deferred from the previous meeting. One related to potential issues of conflict. The other was deferred to allow consideration by the full Council.

**6 DISCLOSURE OF INTEREST – COUNCIL / REGISTER UPDATES**

The Mayor reminded the Councillors of the requirement to declare their conflicts of interest to the CEO prior to the meeting and called on all councillors to re-declare then now.

The CEO referred to the declared conflicts at the previous meeting in that:-

Cr Murgha declared a prescribed Conflict of Interest, pursuant to section 150EL of the Local Government Act 2009 in relation to Agenda item 7.8 *“Change To Existing Conditions Community Care Centre And Reconfiguring A Lot Over Part Of Lot 18 Sp284220”*. Cr Murgha is an employee of the applicant organisation, however has no decision making powers in this position.

Cr Underwood declared a declarable Conflict of Interest, pursuant to section 150EQ of the Local Government Act 2009 in relation to Agenda item 7.8 *“Change To Existing Conditions Community Care Centre And Reconfiguring A Lot Over Part Of Lot 18 Sp284220”*. Cr Underwood is on the Board of Directors of the applicant organisation, and therefore has decision making powers in this position.

Cr Underwood advised that he wished to clarify his declaration. He was not on the Board of Directors for the applicant organisation. His position was with the Justice Group, who was at this time auspiced by the applicant organisation. As such he had no decision making powers with the applicant organisation. As such, the Councillor requested that the minutes reflect this as a prescribed Conflict of Interest, pursuant to section 150EL of the Local Government Act 2009.

Cr Jackson declared that due to a recent employment change he wished to declare a prescribed Conflict of Interest, pursuant to section 150EL of the Local Government Act 2009 in relation to Agenda item 7.8 *“Change To Existing Conditions Community Care Centre And Reconfiguring A Lot Over Part Of Lot 18 Sp284220”*. Since the last meeting Cr Jackson has commenced as an employee of the Justice Group, who was at this time auspiced by the applicant organisation., however has no decision making powers in this position.

CEO confirmed to the Mayor that Councillors had declared this conflict of interest prior to this meeting. CEO advised that the resolution sought in this matter was to amend a decision previously made on information provided by the Town Planner in error.

Mayor and Deputy Mayor discussed and agreed that the Councillors may participate in the decision making process as they had no personal gain from any outcome of this matter. Resolution sought was to amend an error and the decision was in the best interests of the community.

**7 MATTERS FOR DISCUSSION****7.1 CEO OPERATIONAL REPORT****PURPOSE OF THE REPORT**

Monthly Council meeting report on the operational and strategic performance of council business for months of July 2023 / August 2023.

CEO read to the report.

**RESOLUTION 02:23/08/2023**

That Council accept the CEO Operational Report for the period to 18 August 2023.

Moved: Cr Kenneth Jackson

Seconded: Cr Brian Underwood

**CARRIED 5/5**

10.20am meeting Adjourned

10.40am meeting reconvened

10.40am Director – Corporate Services entered the meeting

## 7.2 YASC MONTHLY FINANCIAL REPORT

### PURPOSE OF THE REPORT

Provide council with monthly financial report. This report covers the financial period 31 July 2023.

Director – Corporate Services read to the report.

#### **RESOLUTION 03:23/08/2023**

That Council accept the 31 July 2023 Finance Reports as tabled.

1. Operating results
2. Current Debtors:
  - Trade Debtors & Creditors,
  - Housing Debtors
3. Capital works
4. Balance sheet
5. Cash position
6. Status of Commercial leases

Moved: Cr Ross Andrews

Seconded: Cr Kenneth Jackson

**CARRIED 5/5**

## 7.3 QAO 2023 INTERIM AUDIT REPORT

### PURPOSE OF THE REPORT

Provide Council with the QAO 2023 Interim Audit Report.

Director – Corporate Services read to the report.

#### **RESOLUTION 04:23/08/2023**

That Council resolve to note and accept the QAO 2023 Interim Audit Report as tabled.

Moved: Cr Lucrecia Willett

Seconded: Cr Hezron Murgha

**CARRIED 5/5**

11.40am meeting Adjourned

11.40am Director – Corporate Services left the meeting

12.30pm meeting reconvened

12.30pm Acting Director – People & Communities entered the meeting

#### **7.4 PEOPLE & COMMUNITIES - OPERATIONAL REPORT**

##### **PURPOSE OF THE REPORT**

To provide Council an update on operational activities undertake within the Department of People and Communities.

Acting Director People & Communities read to the report.

##### **RESOLUTION 05:23/08/2023**

That Council accept the Acting Director of People and Communities Operational Report, tabled as read.

Moved: Cr Lucrecia Willett

Seconded: Cr Kenneth Jackson

**CARRIED 5/5**

1.25pm Acting Director – People & Communities left the meeting

1.25pm Director – Infrastructure entered the meeting

#### **7.5 INFRASTRUCTURE - OPERATIONAL REPORT**

##### **PURPOSE OF THE REPORT**

To report to Council the status/activities of Infrastructure Department areas for the month July up to 08 August 2023.

Director – Infrastructure read to the report.

##### **RESOLUTION 06:23/08/2023**

That Council accept the report of the Director – Infrastructure, tabled as read.

Moved: Cr Kenneth Jackson

Seconded: Cr Hezron Murgha

**CARRIED 5/5**

2.15pm Director – Infrastructure left the meeting



2.15pm meeting Adjourned

2.32pm meeting reconvened

2.32pm Director – Building Services entered the meeting

## **7.6 BUILDING SERVICES - OPERATIONAL REPORT**

### **PURPOSE OF THE REPORT**

To report to Council the status/activities of Building Services areas for the month of 27<sup>th</sup> July 2023 to 21<sup>st</sup> August 2023.

Director – Building Services read to the report.

#### **RESOLUTION 07:23/08/2023**

That Council accept the report of the Director – Building Services, tabled as read.

Moved: Cr Brian Underwood

Seconded: Cr Kenneth Jackson

**CARRIED 5/5**

## **7.7 ENDORSEMENT OF YARRABAH LDMP 2023**

### **PURPOSE OF THE REPORT**

To seek Council approval of the amended Yarrabah Local Disaster Management Plan 2023

CEO read to the report.

#### **RESOLUTION 08:23/08/2023**

That Council resolve to endorse the Yarrabah Local Disaster Management Plan 2023

1. Authorise the Mayor (as Chair of the Yarrabah LDMG) and CEO (as Local Disaster Coordinator) to sign the plan.
2. CEO to have the endorsed plan posted on Council's website.

Moved: Cr Kenneth Jackson

Seconded: Cr Brian Underwood

**CARRIED 5/5**

## 7.8 CHANGE TO EXISTING CONDITIONS COMMUNITY CARE CENTRE AND RECONFIGURING A LOT OVER PART OF LOT 18 SP284220

### PURPOSE OF THE REPORT

Deferred from Ordinary Council Meeting on 26<sup>th</sup> July 2023 (08.MFD\_OM.20230726)

Report prepared by Planz Town Planning

To seek Council resolution to correct an error in the conditions for the Development Application for Material Change of Use – Community Care Centre and Reconfiguring A Lot –over part of Lot 18 SP284220 at Muka Street

The conditions relate to the provision of parking on the site. The conditions were included in error and should be removed from the approval.

The CEO read to the report.

### RESOLUTION 09:23/08/2023

That Council resolve to amend the conditions of the Development Permit Material Change of Use – Community Care Centre and Reconfiguring a Lot over part of Lot 18 SP284220 at Muka Street with a 10 + 10 + 10 lease option to allow the transition of the lease and transfer the new building to the Yarrabah Justice entity once fully established, funded and operational, subject to the following conditions by deleting conditions 5 and 6 as the conditions were included in error and the conditions are not applicable to this use in this location and issue an amended decision notice:

5- Access

~~The applicant/developer must:~~

- ~~a. Engage a suitably qualified engineer to confirm the access driveways are suitably located providing safe and efficient access to the site, and provide written confirmation to the satisfaction of Council's Chief Executive Officer; and~~
- ~~b. Construct commercial access crossovers in the locations shown on the approved plans, except where modified by item a. above. The crossovers must be constructed (from the edge of the road pavement to the property boundary of the subject lot) in accordance with the FNQROC Development Manual, to the satisfaction of Council's delegated officer; and~~
- ~~c. Ensure that any redundant vehicle crossovers are removed and the ground surface made good.~~

6- Parking/Internal Driveways

~~The applicant/developer must provide a minimum of 16 on-site parking spaces, including 1 PWD space and 1 emergency vehicle bay.~~

~~All spaces must be sealed, line marked and appropriately drained and designed in accordance with Australian Standard AS2890:1 Off Street Parking—Car Parking and Australian Standard AS2890.6-2009 Off street parking for people with disabilities as applicable.~~

~~All car parking facilities must be maintained to a safe operating standard at all times thereafter.~~

Moved: Cr Lucretia Willett

Seconded: Cr Ross Andrews

**CARRIED 5/5**

**7.9 REQUEST BY THE GUNGGANDJI-MANDINGALBAY YIDINJI PEOPLES PRESCRIBED BODY CORPORATE FOR APPROVAL TO TEMPORARILY OCCUPY PART OF LOT 308 SP278074****PURPOSE OF THE REPORT****Deferred from Ordinary Council Meeting on 26<sup>th</sup> July 2023 (09.MFD\_OM.20230726)**Report prepared by Planz Town Planning

To obtain Council's approval for the Gunggandji-Mandingalbay Yidinji Peoples Prescribed Body Corporate (GMYP) to temporarily use part of Lot 308 SP278074 for GMYP administration and ranger purposes.

CEO advised that matter deferred from previous meeting to allow consideration of full Council. CEO read to the report.

**RESOLUTION 10:23/08/2023**

That Council resolve to approve the Gunggandji-Mandingalbay Yidinji Peoples Prescribed Body Corporate (GMYP) request for the temporary use of part of Lot 308 SP278074 for GMYP administration and ranger purposes, subject to the following:

1. The temporary use will be connected to composting toilets and potable water tanks sufficient for the use.
2. A formal planning application for the use is made before 1 July 2024, noting that Council may issue a further extension to this deadline upon request, where that request is supported by appropriate evidence.
3. If the formal planning application is unsuccessful, the GMYP will remove all structures within 12 months of the decision.

Moved: Cr Kenneth Jackson

Seconded: Cr Brian Underwood

**CARRIED 5/5**

**7.10 PROPOSED INCREASE TO THE ELECTRIC ANTS BIOSECURITY ZONE****PURPOSE OF THE REPORT**

To advise and seek Council support of proposed changes to the electric ant biosecurity zone to include the Yarrabah Aboriginal Shire Council local government area.

The CEO read to the report.

**RESOLUTION 11:23/08/2023**

That Council resolve to

1. Endorse the changes to electric ant biosecurity zone to include the Yarrabah Aboriginal Shire Council local government area.
2. Authorise the CEO to advise Biosecurity Queensland of Council's endorsement of this change.

Moved: Cr Ross Andrews

Seconded: Cr Lucrecia Willett

**CARRIED 5/5**

**7.11 CONFIRMATION OF ABORIGINALITY / COMMUNITY AFFILIATION APPLICANT FORM:**

██████████

**PURPOSE OF THE REPORT**

Present information to council from community resident seeking Confirmation of Aboriginality endorsement consideration. Applicant – ██████████.

The CEO read to the report.

**RESOLUTION 12:23/08/2023**

That Council resolve to endorse the recommendation provided by the CEO to accept the application for confirmation of Aboriginality community affiliation as submitted by the following person:

- ██████████

It is further recommended that this action is moved and seconded by the signing Councillors.

Moved: Cr Kenneth Jackson

Seconded: Cr Hezron Murgha

**CARRIED 5/5**

**7.12 CONFIRMATION OF ABORIGINALITY / COMMUNITY AFFILIATION APPLICANT FORM:**

[REDACTED]

**PURPOSE OF THE REPORT**

Present information to council from community resident seeking Confirmation of Aboriginality endorsement consideration. Applicant – [REDACTED]

The CEO read to the report.

**RESOLUTION 13:23/08/2023**

That Council resolve, in relation to the application for confirmation of Aboriginality/Community Affiliation as submitted by [REDACTED]

1. To accept the application as submitted

or

not accept the application as submitted. The CEO is instructed to advise the applicant in writing to make application to the relevant PBC for determination.

Moved: Cr Brian Underwood

Seconded: Cr Ross Andrews

**CARRIED 5/5**

**7.13 CONFIRMATION OF ABORIGINALITY / COMMUNITY AFFILIATION APPLICANT FORM:**

[REDACTED]

**PURPOSE OF THE REPORT**

Present information to council from community resident seeking Confirmation of Aboriginality endorsement consideration. Applicant – [REDACTED].

The CEO read to the report.

**RESOLUTION 14:23/08/2023**

That Council resolve to endorse the recommendation provided by the CEO to accept the application for confirmation of Aboriginality community affiliation as submitted by the following person:

- [REDACTED]

It is further recommended that this action is moved and seconded by the signing Councillors.

Moved: Cr Hezron Murgha

Seconded: Cr Ross Andrews

**CARRIED 5/5**

**8 CORRESPONDENCE****8.1 CORRESPONDENCE - MINISTER FOR HOUSING****PURPOSE OF THE REPORT**

Revised proposal regarding the intended program of works for the \$6 520 188 allocation as part of the Forward Remote Capital Program to increase the supply of housing in Aboriginal and Torres Strait Islander communities.

**RESOLUTION 15:23/08/2023**

That Council note the correspondence tabled, as read.

Moved: Cr Ross Andrews

Seconded: Cr Brian Underwood

**CARRIED 5/5**

**9 STRATEGIC PORTFOLIO UPDATE**

Councillors to provide updates on Meetings and Trips and other information for the meeting.

**10 CONFIDENTIAL MATTERS**

Nil

**11 CLOSE OF MEETING**

Date for the next Council Ordinary Meeting is Wednesday 20 September 2023.

The Mayor thanked the councillors and staff for their participation and attendance at the meeting.

Meeting closed at 3.30 pm.

.....  
**MAYOR**

**5 BUSINESS ARISING FROM PREVIOUS MINUTES**

**6 DISCLOSURE OF INTEREST – COUNCIL / REGISTER UPDATES**

## 7 MATTERS FOR DISCUSSION

### 7.1 CEO OPERATIONAL REPORT

**File Number:** 01.MFD\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

#### PURPOSE OF THE REPORT

Monthly Council meeting report on the operational and strategic performance of council business for months of August 2023 / September 2023.

#### KEY FOCUS AREAS

This monthly report covers the period from 24 August 2023 to 21 September 2023.

- **Yarrabah Joint Agency Meeting** – 25 August 2023. Attended by CEO
- **QMF Meeting** – 25 August 2023 - Jilara Oval. Attended by CEO
- **TPHS Meeting** - 28 August 2023 - Yarrabah Water. Attended by CEO
- **Waste Funding Meeting** – 29 August 2023 – Department of Environment & Science. Attended by CEO
- **Yarrabah Foreshore Workshop** – 29 August 2023. Attended by Mayor, CEO
- **Multi Agency Working Group Meeting** – 29 August 2023. Attended by CEO
- **YLF Meeting** – 30 August 2023. Attended by CEO
- **Arts Queensland** – 31 August 2023. Attended by CEO & Arts & Museum Manager
- **Minister Shannon Fentiman - Health, Mental Health and Ambulance Services and Minister for Women** – 31 August 2023. Attended by Mayor & CEO
- **QPS First Nations Mayors Summit** – 4 – 5 September 2023. Attended by Mayor, CEO
- **Indigenous Council Sustainability Project - Council Co-design Workshop** – 6 September 2023. Attended by Mayor, CEO
- **TCICA Meeting** - 7 September 2023. Attended by Mayor, CEO
- **Department of State Development, Infrastructure, Local Government and Planning** – 7 September - Draft Far North Queensland Infrastructure Plan. Attended by Mayor, CEO
- **Community Safety Plan Advisory Committee Briefing** – 8 September 2023. Attended by Mayor, CEO
- **YMCF Project Meeting** – 8 September 2023. Attended by CEO
- **Mayor Andrews' visit to Hobsons Bay City Council** – 11-13 September 2023.
- **Water Supply Regulation Workshop** – 11 September 2023. Attended by CEO
- **Reef Guardian Councils Program** – 13 September 2023. Attended by CEO



- **Yarrabah Community Training Program** – 13 September 2023. Attended by CEO
- **CBD Infrastructure Introduction (Palm Island)** – 13 September 2023. Attended by CEO
- **ANZSOG - Research team** – 18 September 2023. Attended by Mayor, CEO
- **Balamba project Start up Workshop** – 19 September 2023. Attended by Mayor, CEO
- **Yarrabah Fashion / Photoshoot** – 21 September 2023. Attended by Mayor, CEO

#### GOVERNANCE:

Internal processes continued to be monitored to ensure compliance with legislative requirements.

#### GRANT MANAGEMENT

Grants Team continue to build a comprehensive list/status of all grant briefs, grants considered, grants applied and forecast opportunities in collaboration with each Department.

#### GRANTS APPLIED

- **Federal Governments Reef Guardian Council Funding - \$920,000** over 3 years
  1. Yarrabah Sewage Treatment Plant Upgrade - Surface Aerators to improve the quality of the final effluent prior to discharge to the local creek by installing a surface aeration system.
  2. De-'car'-bonising Yarrabah: e-Mobility Strategy and Pilot - Implement a pilot project for an e-transport network.
  3. Fuel Tank Upgrades - Remove and replace existing underground fuel tanks and replace with above ground tanks and fuel bowser. Includes removing the old fuel tank near the supermarket.

#### GRANTS APPROVED DURING PERIOD

- **Queensland Governments Recycling and Jobs Fund – 3 million**
  - Stage 1 Upgrade machinery needed to clear current landfill.
  - Stage 2 Upgrade transfer station facilities.
- **ILSC Our Country Our Future Program - \$250,000** as a co-contribution to the Yarrabah Microgrid Project Stage 1.

#### GRANTS AWAITING OUTCOME

- **Regional Connectivity Program - \$ 670,476** NBN as lead applicant. Fixed Wireless internet for Yarrabah.
- **Growing our Regions Program –**
  - **\$4,462,320** - Balamba Social Infrastructure & Ambrym St capital works.
  - **\$15,000,000** - Regional Transaction Centre –New store, and commercial/office tenancy space.
  - **\$3,850,000** - Deadly Short Stay Cabins - - Deadly Short Stay Cabins are 10 purpose-built accommodations

GRANTS UNDER CONSIDERATION

- **Queensland Day - \$ 15,000** Funding for community events on Queensland Day 06 June 2024.
- **National Road Safety Action Grants Program - \$25,500** First Nations Road Safety
- **The Indigenous Regional Arts Development Fund (IRADF) - \$45,000**
  - Cultural Maintenance - keeping culture strong through passing on of cultural knowledge and practice by recognised, respected Elders, leaders and peers.
  - Arts Development – community and individuals’ arts practice, participation and skills development.

FORECAST OPPORTUNITIES

- **Transport and Main Roads Track to Treaty program - \$500,000**  
Mobility Strategy - to design, plan and implement a transport system for Yarrabah including micro mobility and light public transport.
- **Queensland Destination Events Program - \$100,000**  
Proposed funding contribution for the 2024 Yarrabah Music and Cultural Festival
- **Queensland Resilience and Risk Reduction Fund (QRRRF) – 13.1m** - mitigation infrastructure, e.g., stormwater detention, levees and disaster management equipment, such as emergency generators
- **Regional Precincts and Partnerships Program \$500,000** – Yarrabah Town Centre Precinct Plan

**AGENDA ACTIONS****Ordinary Meeting –26 July 2023**

| Item | Agenda item                                             | Status   |
|------|---------------------------------------------------------|----------|
| 7.1  | CEO Operational Report                                  | Tabled   |
| 7.2  | YASC Monthly Financial Report                           | Tabled   |
| 7.3  | QAO 2023 Interim Audit Report                           | Tabled   |
| 7.4  | People & Communities – Operational Report               | Tabled   |
| 7.5  | Infrastructure - Operational Report                     | Tabled   |
| 7.6  | Building Services - Operational Report                  | Tabled   |
| 7.7  | Endorsement of Yarrabah LDMP 2023                       | Tabled   |
| 7.8  | Change to existing conditions Community Care Centre and | Actioned |

| Item | Agenda item                                                                                                                                  | Status   |
|------|----------------------------------------------------------------------------------------------------------------------------------------------|----------|
|      | Reconfiguring a Lot over part of Lot 18 SP284220                                                                                             |          |
| 7.9  | Request by the Gunggandji-Mandingalbay Yidinji Peoples Prescribed Body Corporate for approval to temporarily occupy part of Lot 308 SP278074 | Actioned |
| 7.10 | Proposed increase to the Electric Ants Biosecurity Zone                                                                                      | Actioned |
| 7.11 | Confirmation of Aboriginality / Community Affiliation<br>Applicant Form: [REDACTED]                                                          | Actioned |
| 7.12 | Confirmation of Aboriginality / Community Affiliation<br>Applicant Form: [REDACTED]                                                          | Actioned |
| 7.13 | Confirmation of Aboriginality / Community Affiliation<br>Applicant Form: [REDACTED]                                                          | Actioned |
| 8.1  | Correspondence - Minister for Housing                                                                                                        | Tabled   |

## UPCOMING MATTERS:

- Launch of the Boomerang Bags – 3 October 2023. Yarrabah Art & Museum Centre
- FNQROC Meeting – 4 – 5 October August 2023 – Hope Vale. Mayor & CEO to attend
- Gillian Bann Facility Official Opening – 6 October 2023. Minister Hinchliffe has confirmed his attendance
- COEX Official Opening – 6 October 2023. Minister Hinchliffe has confirmed his attendance
- Yarrabah Music Festival – 7 October 2023.
- FNQROC WHS & Wellbeing Committee Meeting – 10 October 2023. Cairns Regional Council – CEO to attend
- Bishop Malcolm Park – 12 October 2023. Blessing of the Park
- LGAQ Annual Conference – 16 – 19 October 2023. Gladstone - Mayor & CEO to attend

- **Reef Guardian Councils Executive Committee meeting** – 18-19 October 2023. Gladstone - Mayor & CEO to attend
- **Balamba Update Workshop** – 23 October 2023. Mayor & Councillors invited
- **Yarrabah DOGIT Day** – 30 October 2023. YASC Family event organised at Jilara Oval

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That Council accept the CEO Operational Report for the period to 21 September 2023.

**7.2 YASC MONTHLY FINANCIAL REPORT**

**File Number:** 02.MFD\_OM.20230927

**Author:** Mike Mair, Director - Corporate Services

**PURPOSE OF THE REPORT**

Provide council with monthly financial report. This report covers the financial period 31 August 2023.

**BACKGROUND**

This report is created with the following in mind:

*Local Government Regulations, s204 - Financial*

*(1) The local government must prepare a financial report.*

*(2) The chief executive officer must present the financial report—*

*(a) if the local government meets less frequently than monthly—at each meeting of the local government; or*

*(b) otherwise—at a meeting of the local government once a month.*

*(3) The financial report must state the progress that has been made in relation to the local government's budget for the period of the financial year up to a day as near as practicable to the end of the month before the meeting is held.*

CEO delegates the reporting responsibility to the Corporate Services Director – Mike Mair.

**COMMENT**

The information provided in this report reflects the financial accounts and statements for the month end.

The content of the reports to include information on the following:

Overview of

1. Operating results
2. Current Debtors
  - Trade Debtors & Trade Creditors,
  - Housing Debtors
3. Capital works
4. Balance sheet
5. Cash position
6. Commercial leases
7. Areas of Interest Report
8. Grants Report

**POLICY/FUNDING CONSIDERATIONS**

Local Government Regulations, s204 - Financial

**RISK**

Compliance.

**CONSULTATION**

Executive Leadership Team

Finance Manager

**ATTACHMENTS**

1. Finance Report August 2023
2. Areas of Interest Report August 2023
3. Grants Report August 2023

**RECOMMENDATION**

That Council accept the 31 August 2023 Finance Reports as tabled.

1. Operating results
2. Current Debtors:
  - Trade Debtors & Creditors,
  - Housing Debtors
3. Capital works
4. Balance sheet
5. Cash position
6. Status of Commercial leases
7. Areas of Interest Report
8. Grants Report

**CORPORATE SERVICES REPORT**  
**TO THE YARRABAH ABORIGINAL SHIRE COUNCIL**  
**For the Period Ended 31 August 2023**

**FINANCIAL SERVICES**

**I. Overview of Operating Results at 31 August 2023**

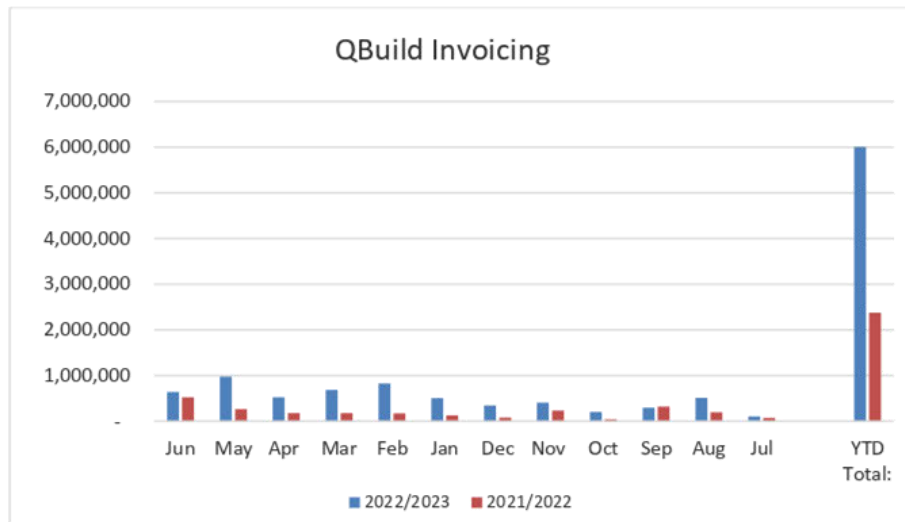
|                              | <b>ACTUAL<br/>YTD</b> | <b>BUDGET<br/>YTD 22/23</b> | <b>VARIANCE</b> | <b>VARIANCE</b> | <b>BUDGET<br/>FY 22/23</b> |
|------------------------------|-----------------------|-----------------------------|-----------------|-----------------|----------------------------|
|                              | <b>\$</b>             | <b>\$</b>                   | <b>\$</b>       | <b>%</b>        | <b>\$</b>                  |
| <b>Recurrent Income</b>      |                       |                             |                 |                 |                            |
| Fees & charges               | 10,642                | 47,739                      | -37,097         | -78%            | 286,433                    |
| Other incomes                | 84,394                | 105,862                     | -21,469         | -20%            | 635,175                    |
| Rental income                | 523,408               | 505,852                     | 17,556          | 3%              | 3,035,110                  |
| Interest received            | 27,170                | 18,333                      | 8,836           | 48%             | 110,000                    |
| Sales & recoverable works    | 1,494,091             | 635,721                     | 858,370         | 135%            | 3,814,327                  |
| Grants & Subsidies           | 1,062,013             | 1,428,879                   | -366,866        | -26%            | 8,573,271                  |
|                              | <b>3,201,718</b>      | <b>2,742,386</b>            | <b>459,332</b>  | <b>17%</b>      | <b>16,454,316</b>          |
| <b>Recurrent Expenditure</b> |                       |                             |                 |                 |                            |
| Employees costs              | 1,094,738             | 1,166,715                   | -71,977         | -6%             | 7,000,290                  |
| Materials and services       | 1,897,341             | 1,789,926                   | 107,415         | 6%              | 10,739,559                 |
| Finance costs                | 1,114                 | 26,522                      | -25,408         | -96%            | 159,130                    |
| Donations Paid               | 636                   | -                           | 636             |                 |                            |
| Depreciation                 | 1,044,574             | 1,006,629                   | 37,945          | 4%              | 6,039,772                  |
|                              | <b>4,038,403</b>      | <b>3,989,792</b>            | <b>48,611</b>   | <b>1.22%</b>    | <b>23,938,751</b>          |
| Less: Capitalised Expenses   |                       |                             |                 |                 |                            |
|                              | <b>4,038,403</b>      | <b>3,989,792</b>            | <b>48,611</b>   | <b>-1.22%</b>   | <b>23,938,751</b>          |
| <b>Net Operating Profit</b>  | <b>-836,685</b>       | <b>-1,247,406</b>           | <b>410,721</b>  | <b>-33%</b>     | <b>-7,484,435</b>          |

Council's Operating result is a loss of \$.837M as at 31 August 2023, which is better than budget by \$410K.

Recurrent income is \$459K over budget. Recurrent expenditure is \$49K over budget.

Employee Costs are under budget by 72K. Materials and Services costs exceeded budget by \$107K. Depreciation is \$38K over budget.

QBuild Revenues have increased by \$608K on that of last year. This is mainly due to the extension of the Healthy Housing program from October 2022 to October 2023.



Build R&M's YTD profit is \$185k. This is the sixth month of continued monthly profitability confirming corrective actions taken are working. It also needs to be noted that not all costs have been taking up against the various jobs. Whilst very positive Council still needs to maintain a heavy focus on this Directorate to help achieve ongoing sustainability.



## Liquidity Highlights

## II. Current Trade Debtors, Housing Debtors &amp; Trade Creditors

|                           | 90 Days          | 60 Days      | 30 Days       | Current        | Total            |
|---------------------------|------------------|--------------|---------------|----------------|------------------|
| Total Debtor Type         | -                | -            | -             | -              | -                |
| Debtors Sundry            | 262,323          | 13,545       | 6,977         | 436,420        | 719,266          |
| Blockholders Service Fees | 385,618          | -            | 151           | 10,656         | 374,811          |
| Commercial Service Fees   | 199,549          | -            | -             | -              | 199,549          |
| Grants                    | 479              | -            | -             | -              | 479              |
| Ex - Rent (pre 2013)      | 960,696          | 313          | 438           | 648            | 962,094          |
| Trustee Leases            | 24,794           | -            | -             | -              | 24,794           |
| Commercial Leases         | 26,573           | 2,992        | 17,717        | 24,775         | 72,057           |
| Daycare Debtors           | 105,212          | 5,452        | 5,865         | 4,913          | 121,443          |
| Housing Current Rent      | 2,711,304        | 1,617        | 6,831         | 1,255          | 2,721,006        |
| <b>TOTAL DEBTORS</b>      | <b>4,676,548</b> | <b>1,812</b> | <b>28,488</b> | <b>685,235</b> | <b>5,195,499</b> |
| <b>TOTAL CREDITORS</b>    | <b>9,964</b>     | <b>1,875</b> | <b>8,354</b>  | <b>562,172</b> | <b>582,366</b>   |

Of the \$5.195M owing to Council, only \$1.191M is estimated as collectable with \$4.004 million included in our provision for doubtful debts.

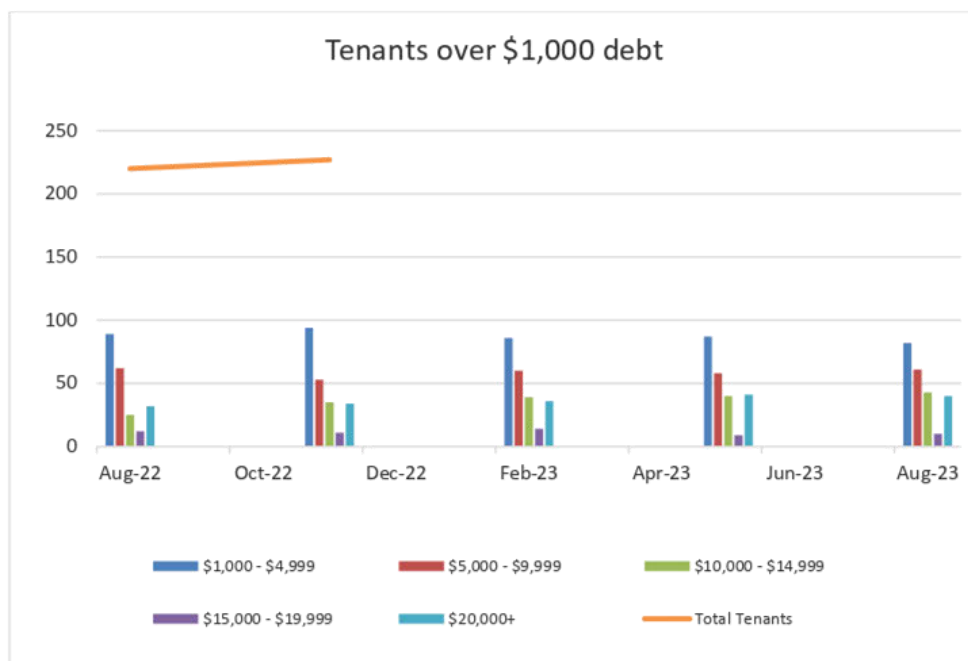
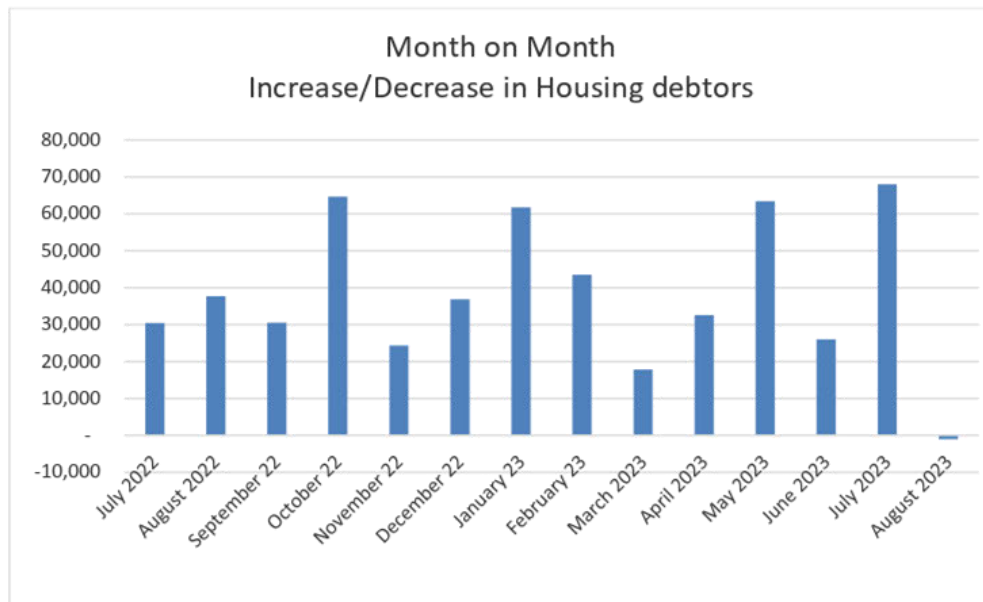
**Snapshot: SOCIAL HOUSING DEBT LEVEL (CURRENT)**

Over the past 12 months, the rental arrears to Council for social housing has increased by 24% from \$2,187,154 to \$2,721,006. A review of debtors has highlighted the following:

61% of current tenants are in arrears and 82 total tenants owe over \$1,000 which has decreased by 5 on that of the previous quarter. August's housing debt actually decreased by \$1,027 on that of the previous month.

The 40 debtors owing over \$20k increased by \$8K on that of last month from \$1.316M to \$1.324M.

How ever Council needs to note that for the first time in 16 months the housing debtors monthly position decreased by a modest \$1k which is a great outcome. Similar to QBuild, Council needs to maintain a heavy focus on this area and monitor the next few months results.



| Monthly movement to housing debt |                            |
|----------------------------------|----------------------------|
| Month                            | Actual increase/(decrease) |
| July 2022                        | 30,408                     |
| August 2022                      | 37,678                     |
| September 22                     | 30,490                     |
| October 22                       | 64,674                     |
| November 22                      | 24,317                     |
| December 22                      | 36,835                     |
| January 23                       | 61,714                     |
| February 23                      | 43,492                     |
| March 2023                       | 17,811                     |
| April 2023                       | 32,537                     |
| May 2023                         | 63,458                     |
| June 2023                        | 25,991                     |
| July 2023                        | 68,018                     |
| August 2023                      | (\$1,027)                  |

|                               | # Tenants | # Tenants | # Tenants | # Tenants | # Tenants |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|
| Amount Owing to Council       | Aug-22    | Nov-22    | Feb-23    | May-23    | Aug-23    |
| \$1,000 - \$4,999             | 89        | 94        | 86        | 87        | 82        |
| \$5,000 - \$9,999             | 62        | 53        | 60        | 58        | 61        |
| \$10,000 - \$14,999           | 25        | 35        | 39        | 40        | 43        |
| \$15,000 - \$19,999           | 12        | 11        | 14        | 9         | 10        |
| \$20,000+                     | 32        | 34        | 36        | 41        | 40        |
| Total Tenants                 | 220       | 227       | 235       | 235       | 236       |
| Percent of tenants in arrears | 57%       | 59%       | 61%       | 61%       | 61%       |

### III. Capital Works

The following is an overview of Capital Works for specific large projects. The capital project reviews are for the total project from start to completion. This means the below totals may encompass more than one financial year.

| <b>Capital Expenditure<br/>31/08/2023</b>         | <b>Total Grant<br/>Budget</b> | <b>Monies<br/>Received to<br/>Date</b> | <b>Expenses to<br/>Date</b> | <b>Variation v<br/>Budget</b> | <b>Brief Description</b>                                                                                                                   |
|---------------------------------------------------|-------------------------------|----------------------------------------|-----------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Interim Remote Capital Program</b>             | 2,139,036                     | 1,925,134                              | 1,313,484                   | 825,553                       | 5 Lots 6A Djenghi Estate                                                                                                                   |
| <b>Works for Qld 4 - 21/24</b>                    | 3,280,000                     | 1,640,000                              | 1,829,705                   | 1,450,295                     | Fibre Optic Installation, Housing<br>Driveways, Security Fencing, Council Buildings<br>Upgrade & Refurbishment, Yarrabah<br>Beautification |
| <b>Roads to recovery</b>                          | 42,409                        | 31,337                                 | 11,150                      | 31,259                        | Construction or maintenance of roads                                                                                                       |
| <b>Sewerage Pump Stations (ICCIP)</b>             | 1,210,455                     | 1,222,865                              | 459,995                     | 750,460                       | Replace gantrys, pump upgrades and<br>maintenance, SCADA, assesment of future<br>expansion, new switchboard pump 3                         |
| <b>Water Mains Upgrade (ICCIP)</b>                | 1,260,720                     | 916,753                                | 1,242,617                   | 18,103                        | Replace water main Back Beach<br>Road, SCADA, Fit bore 2 & 7 pumps, water<br>treatment upgrade.                                            |
| <b>Community Message Sign (NIAA)</b>              | 44,765                        | 49,032                                 | 46,806                      | - 2,041                       | Disaster information, events in and around the<br>community and special events out of the<br>community.                                    |
| <b>Qbuild Housing demolition and construction</b> | 3,498,000                     | -                                      | 467,680                     | 3,030,320                     | 14 Smith St, 4 Dabah Close, 19 Smith St, 32<br>Workshop Rd, 7 Beach St, 64 Gribble St                                                      |
| <b>Qbuild Housing construction</b>                | 2,093,892                     | 2,632,454                              | 2,394,865                   | - 300,973                     | Lots 601, 611 Millie, 701, 702, 715 Gurmga<br>St Houses construction                                                                       |
| <b>Forward Capital Program</b>                    | 5,927,444                     | 1,795,803                              | 39,871                      | 5,887,573                     | 16 Lots Djenghi, 10 houses Gurmga St                                                                                                       |
| <b>Water Treatment Plant Upgrade (LGGSP)</b>      | 1,253,159                     | 375,948                                | 25,179                      | 1,227,980                     | Water Treatment Plant upgrade                                                                                                              |
| <b>Buddabadoo Road drainage upgrades (QRA)</b>    | 566,475                       | 169,943                                | 95,640                      | 470,835                       | Buddabadoo Road drainage upgrades                                                                                                          |
|                                                   | <b>\$21,316,355</b>           | <b>\$10,759,267</b>                    | <b>\$7,926,993</b>          |                               |                                                                                                                                            |
| <b>Estimated Capital Deficit</b>                  |                               | <b>0</b>                               |                             |                               |                                                                                                                                            |

## IV. Balance Sheet

|                                          |                          |                        |
|------------------------------------------|--------------------------|------------------------|
| <b>Yarrabah Aboriginal Shire Council</b> |                          |                        |
| <b>Statement of Financial Position</b>   |                          |                        |
| <b>At 31 August 2023</b>                 |                          |                        |
|                                          | <b>Council</b>           |                        |
|                                          | <b>At 31 August 2023</b> | <b>At 30 June 2023</b> |
|                                          | <b>\$</b>                | <b>\$</b>              |
| <b>Current assets</b>                    |                          |                        |
| Cash and cash equivalents                | 13,345,459               | 11,152,024             |
| Trade and other receivables              | 3,058,938                | 3,325,991              |
| Inventories                              | 249,074                  | 213,547                |
| <b>Total current assets</b>              | <b>16,653,471</b>        | <b>14,691,562</b>      |
| <b>Non-current assets</b>                |                          |                        |
| Property, plant and equipment            | 155,195,254              | 154,625,932            |
| <b>Total non-current assets</b>          | <b>155,195,254</b>       | <b>154,625,932</b>     |
| <b>Total assets</b>                      | <b>171,848,725</b>       | <b>169,317,494</b>     |
| <b>Current liabilities</b>               |                          |                        |
| Trade and other payables                 | 5,647,305                | 6,915,949              |
| Provisions                               | 684,006                  | 602,972                |
| <b>Total current liabilities</b>         | <b>6,331,312</b>         | <b>7,518,921</b>       |
| <b>Non-current liabilities</b>           |                          |                        |
| Provisions                               | 1,656,965                | 1,912,917              |
| <b>Total non-current liabilities</b>     | <b>1,656,965</b>         | <b>1,912,917</b>       |
| <b>Total liabilities</b>                 | <b>7,988,277</b>         | <b>9,431,837</b>       |
| <b>Net community assets</b>              | <b>163,860,448</b>       | <b>159,885,657</b>     |
| <b>Community equity</b>                  |                          |                        |
| Asset revaluation surplus                | 104,980,046              | 104,980,046            |
| Retained surplus/(deficiency)            | 58,880,402               | 54,905,611             |
| <b>Total community equity</b>            | <b>163,860,448</b>       | <b>159,885,657</b>     |

**V. Cash Position**

|                           | \$                 | \$                      |
|---------------------------|--------------------|-------------------------|
| CBA - General Fund        | 86,591             |                         |
| CBA - Housing Fund        | 1,723,068          |                         |
| CBA - Remote Capital      | 951,989            |                         |
| CBA - Forward Capital     | 143,360            |                         |
| QTC - Leases              | 326,397            |                         |
| QTC - Investment          | 8,140,519          |                         |
| QTC - Forward Capital     | 1,973,086          |                         |
| Cash Floats               | <u>450</u>         |                         |
| Total Cash                |                    | 13,345,459              |
| Trade Debtors             | 5,195,499          |                         |
| Provision Doubtful Debts  | <u>(4,004,256)</u> | 1,191,243               |
| Less: Trade Creditors     |                    | (582,366)               |
| Less: Tied Grant Funds    |                    | (4,466,177)             |
| Less: Current Commitments |                    | <u>(3,419,641)</u>      |
| Cash Position at EOM      |                    | <u><b>6,068,520</b></u> |

**VI. Commercial Leases**

| Status of Council Commercial Leases | No. |
|-------------------------------------|-----|
| Total Council leasable properties   | 21  |
| No. of current leases outstanding   | 0   |
| <i>Being made up of those:</i>      |     |
| - Expression of interest released   | 0   |
| - awaiting signature of tenant      | 0   |
| - Expression of interest to be done | 0   |
|                                     |     |

**VII. Other**

QAO have completed their audit for 2022-23. The final audit report and the annual financial statements will be tabled at the next Audit & Risk Committee meeting in preparation for final signature by the CEO and Mayor.

**Mike Mair**

*Director Corporate Services*



## 300. Program GL Report with IE Code Detail

8:30 AM  
Monday, 25 September, 2023

## YARRABAH ABORIGINAL SHIRE COUNCIL

For Period Ending: 31/08/2023

Year : 23/24

17%

|                                                      |                                                      | Current Budget      | YTD Actual         | Order Value       | Total Actual       | Variance \$         | Variance %   |
|------------------------------------------------------|------------------------------------------------------|---------------------|--------------------|-------------------|--------------------|---------------------|--------------|
| <b>Sub Programme: 306 SGFA - Parks &amp; Gardens</b> |                                                      |                     |                    |                   |                    |                     |              |
| <b><u>Operating Expenditure</u></b>                  |                                                      |                     |                    |                   |                    |                     |              |
| 13062000                                             | Parks & Gardens - Employee Costs                     |                     |                    |                   |                    |                     |              |
| 201                                                  | Salaries & Wages                                     | 94,796.94           | 28,353.61          | 0.00              | 28,353.61          | (66,443.33)         | 30%          |
| 203                                                  | Sick Leave                                           | 21,399.49           | 842.98             | 0.00              | 842.98             | (20,556.51)         | 4%           |
| 205                                                  | Long Service Leave                                   | 3,160.38            | 0.00               | 0.00              | 0.00               | (3,160.38)          | 0%           |
| 206                                                  | Annual Leave                                         | 22,727.72           | 1,722.06           | 0.00              | 1,722.06           | (21,005.66)         | 8%           |
| 208                                                  | Superannuation                                       | 12,977.52           | 3,340.68           | 0.00              | 3,340.68           | (9,636.84)          | 26%          |
| 211                                                  | Workwear                                             | 1,911.42            | 96.25              | 0.00              | 96.25              | (1,815.17)          | 5%           |
| 212                                                  | Workcover                                            | 3,099.98            | 0.00               | 1,711.52          | 1,711.52           | (1,388.46)          | 55%          |
|                                                      | <b>Total: 13062000</b>                               | <b>160,073.45</b>   | <b>34,355.58</b>   | <b>1,711.52</b>   | <b>36,067.10</b>   | <b>(124,006.35)</b> | <b>(23%)</b> |
| 13062100                                             | Parks & Gardens - Materials & Services               |                     |                    |                   |                    |                     |              |
| 315                                                  | Hire of equipment                                    | 4,394.25            | 0.00               | 0.00              | 0.00               | (4,394.25)          | 0%           |
| 321                                                  | Materials & operating                                | 20,120.37           | 2,052.16           | 0.00              | 2,052.16           | (18,068.21)         | 10%          |
| 323                                                  | Motor Vehicle - Fuel & oil                           | 11,534.83           | 0.00               | 0.00              | 0.00               | (11,534.83)         | 0%           |
| 326                                                  | Motor Vehicle - Registration                         | 1,160.78            | 374.50             | 0.00              | 374.50             | (786.28)            | 32%          |
| 327                                                  | Motor Vehicle - R&M                                  | 20,000.00           | 0.00               | 0.00              | 0.00               | (20,000.00)         | 0%           |
| 333                                                  | R&M - Equipment                                      | 5,000.00            | 0.00               | 0.00              | 0.00               | (5,000.00)          | 0%           |
| 345                                                  | Minor Equipment                                      | 5,000.00            | 0.00               | 0.00              | 0.00               | (5,000.00)          | 0%           |
|                                                      | <b>Total: 13062100</b>                               | <b>67,210.23</b>    | <b>2,426.66</b>    | <b>0.00</b>       | <b>2,426.66</b>    | <b>(64,783.57)</b>  | <b>(4%)</b>  |
|                                                      | <b>Total Act Type: OPERATING EXPENDITURE</b>         | <b>227,283.68</b>   | <b>36,782.24</b>   | <b>1,711.52</b>   | <b>38,493.76</b>   | <b>(188,789.92)</b> | <b>17%</b>   |
|                                                      | <b>Net Profit/(Loss): SGFA - Parks &amp; Gardens</b> | <b>(227,283.68)</b> | <b>(36,782.24)</b> | <b>(1,711.52)</b> | <b>(38,493.76)</b> | <b>(188,789.92)</b> | <b>17%</b>   |
| <b>Sub Programme: 311 Training Centre</b>            |                                                      |                     |                    |                   |                    |                     |              |
| <b><u>Operating Income</u></b>                       |                                                      |                     |                    |                   |                    |                     |              |
| 13111000                                             | RTC - Income                                         |                     |                    |                   |                    |                     |              |
| 132                                                  | Lease Rental Income                                  | 71,589.59           | 13,482.28          | 0.00              | 13,482.28          | 58,107.31           | 19%          |
| 155                                                  | Services - Equipment & Facility Hire                 | 40,965.75           | 12,015.00          | 0.00              | 12,015.00          | 28,950.75           | 29%          |
|                                                      | <b>Total: 13111000</b>                               | <b>112,555.34</b>   | <b>25,497.28</b>   | <b>0.00</b>       | <b>25,497.28</b>   | <b>87,058.06</b>    | <b>23%</b>   |
|                                                      | <b>Total Act Type: OPERATING INCOME</b>              | <b>112,555.34</b>   | <b>25,497.28</b>   | <b>0.00</b>       | <b>25,497.28</b>   | <b>87,058.06</b>    | <b>23%</b>   |
| <b><u>Operating Expenditure</u></b>                  |                                                      |                     |                    |                   |                    |                     |              |
| 13112100                                             | RTC - Materials & Services                           |                     |                    |                   |                    |                     |              |
| 201                                                  | Salaries & Wages                                     | 0.00                | 109.30             | 0.00              | 109.30             | 109.30              | (100%)       |
| 204                                                  | Cleaning                                             | 551.82              | 5,010.00           | 0.00              | 5,010.00           | 4,458.17            | one%         |



|                                              |                                            |              |              |              |              |                |        |
|----------------------------------------------|--------------------------------------------|--------------|--------------|--------------|--------------|----------------|--------|
| 316                                          | Insurance - Buildings                      | 16,109.02    | 2,081.76     | 0.00         | 2,081.76     | (14,027.26)    | 13%    |
| 321                                          | Materials & operating                      | 2,000.00     | 6,125.00     | 0.00         | 6,125.00     | 4,125.00       | 306%   |
| 332                                          | R&M - Buildings                            | 30,000.00    | 15,145.40    | 5,536.41     | 20,681.81    | (9,318.19)     | 69%    |
| 333                                          | R&M - Equipment                            | 6,000.00     | 0.00         | 353.50       | 353.50       | (5,646.50)     | 6%     |
| Total: 13112100                              |                                            | 61,848.27    | 29,538.66    | 5,889.91     | 35,428.57    | (26,419.70)    | (57%)  |
| Total Act Type: OPERATING EXPENDITURE        |                                            | 61,848.27    | 29,538.66    | 5,889.91     | 35,428.57    | (26,419.70)    | 57%    |
| Net Profit/(Loss): Training Centre           |                                            | 50,707.07    | (4,041.38)   | (5,889.91)   | (9,931.29)   | 60,638.36      | 35%    |
| Sub Programme: 501 Upgrades (Contract Works) |                                            |              |              |              |              |                |        |
| <u>Capital Income</u>                        |                                            |              |              |              |              |                |        |
| 15011000                                     | Upgrades (Contract Works) - Income         |              |              |              |              |                |        |
| 154                                          | Services - Contract Works                  | 2,920,000.00 | 325,729.11   | 0.00         | 325,729.11   | 2,594,270.89   | 11%    |
| Total: 15011000                              |                                            | 2,920,000.00 | 325,729.11   | 0.00         | 325,729.11   | 2,594,270.89   | 11%    |
| Total Act Type: CAPITAL INCOME               |                                            | 2,920,000.00 | 325,729.11   | 0.00         | 325,729.11   | 2,594,270.89   | 11%    |
| <u>Capital Expenditure</u>                   |                                            |              |              |              |              |                |        |
| 15019020                                     | Upgrades (Contract Works) - Capital Houses |              |              |              |              |                |        |
| 201                                          | Salaries & Wages                           | 85,600.00    | 4,473.32     | 0.00         | 4,473.32     | (81,126.68)    | 5%     |
| 208                                          | Superannuation                             | 9,416.00     | 2,002.91     | 0.00         | 2,002.91     | (7,413.09)     | 21%    |
| 212                                          | Workcover                                  | 7,760.21     | 0.00         | 1,548.42     | 1,548.42     | (6,211.79)     | 20%    |
| 321                                          | Materials & operating                      | 9,985.55     | 35.13        | 0.00         | 35.13        | (9,950.42)     | 0%     |
| 332                                          | R&M - Buildings                            | 2,614.50     | 0.00         | 0.00         | 0.00         | (2,614.50)     | 0%     |
| 334                                          | R&M - Houses                               | 37,681.50    | 0.00         | 0.00         | 0.00         | (37,681.50)    | 0%     |
| 338                                          | Subscriptions                              | 5,000.00     | 0.00         | 0.00         | 0.00         | (5,000.00)     | 0%     |
| 860                                          | Capital Purchases                          | 2,433,330.00 | 276,460.43   | 310,182.00   | 586,642.43   | (1,846,687.57) | 24%    |
| 998                                          | Stock Overheads                            | 1,476.66     | 7.03         | 0.00         | 7.03         | (1,469.63)     | 0%     |
| 999                                          | Plant Recovery                             | 8,441.32     | 0.00         | 0.00         | 0.00         | (8,441.32)     | 0%     |
| Total: 15019020                              |                                            | 2,601,305.74 | 282,978.82   | 311,730.42   | 594,709.24   | (2,006,596.50) | (23%)  |
| Total Act Type: CAPITAL EXPENDITURE          |                                            | 2,601,305.74 | 282,978.82   | 311,730.42   | 594,709.24   | (2,006,596.50) | 23%    |
| Net Profit/(Loss): Upgrades (Contract Works) |                                            | 318,694.26   | 42,750.29    | (311,730.42) | (268,980.13) | 587,674.39     | 17%    |
| Sub Programme: 502 Planned Maintenance       |                                            |              |              |              |              |                |        |
| <u>Operating Income</u>                      |                                            |              |              |              |              |                |        |
| 15021000                                     | Planned Maintenance - Income               |              |              |              |              |                |        |
| 153                                          | Services - Housing Maintenance             | 3,423,000.00 | 961,272.05   | 0.00         | 961,272.05   | 2,461,727.95   | 28%    |
| 154                                          | Services - Contract Works                  | 44,806.73    | 48,191.00    | 0.00         | 48,191.00    | (3,384.27)     | 108%   |
| 334                                          | R&M - Houses                               | 0.00         | (365.60)     | 0.00         | (365.60)     | 365.60         | (100%) |
| Total: 15021000                              |                                            | 3,467,806.73 | 1,009,097.45 | 0.00         | 1,009,097.45 | 2,458,709.28   | 29%    |
| Total Act Type: OPERATING INCOME             |                                            | 3,467,806.73 | 1,009,097.45 | 0.00         | 1,009,097.45 | 2,458,709.28   | 29%    |
| <u>Operating Expenditure</u>                 |                                            |              |              |              |              |                |        |
| 15022000                                     | Planned Maintenance - Employee Costs       |              |              |              |              |                |        |
| 201                                          | Salaries & Wages                           | 330,851.49   | 92,946.84    | 0.00         | 92,946.84    | (237,904.65)   | 28%    |
| 208                                          | Superannuation                             | 36,393.66    | 11,255.95    | 0.00         | 11,255.95    | (25,137.71)    | 31%    |

|                                               |                                            |                     |                   |                     |                     |                       |              |
|-----------------------------------------------|--------------------------------------------|---------------------|-------------------|---------------------|---------------------|-----------------------|--------------|
| 212                                           | Workcover                                  | 6,300.85            | 0.00              | 5,973.39            | 5,973.39            | (327.46)              | 95%          |
| 334                                           | R&M - Houses                               | 11,713.48           | 0.00              | 0.00                | 0.00                | (11,713.48)           | 0%           |
| <b>Total: 15022000</b>                        |                                            | <b>390,507.30</b>   | <b>104,202.79</b> | <b>5,973.39</b>     | <b>110,176.18</b>   | <b>(280,331.12)</b>   | <b>(28%)</b> |
| 15022100                                      | Planned Maintenance - Materials & Services |                     |                   |                     |                     |                       |              |
| 201                                           | Salaries & Wages                           | 0.00                | 360.93            | 0.00                | 360.93              | 360.93                | (100%)       |
| 211                                           | Workwear                                   | 0.00                | 192.49            | 0.00                | 192.49              | 192.49                | (100%)       |
| 310                                           | Electricity & gas                          | 1,043.98            | 163.56            | 0.00                | 163.56              | (880.42)              | 16%          |
| 315                                           | Hire of equipment                          | 14,175.00           | 0.00              | 0.00                | 0.00                | (14,175.00)           | 0%           |
| 321                                           | Materials & operating                      | 160,462.01          | 13,508.51         | 0.00                | 13,508.51           | (146,953.50)          | 8%           |
| 332                                           | R&M - Buildings                            | 12,560.31           | 8,688.66          | 0.00                | 8,688.66            | (3,871.65)            | 69%          |
| 334                                           | R&M - Houses                               | 2,439,003.03        | 694,064.17        | 367,440.36          | 1,061,504.53        | (1,377,498.50)        | 44%          |
| 338                                           | Subscriptions                              | 6,822.90            | 0.00              | 0.00                | 0.00                | (6,822.90)            | 0%           |
| 345                                           | Minor Equipment                            | 4,000.00            | 0.00              | 0.00                | 0.00                | (4,000.00)            | 0%           |
| 346                                           | Motor Vehicles - expenses                  | 10,000.00           | 0.00              | 0.00                | 0.00                | (10,000.00)           | 0%           |
| 998                                           | Stock Overheads                            | 27,976.10           | 2,701.62          | 0.00                | 2,701.62            | (25,274.48)           | 10%          |
| 999                                           | Plant Recovery                             | 24,374.68           | 0.00              | 0.00                | 0.00                | (24,374.68)           | 0%           |
| <b>Total: 15022100</b>                        |                                            | <b>2,700,418.01</b> | <b>719,679.94</b> | <b>367,440.36</b>   | <b>1,087,120.30</b> | <b>(1,613,297.71)</b> | <b>(40%)</b> |
| <b>Total Act Type: OPERATING EXPENDITURE</b>  |                                            | <b>3,090,925.31</b> | <b>823,882.73</b> | <b>373,413.75</b>   | <b>1,197,296.48</b> | <b>(1,893,628.83)</b> | <b>39%</b>   |
| <b>Net Profit/(Loss): Planned Maintenance</b> |                                            | <b>376,881.42</b>   | <b>185,214.72</b> | <b>(373,413.75)</b> | <b>(188,199.03)</b> | <b>565,080.45</b>     | <b>34%</b>   |
| <b>Sub Programme: 701 SGFA - Water</b>        |                                            |                     |                   |                     |                     |                       |              |
| <b><u>Operating Income</u></b>                |                                            |                     |                   |                     |                     |                       |              |
| 17011000                                      | Water - Income                             |                     |                   |                     |                     |                       |              |
| 101                                           | Service Charges                            | 94,221.86           | 0.00              | 0.00                | 0.00                | 94,221.86             | 0%           |
| <b>Total: 17011000</b>                        |                                            | <b>94,221.86</b>    | <b>0.00</b>       | <b>0.00</b>         | <b>0.00</b>         | <b>94,221.86</b>      | <b>0</b>     |
| <b>Total Act Type: OPERATING INCOME</b>       |                                            | <b>94,221.86</b>    | <b>0.00</b>       | <b>0.00</b>         | <b>0.00</b>         | <b>94,221.86</b>      | <b>0%</b>    |
| <b><u>Operating Expenditure</u></b>           |                                            |                     |                   |                     |                     |                       |              |
| 17012000                                      | Water - Employee Costs                     |                     |                   |                     |                     |                       |              |
| 201                                           | Salaries & Wages                           | 107,452.00          | 28,094.19         | 0.00                | 28,094.19           | (79,357.81)           | 26%          |
| 203                                           | Sick Leave                                 | 333.73              | 0.00              | 0.00                | 0.00                | (333.73)              | 0%           |
| 206                                           | Annual Leave                               | 10,256.02           | 510.14            | 0.00                | 510.14              | (9,745.88)            | 5%           |
| 208                                           | Superannuation                             | 12,319.72           | 2,612.15          | 0.00                | 2,612.15            | (9,707.57)            | 21%          |
| 211                                           | Workwear                                   | 1,200.00            | 128.33            | 0.00                | 128.33              | (1,071.67)            | 11%          |
| 212                                           | Workcover                                  | 5,104.73            | 0.00              | 1,940.00            | 1,940.00            | (3,164.73)            | 38%          |
| <b>Total: 17012000</b>                        |                                            | <b>136,666.20</b>   | <b>31,344.81</b>  | <b>1,940.00</b>     | <b>33,284.81</b>    | <b>(103,381.39)</b>   | <b>(24%)</b> |
| 17012100                                      | Water - Materials & Services               |                     |                   |                     |                     |                       |              |
| 308                                           | Contractors fees                           | 1,000.00            | 0.00              | 0.00                | 0.00                | (1,000.00)            | 0%           |
| 310                                           | Electricity & gas                          | 114,795.24          | 20,228.64         | 0.00                | 20,228.64           | (94,566.60)           | 18%          |
| 318                                           | Insurance - Other                          | 9,995.50            | 1,179.40          | 0.00                | 1,179.40            | (8,816.10)            | 12%          |
| 321                                           | Materials & operating                      | 72,753.80           | 23,067.38         | 51,809.95           | 74,877.33           | 2,123.53              | 103%         |
| 323                                           | Motor Vehicle - Fuel & oil                 | 5,924.47            | 0.00              | 0.00                | 0.00                | (5,924.47)            | 0%           |
| 327                                           | Motor Vehicle - R&M                        | 10,000.00           | 0.00              | 0.00                | 0.00                | (10,000.00)           | 0%           |
| 333                                           | R&M - Equipment                            | 6,000.00            | 2,602.98          | 226.00              | 2,828.98            | (3,171.02)            | 47%          |

|                                       |                        |              |             |             |              |              |       |
|---------------------------------------|------------------------|--------------|-------------|-------------|--------------|--------------|-------|
| 338                                   | Subscriptions          | 4,358.03     | 0.00        | 2,779.50    | 2,779.50     | (1,578.53)   | 64%   |
| 339                                   | Telephone & internet   | 1,592.48     | 320.98      | 0.00        | 320.98       | (1,271.50)   | 20%   |
| 345                                   | Minor Equipment        | 2,000.00     | 0.00        | 0.00        | 0.00         | (2,000.00)   | 0%    |
| Total: 17012100                       |                        | 233,419.52   | 51,533.75   | 54,815.45   | 106,349.20   | (127,070.32) | (46%) |
| 17018000                              | Water - Depreciation   |              |             |             |              |              |       |
| 901                                   | Buildings Depreciation | 312,167.10   | 0.00        | 0.00        | 0.00         | (312,167.10) | 0%    |
| Total: 17018000                       |                        | 312,167.10   | 0.00        | 0.00        | 0.00         | (312,167.10) | 0     |
| Total Act Type: OPERATING EXPENDITURE |                        | 682,252.82   | 82,878.56   | 56,755.45   | 139,634.01   | (542,618.81) | 20%   |
| Net Profit(Loss): SGFA - Water        |                        | (588,030.96) | (82,878.56) | (56,755.45) | (139,634.01) | (448,396.95) | 18%   |

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## 500. SPECIFIC PURPOSE GRANT BALANCES BY PROJECT

### YARRABAH ABORIGINAL SHIRE COUNCIL

2:38 PM

Monday, 18 September, 2023

as at 31 August 2023

|                                                                               | Opening Balance     | Receipts Grants     | Receipts Other  | Disbursements       | Closing Balance     |
|-------------------------------------------------------------------------------|---------------------|---------------------|-----------------|---------------------|---------------------|
| <b>Department of Local Government Racing and Multicultural Affairs</b>        |                     |                     |                 |                     |                     |
| FAGS                                                                          | 2,607,142.00        | 23,194.50           | 0               | (19,449.13)         | 2,610,887.37        |
| IEDG Grant                                                                    | 0                   | 0                   | 0               | (3,208.92)          | (3,208.92)          |
| Works for Qld COVID                                                           | 0                   | 0                   | 0               | 0                   | 0                   |
| Revenue Replacement Grant                                                     | 0                   | 0                   | 0               | 0                   | 0                   |
| SGFA                                                                          | 0                   | 4,576,077.00        | 4,981.04        | (432,758.94)        | 4,148,299.10        |
| Works For Queensland                                                          | 0                   | 0                   | 0               | (118.37)            | (118.37)            |
| Advancing the Planning Act                                                    | 26,823.00           | 0                   | 0               | 0                   | 26,823.00           |
| Sewerage Pumps Stations Upgrade ICCIP                                         | 762,869.00          | 0                   | 0               | 0                   | 762,869.00          |
| Water Mains Upgrade ICCIP                                                     | (236,820.00)        | 0                   | 0               | (89,045.00)         | (325,865.00)        |
| Bukki Road Upgrade Stage 2 (LGGSP)                                            | (19,826.66)         | 0                   | 0               | 0                   | (19,826.66)         |
| Waste ICCIP                                                                   | (359,340.00)        | 0                   | 0               | 0                   | (359,340.00)        |
| Works for Qld 4                                                               | 151,263.00          | 0                   | 0               | (183,847.60)        | (32,584.60)         |
| <b>Total: Department of Local Government Racing and Multicultural Affairs</b> | <b>2,656,563.34</b> | <b>4,599,271.50</b> | <b>4,981.04</b> | <b>(728,427.96)</b> | <b>6,532,387.92</b> |
| <b>Queensland Health</b>                                                      |                     |                     |                 |                     |                     |
| ATSI Health Grant                                                             | 0                   | 46,930.00           | 0               | (32,461.38)         | 14,468.62           |
| <b>Total: Queensland Health</b>                                               | <b>0</b>            | <b>46,930.00</b>    | <b>0</b>        | <b>(32,461.38)</b>  | <b>14,468.62</b>    |
| <b>Department of Communities Housing and Digital Economy: Arts Qld</b>        |                     |                     |                 |                     |                     |
| YCMF 2021 - Local Musicians/Facilitator (FNCF)                                | 3,282.00            | 0                   | 0               | 0                   | 3,282.00            |
| Forward Remote Capital Program                                                | 1,747,608.00        | 0                   | 8,324.20        | 0                   | 1,755,932.20        |
| <b>Total: Department of Communities Housing and Digital Economy: Arts Qld</b> | <b>1,750,890.00</b> | <b>0</b>            | <b>8,324.20</b> | <b>0</b>            | <b>1,759,214.20</b> |

|                                                                                     |                    |          |          |                    |                    |
|-------------------------------------------------------------------------------------|--------------------|----------|----------|--------------------|--------------------|
| Fashion & Wearable Art                                                              | 0                  | 0        | 0        | 0                  | 0                  |
| Arts BIA                                                                            | 0                  | 0        | 0        | (12,535.56)        | (12,535.56)        |
| QMF 2021 (Open Air)                                                                 | 54,000.00          | 0        | 0        | 0                  | 54,000.00          |
| Conatiner Exchange                                                                  | 3,982.00           | 0        | 0        | (12,458.80)        | (8,476.80)         |
| <b>Total: Department of Environment and Science: Arts Qld</b>                       | <b>57,982.00</b>   | <b>0</b> | <b>0</b> | <b>(24,994.36)</b> | <b>32,987.64</b>   |
| <b>Dept of Infrastructure Transport Regional Development &amp; Communications</b>   |                    |          |          |                    |                    |
| Arts IVAIS Relief & Recovery                                                        | 24,978.24          | 0        | 0        | 0                  | 24,978.24          |
| LRCI 22-23                                                                          | 67,875.00          | 0        | 0        | (4,050.00)         | 63,825.00          |
| LGGSP - Foreshore Development Plan                                                  | (15,105.00)        | 0        | 0        | (7,500.00)         | (22,605.00)        |
| LGGSP - Water Treatment Plant upgrade                                               | 350,979.00         | 0        | 0        | (210.00)           | 350,769.00         |
| <b>Total: Dept of Infrastructure Transport Regional Development &amp; Communica</b> | <b>428,727.24</b>  | <b>0</b> | <b>0</b> | <b>(11,760.00)</b> | <b>416,967.24</b>  |
| <b>Dept of the Premier and Cabinet</b>                                              |                    |          |          |                    |                    |
| YCMF 2021 Premier \$220K                                                            | 100,000.00         | 0        | 0        | (80,000.00)        | 20,000.00          |
| <b>Total: Dept of the Premier and Cabinet</b>                                       | <b>100,000.00</b>  | <b>0</b> | <b>0</b> | <b>(80,000.00)</b> | <b>20,000.00</b>   |
| <b>Department of Communities Disability Services and Seniors</b>                    |                    |          |          |                    |                    |
| SES Building Upgrade                                                                | (65,803.00)        | 0        | 0        | 0                  | (65,803.00)        |
| NAIDOC \$500                                                                        | 500.00             | 0        | 0        | 0                  | 500.00             |
| <b>Total: Department of Communities Disability Services and Seniors</b>             | <b>(65,303.00)</b> | <b>0</b> | <b>0</b> | <b>0</b>           | <b>(65,303.00)</b> |
| <b>Australia Council for the Arts</b>                                               |                    |          |          |                    |                    |
| Arts Adapt to Digital Era                                                           | 1,852.92           | 0        | 0        | 0                  | 1,852.92           |
| Yarrabah Fashion Style 2023                                                         | (1,536.00)         | 0        | 0        | 0                  | (1,536.00)         |
| <b>Total: Australia Council for the Arts</b>                                        | <b>316.92</b>      | <b>0</b> | <b>0</b> | <b>0</b>           | <b>316.92</b>      |
| <b>National Australia Day Council</b>                                               |                    |          |          |                    |                    |
| National Australia Day Council                                                      | 1,243.00           | 0        | 0        | (1,540.57)         | (297.57)           |
| <b>Total: National Australia Day Council</b>                                        | <b>1,243.00</b>    | <b>0</b> | <b>0</b> | <b>(1,540.57)</b>  | <b>(297.57)</b>    |

|                                                                             |                    |                 |                  |                     |                    |
|-----------------------------------------------------------------------------|--------------------|-----------------|------------------|---------------------|--------------------|
| Daycare Centre Grant                                                        | 0                  | 0               | 52,785.00        | (139,040.67)        | (86,255.67)        |
| <b>Total: Department of Social Services</b>                                 | <b>0</b>           | <b>0</b>        | <b>52,785.00</b> | <b>(139,040.67)</b> | <b>(86,255.67)</b> |
| <b>Department of Science Information Technology &amp; Innovation</b>        |                    |                 |                  |                     |                    |
| QGAP Grant                                                                  | 0                  | 0               | 0                | 0                   | 0                  |
| <b>Total: Department of Science Information Technology &amp; Innovation</b> | <b>0</b>           | <b>0</b>        | <b>0</b>         | <b>0</b>            | <b>0</b>           |
| <b>Department of Communications and the Arts</b>                            |                    |                 |                  |                     |                    |
| IVAIS                                                                       | (38,718.00)        | 0               | 0                | (40,818.95)         | (79,536.95)        |
| <b>Total: Department of Communications and the Arts</b>                     | <b>(38,718.00)</b> | <b>0</b>        | <b>0</b>         | <b>(40,818.95)</b>  | <b>(79,536.95)</b> |
| <b>Dept of Housing &amp; Public Works</b>                                   |                    |                 |                  |                     |                    |
| Interim Remote Capital Program                                              | 639,174.00         | 0               | 0                | (27,525.00)         | 611,649.00         |
| <b>Total: Dept of Housing &amp; Public Works</b>                            | <b>639,174.00</b>  | <b>0</b>        | <b>0</b>         | <b>(27,525.00)</b>  | <b>611,649.00</b>  |
| <b>Department of Prime Minister and Cabinet</b>                             |                    |                 |                  |                     |                    |
| CDP Like Activities                                                         | 377,983.35         | 0               | 0                | 0                   | 377,983.35         |
| Community Message Sign (NIAA)                                               | 2,225.00           | 0               | 0                | 0                   | 2,225.00           |
| <b>Total: Department of Prime Minister and Cabinet</b>                      | <b>380,208.35</b>  | <b>0</b>        | <b>0</b>         | <b>0</b>            | <b>380,208.35</b>  |
| <b>National Indigenous Australians Agency</b>                               |                    |                 |                  |                     |                    |
| Market Garden Feasibility Study                                             | 27,129.52          | 0               | 0                | 0                   | 27,129.52          |
| YCMF 2021 (NIAA)                                                            | 100,000.00         | 0               | 0                | (100,000.00)        | 0                  |
| NAIDOC                                                                      | 0                  | 9,050.00        | 0                | (17,476.89)         | (8,426.89)         |
| <b>Total: National Indigenous Australians Agency</b>                        | <b>127,129.52</b>  | <b>9,050.00</b> | <b>0</b>         | <b>(117,476.89)</b> | <b>18,702.63</b>   |
| <b>Queensland Fire and Emergency Services</b>                               |                    |                 |                  |                     |                    |
| SES                                                                         | (4,593.00)         | 0               | 0                | (3,085.78)          | (7,678.78)         |
| <b>Total: Queensland Fire and Emergency Services</b>                        | <b>(4,593.00)</b>  | <b>0</b>        | <b>0</b>         | <b>(3,085.78)</b>   | <b>(7,678.78)</b>  |
| <b>Department of Innovation and Tourism Industry Development</b>            |                    |                 |                  |                     |                    |

|                                                                         |                    |                   |          |                     |                     |
|-------------------------------------------------------------------------|--------------------|-------------------|----------|---------------------|---------------------|
| Ready Active Sports & Rec Program                                       | 11,592.00          | 0                 | 0        | (8,751.00)          | (9,159.00)          |
| <b>Total: Department of Innovation and Tourism Industry Development</b> | <b>77,592.00</b>   | <b>0</b>          | <b>0</b> | <b>(87,351.00)</b>  | <b>(9,759.00)</b>   |
| <b>Department of Education</b>                                          |                    |                   |          |                     |                     |
| Daycare ISP Grant                                                       | 6,750.00           | 220,360.98        | 0        | 0                   | 227,110.98          |
| Vacation Care Grant                                                     | 6,885.00           | 0                 | 0        | 0                   | 6,885.00            |
| <b>Total: Department of Education</b>                                   | <b>13,635.00</b>   | <b>220,360.98</b> | <b>0</b> | <b>0</b>            | <b>233,995.98</b>   |
| <b>Department of Employment Small Business and Training</b>             |                    |                   |          |                     |                     |
| Work First Start                                                        | (48,425.92)        | 0                 | 0        | (14,671.17)         | (63,097.09)         |
| <b>Total: Department of Employment Small Business and Training</b>      | <b>(48,425.92)</b> | <b>0</b>          | <b>0</b> | <b>(14,671.17)</b>  | <b>(63,097.09)</b>  |
| <b>State Library of Queensland</b>                                      |                    |                   |          |                     |                     |
| IKC                                                                     | 7,153.37           | 0                 | 0        | (8,057.63)          | (904.26)            |
| <b>Total: State Library of Queensland</b>                               | <b>7,153.37</b>    | <b>0</b>          | <b>0</b> | <b>(8,057.63)</b>   | <b>(904.26)</b>     |
| <b>Office of Liquor and Gaming Regulation</b>                           |                    |                   |          |                     |                     |
| <b>Total: Office of Liquor and Gaming Regulation</b>                    | <b>0</b>           | <b>0</b>          | <b>0</b> | <b>0</b>            | <b>0</b>            |
| <b>Queensland Reconstruction Authority</b>                              |                    |                   |          |                     |                     |
| Get Ready Qld                                                           | 10,703.00          | 7,848.00          | 0        | (1,076.86)          | 17,474.14           |
| NQNDMP Flood Study                                                      | 60,255.00          | 0                 | 0        | 0                   | 60,255.00           |
| NQNDMP Buddabadoo Road Drainage Upgrades                                | 114,875.00         | 0                 | 0        | 0                   | 114,875.00          |
| QDRF                                                                    | 4,689.61           | 0                 | 0        | 0                   | 4,689.61            |
| REPA 2021                                                               | (50,622.00)        | 0                 | 0        | (218,211.48)        | (268,833.48)        |
| QRRRF 2020                                                              | (37,719.00)        | 0                 | 0        | (40,573.46)         | (78,292.46)         |
| REPA 2023                                                               | (71,634.00)        | 0                 | 0        | (6,300.00)          | (77,934.00)         |
| <b>Total: Queensland Reconstruction Authority</b>                       | <b>30,547.61</b>   | <b>7,848.00</b>   | <b>0</b> | <b>(266,161.80)</b> | <b>(227,766.19)</b> |
| <b>LGAQ</b>                                                             |                    |                   |          |                     |                     |
| Coastal Hazard Adaption                                                 | (101,015.82)       | 0                 | 0        | 0                   | (101,015.82)        |

| Department of Transport and Main Roads                                         |                     |                     |                     |                       |                      |
|--------------------------------------------------------------------------------|---------------------|---------------------|---------------------|-----------------------|----------------------|
| TIDS                                                                           | (58.95)             | 0                   | 0                   | 0                     | (58.95)              |
| Cycle Paths Stage 2                                                            | (34,567.50)         | 0                   | 0                   | 0                     | (34,567.50)          |
| <b>Total: Department of Transport and Main Roads</b>                           | <b>(34,626.45)</b>  | <b>0</b>            | <b>0</b>            | <b>0</b>              | <b>(34,626.45)</b>   |
| Department of Infrastructure & Regional Dev                                    |                     |                     |                     |                       |                      |
| Water Emergent Works 2023-24                                                   | 0                   | 0                   | 0                   | (420.00)              | (420.00)             |
| <b>Total: Department of Infrastructure &amp; Regional Dev</b>                  | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>(420.00)</b>       | <b>(420.00)</b>      |
| Department of State Development                                                |                     |                     |                     |                       |                      |
| RTC Extension Design (MIPP2)                                                   | 0                   | 0                   | 0                   | 0                     | 0                    |
| <b>Total: Department of State Development</b>                                  | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>              | <b>0</b>             |
| Department of Aboriginal and Torres Strait Islander Partnerships               |                     |                     |                     |                       |                      |
| DFV Social Reinvestment                                                        | 15,455.00           | 0                   | 0                   | (10,000.00)           | 5,455.00             |
| Yarrabah Leaders Forum                                                         | 200,000.00          | 0                   | 0                   | 0                     | 200,000.00           |
| Community Safety Plan                                                          | 6,692.10            | 0                   | 0                   | 0                     | 6,692.10             |
| <b>Total: Department of Aboriginal and Torres Strait Islander Partnerships</b> | <b>222,147.10</b>   | <b>0</b>            | <b>0</b>            | <b>(10,000.00)</b>    | <b>212,147.10</b>    |
| FNQROC                                                                         |                     |                     |                     |                       |                      |
| Transport Network Plan                                                         | (52,783.00)         | 0                   | 0                   | 0                     | (52,783.00)          |
| <b>Total: FNQROC</b>                                                           | <b>(52,783.00)</b>  | <b>0</b>            | <b>0</b>            | <b>0</b>              | <b>(52,783.00)</b>   |
| Untied                                                                         |                     |                     |                     |                       |                      |
| Untied                                                                         | 0                   | 0                   | 1,992,222.48        | (2,182,746.35)        | (190,523.87)         |
| <b>Total: Untied</b>                                                           | <b>0</b>            | <b>0</b>            | <b>1,992,222.48</b> | <b>(2,182,746.35)</b> | <b>(190,523.87)</b>  |
| <b>Grand Total</b>                                                             | <b>6,147,844.26</b> | <b>4,883,460.48</b> | <b>2,058,312.72</b> | <b>(3,776,539.51)</b> | <b>9,313,077.95</b>  |
| <b>Negative Grants</b>                                                         |                     |                     |                     |                       | <b>-1,721,761.33</b> |





## 7.3 PEOPLE &amp; COMMUNITIES - OPERATIONAL REPORT

File Number: 03.MFD\_OM.20230927

Author: Lyn Russell, Acting Director People and Communities

**PURPOSE OF THE REPORT**

To provide Council an update on operational activities undertaken within the Department of People and Communities.

**OPERATIONAL UPDATE**

This report covers activities for the period 17 August 2023 to 20 September 2023 and provides Council information on activities and progress of projects for the Department in line with Council functions, community services, funding agreements and project timelines.

**HOUSING**

| Total Number of stock  | Year to Date Occupied                                                           | Current Vacant                                                                 | Total Stock                         |
|------------------------|---------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------|
|                        | 384                                                                             | 1 Vacant<br>1 Awaiting upgrade<br>1 Vacant awaiting scope of works             | 387                                 |
| Revenue - Year         | Total rent charged for housing stock<br>01.07.22 – 31.08.23                     | Year to Date Rent payments collected<br>01.07.22 to 31.08.23                   | Year to Date rent arrears collected |
|                        | \$3,153,413.60                                                                  | \$2,430,705.21                                                                 | \$252,001.51                        |
| Revenue – Month AUGUST | Monthly Rent Charged for housing stock                                          | Monthly Rent Payments collected                                                | Monthly Rental Arrears collected    |
|                        | \$207,336.01                                                                    | \$205,914.30                                                                   | \$22,051.57                         |
| Arrears                | Total Rent Arrears As at 31.08.2023                                             | Total Rent Arrears (previous years) as at 31.08.2022                           | Variation from year to year         |
|                        | Tenants - 240<br>Amount - \$2,286,549.81                                        | Tenants - 211<br>Amount - \$1,798,501.68                                       | Increase of \$488,048.13            |
| Property Inspections   | Year to date                                                                    | Monthly inspections Completed                                                  | Monthly Inspections Scheduled       |
|                        | 166                                                                             | 16                                                                             | 49                                  |
| Engagement activities  | Number of discussions with tenants regarding arrears/enquiries<br>Month to Date | Number of discussions with tenants regarding arrears/enquiries<br>Year to Date | Waitlist Applicants                 |
|                        | 214                                                                             | 1371                                                                           | 329 Applicants                      |

| Arrears Management (Form11) | First Form11's Arrears Month to Date | Notice Rental issued | Total Rental issued Year to Date | Form 11's Arrears    | Monthly statements                                                                                | Rental |
|-----------------------------|--------------------------------------|----------------------|----------------------------------|----------------------|---------------------------------------------------------------------------------------------------|--------|
|                             | 22                                   |                      | 313                              |                      | 385                                                                                               |        |
| Arrears Management (Form11) | Second issued Date                   | Notice 11's Month to | Third issued date                | Notice 11's Month to | Number of notice to leave (form12)                                                                |        |
|                             | 22                                   |                      | 14                               |                      | Allowing appropriate response timeframes before Notice to Leaves are sent – As per Housing policy |        |

- 7x Notice to remedy breach – Noise Complaints issued
- 17x Tenants have paid off outstanding rental arrears

#### DAY CARE

A new casual has joined the team to cover lunches or when staff are away.

The Acting Manager is working to understand office duties and build her confidence.

A new child that has been on the waiting list is now enrolled in the Nursery Room.

Educators are working well and getting along.

The team are discussing children's gifts for Christmas.

There have been no complaints or incidents, and things are moving smoothly in this work environment.

#### Financial Matters

All outstanding debts have now been forwarded to parents for action.

Any accounts that have no payment made on them in 8 weeks are also forwarded on.

Active accounts that have had no payments made in line with the Council policy have had their accounts suspended until they enter into an acceptable payment plan with Council.

#### Number Of Children In Attendance

|          |           |
|----------|-----------|
| Nursery  | <u>8</u>  |
| Toddlers | <u>13</u> |
| Kindy    | <u>10</u> |

|                    |          |
|--------------------|----------|
| Afterschool care   | <u>4</u> |
| Suspended children | <u>2</u> |

## TRANSPORT

Translink to clarify the actual numbers of students using our bus service, with a view to substantially increasing our funding for this service. At present they are processing the information.

## YARRABAH ARTS AND CULTURAL PRECINCT

| Number of patrons | Month to Date                                                                                                                                                     | Year to Date |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
|                   | 220                                                                                                                                                               |              |
| Sales             | Month to Date                                                                                                                                                     | Year to Date |
|                   | \$47,010<br>(\$36,675 from CIAF Art Fair (High End Exhibition. CIAF deposited sales from July into YASC account in August) and \$10,335 from sales and workshops. |              |

## Narrative of monthly activities

- Gindaja Staff Day was held at the YACP. We conducted workshops to 50 Gindaja Staff consisting of textile and weaving. The workshops were based on the importance of the YES campaign. Staff screen-printed YES onto shirts. Gindaja supported YACP by paying \$2000.
- Mandingalbay Authentic Indigenous Tours (MAIT) organised a visit to YACP for their high end cliental to do weaving and textile workshops. 10 clients participated in the activity, MAIT supported YACP by paying \$950 which also included catering. The artist made scones and damper as part of the catering.
- Blue Card organised a visit to YACP for 10 of their staff to do a 2-hour weaving workshop. Blue Card supported YACP by paying \$500.
- YACP successfully secured Andrew Garret's artworks to be part of the Brisbane Festival Lightscape, starting from 31 August – 8 October 2023. Background information - *Following extraordinary success in the UK and US, the internationally acclaimed, multi-sensory*



*immersive experience Lightscape comes to Brisbane's City Botanic Gardens. These breathtaking light works follow a two-kilometre path to create an after-dark oasis of botanical brilliance. Andrew's artwork will be used as projection/gobos, refer to link for more information [Lightscape - Brisbane Festival](#) and below of the artwork that will be used.*



Artist Details will be **featured on the website** linked to QR Code for visitors on-site

A **fee** will be paid to the Artist by Brisbane Festival

- YACP successfully secured Michelle Yeatman's artwork to be part of the Shine on Gimuy Festival held on 5-8 August. The Festival is part of the Qld Music Trail, refer to link for more information <https://shineonproductions.au/press> and below of how Michelle Yeatman's artwork will be displayed.



- Arts Queensland organised a visit to YACP to conduct interviews with artist, staff and Council. The interview was conducted to all Art Centres in QLD and is a survey to better processes, funding/acquittals, opportunities, and delivery. YACP Manager will also be working on an additional \$60,000 funding opportunity which is due by end of September.

- We are in week 5 of the Certificate III in Visual Arts which commenced on 31 July. The course is delivered by TAFE Qld at the YACP and is run 3 days a week for 20 weeks. We had 15 students from the Yarrabah Community that were participating and has now halved. YACP is working with Wugu to bring the number back up.
- Gurriny Women's Group continue to attend every Tuesday to conduct their art workshops from 11am-2pm.
- Currently talking with the Men's Group to attend weekly and to possibly hold their workshops in the back shed.
- Currently working with Council Events Contractor around the VIP event for the upcoming Yarrabah Music and Cultural Festival on Saturday 7 October.
- The Parks and Garden/CDEP crew mowed on 15-16 August and did another awesome job.

### COMMUNITY EVENTS & PROGRAMS

The Community Services Officer is currently working on planning the Yarrabah Aboriginal Shire Council upcoming events.

- **Foundation Day** was postponed and the Acting CSO is proposing to combine the event with DOGIT Day, but will need to confirm with YASC and St Albans Church for approval.
- **Bishop Malcolm Park Blessing** date was cancelled for the 24.08.23 for family reasons and a new date has been proposed with the family for the 12<sup>th</sup> of October 2023 at 10.00am. (This is a significant date as on 12.10.1985 Arthur Malcolm was consecrated and became our first indigenous Anglican Bishop).
- **Yarrabah Container Refund Point Depot** Official Opening is on the 6<sup>th</sup> of October 2023, the same date as
- **Gillian Bann Facility** Official Opening at Jilara Oval between 11am-2pm.
- **DOGIT Day** event, 30 October 2023, planning is underway. EOI's for volunteers will be sent out.
- **Christmas Carols** Event: to confirm the date for December with St Albans Church.
- **New Year's Eve Fireworks** display planning has started with quotes, organising to close off our Year 2023 'For our Elders' with a BBQ and light refreshments. The venue is proposed to be in the Church grounds (need to confirm with St Albans).
- **YASC Community Newsletter** - Discussions have been held with the Marketing and Communications Officer for Gurriny Health, who will be assisting with the Newsletter to promote positive messages to our community, key stakeholders, and members about YASC in the next coming months. The CSO will be engaging in some training every Thursday to create a vibrant Newsletter.

- **Yarrabah Music Festival**, Saturday 7<sup>th</sup> October 2023. The forthcoming event continuous planning is still underway over the next few weeks with the team from YASC and Queensland Music Festival (QMF).
  - A site visit was conducted with YASC and the QMF Team at Jilara Oval on the 25<sup>th</sup> of August and was followed up with a planning meeting with the Team.
  - The QMF Stalls Coordinator position was advertised, and the successful candidate will report to the Event Producer.
  - EOIs for the stall holders have gone out and we will review all the expressions of interests once finalised and make a collective decision on the best candidates.
  - Council has approved to charge a stall holder's fee and all revenue is for the Yarrabah Brass Band to purchase new instruments, financial costs, training, and uniforms.
  - The Yarrabah Music and Cultural Festival will occur at Yarrabah Seahawks Football Club Field, Jilara Oval, Yarrabah at 2pm.
  - The Festival will be preceded by a VIP event at the Yarrabah Art Centre at 12.30pm, which will offer up to 100 special guests a welcome, refreshments, dancing, arts demonstrations and a tour of the Centre. Reserved parking will be available at the Centre for VIPs.
  - Headline Festival acts are Jessica Mauboy; Electric Fields; Jessie Lloyd Mission Songs Project.
  - Local acts include Barry Cedric and Band; Black Carrubian; Djun Djun Jarra; Normy J; Yarrabah Elders Group Choir.
- RESOURCING

The Festival is being managed by Yarrabah Aboriginal Shire Council, our Events Contractor, and a team from Queensland Music Festivals.

All tickets to the event have been issued, with an estimated attendance of 5000.

Expressions of interest for a range of stallholders are currently being managed. Fees raised will be used as income for the Yarrabah Brass Band.

Parking will be provided on the lower part of Jilara Oval, with overflow parking in the school grounds.

Local residents will be encouraged to leave their vehicles at home, as Council is providing a regular bus service around the township for pick-ups and drop offs.

Council has called for Expressions of Interest, circulated locally for a number of key paid roles to assist during the Festival, including Stalls Coordinator, Assistant Site Manager, Elders Liaison, Green Room attendants, Volunteer Coordinator, and Assistant Stage Manager. A team of local volunteers will also be assisting on the day.

Council is undertaking a wide range of logistical support to the Festival, utilizing our own employees plus a range of external suppliers. Our responsibilities include provision of lighting, toilets, rubbish bins, waste management, traffic management, vehicle management signs, parking, Green Room facilities for artists, fencing, security, marquees, tables, chairs, first aid, water, power, ground preparation, food safety and training, and insurances.

#### **SITE PLAN AND RUNNING SHEET**

The latest running sheet is provided for information, plus a copy of the site plan for the Festival.

| <b>YARRABAH MUSIC AND CULTURAL FESTIVAL 2023</b><br><b>VIP FUNCTION AND MAIN STAGE OFFICIAL OPENING RUN SHEET</b><br><b>as of 20 September 2023</b> |                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Event Name</b>                                                                                                                                   | Yarrabah Music and Cultural Festival (YMCF) – VIP Function and Official Opening                                                                                                                                                                                                                                                                                                                                             |
| <b>Trail</b>                                                                                                                                        | Tropics Trail part of the Qld Music Trails                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Event Type</b>                                                                                                                                   | VIP Function                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Date</b>                                                                                                                                         | Saturday 7 October 2023                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Time</b>                                                                                                                                         | 12.30pm – 1.30pm: VIP Function (Yarrabah Art Centre)<br>1.30pm – 1.45pm: Media Call (Yarrabah Art Centre)<br>2.00pm – 2.45pm: Main Stage Official Opening                                                                                                                                                                                                                                                                   |
| <b>Location</b>                                                                                                                                     | Yarrabah Art Centre<br>Museum Road off Back Beach Road<br>Yarrabah QLD 4871<br><br>NB: maximum capacity approx. 100pax. The event will be hosted indoors, to alleviate the need to navigate weather, and create opportunity for attendees to view artwork on display.<br><br>Parking – all guests who RSVP to the invite will be issued with pre-event information and a parking permit for VIP parking at the Arts Centre. |
| <b>Key Contacts</b>                                                                                                                                 | Government Partnerships Manager<br>Tourism Development and Engagement Director                                                                                                                                                                                                                                                                                                                                              |
| <b>Format</b>                                                                                                                                       | The VIP Function is intended to be an informal gathering of key community, industry, and government leaders ahead of YMCF formally commencing.<br><br>The function will create the opportunity for invitees to network, and leaders to acknowledge the support of key partners. The function will also seek to showcase and celebrate the local culture and profile Yarrabah's unique cultural attributes.                  |
| <b>MINISTER'S INTRODUCTION</b>                                                                                                                      | The Honourable Stirling Hinchliffe MP, Minister for Tourism, Innovation and Sport and Minister Assisting the Premier on                                                                                                                                                                                                                                                                                                     |



|                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  | Olympics and Paralympics Sport and Engagement.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Runsheets</b> | <p><b>VIP Function</b></p> <ul style="list-style-type: none"> <li>➤ 12:15pm – VIP guests begin to arrive</li> <li>➤ 12:30pm – VIP function commences</li> <li>➤ 12:30pm – Catering and non-alcoholic beverage service begins</li> <li>➤ 12:45pm – Emcee Council Event Contractor Welcome remarks and introduce WTC (3 mins) <ul style="list-style-type: none"> <li>○ 12.48 - Welcome to Country conducted by TBC (5 mins)</li> <li>○ 12:53pm – Address by Minister Linda Burney MP (Member for Barton) (5 mins)</li> <li>○ 12:58pm - Address by Minister Stirling Hinchliffe (Member for Sandgate) (5 mins)</li> <li>○ 1.03pm Address by Yarrabah Mayor Ross Andrews (5mins)</li> <li>○ 1:08pm – Address by QMF representative (3 mins)</li> <li>○ 1:11pm - Closing Remarks by MC</li> </ul> </li> <li>➤ 1:11pm – Networking resumes</li> <li>➤ 1:30pm - VIP Function Concludes</li> </ul> <p><b>Media Call (Yarrabah Arts Centre)</b></p> <ul style="list-style-type: none"> <li>➤ 1.30pm – Media call (Minister and Mayor interviewed first)</li> <li>➤ 2.00pm – Media call end</li> </ul> <p><b>Notes</b></p> <ul style="list-style-type: none"> <li>• Irriba-Mu - will perform as a closing element of the function.</li> <li>• Yarrabah Art Centre artwork and artists will be on display, creating the opportunity for attendees to view work.</li> <li>• No alcohol served/ available. Only canapes and non-alcoholic beverages.</li> <li>• VIPs wrist bands will be issued and scanned on arrival at the VIP function.</li> <li>• A parking pass will be issued digitally via email in pre-event communications.</li> </ul> <p><b>Official Opening of the Festival (on main stage)</b></p> <ul style="list-style-type: none"> <li>➤ <b>1.45pm: Minister arrives at main stage (escorted by Lowana)</b></li> <li>➤ 2.00pm: Main gates open</li> <li>➤ 2.15pm: Welcome to Country by Gungganji Elders Dorita</li> </ul> |

|                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               | <p>Wilson and Hope Patterson<br/>2.20pm: Welcome dance by Irriba-Mu Dancers</p> <ul style="list-style-type: none"> <li>➤ 2.30pm: Opening prayer and blessing by Rev. Wayne Connolly</li> <li>➤ 2.35pm: Minister Hinchliffe address</li> <li>➤ 2.40pm: Mayor's address</li> <li>➤ 2.45pm: Stage program commence featuring Jessica Mauboy, Electric Fields, Jessie Lloyd, and Yarrabah Brass Band.</li> </ul><br><ul style="list-style-type: none"> <li>➤ Minister departs main stage and is escorted to the Arts Centre car park.</li> </ul>                                                    |
| <b>Partners and Supporter</b> | <p><b>Principal Partners</b></p> <ul style="list-style-type: none"> <li>• Yarrabah Aboriginal Shire Council</li> <li>• Queensland Government through: <ul style="list-style-type: none"> <li>○ Premier and Cabinet</li> <li>○ Department of Tourism, Innovation and Sport</li> <li>○ Arts Queensland</li> </ul> </li> <li>• TEQ – It's Live</li> <li>• Australian Government through Festival Australia</li> <li>• The National Indigenous Australians Agency (NIAA)</li> </ul> <p><b>Sponsors</b></p> <ul style="list-style-type: none"> <li>• QUT</li> <li>• Containers for Change</li> </ul> |
| <b>Audience</b>               | <p><b>Target audience to include:</b></p> <ul style="list-style-type: none"> <li>• Queensland Government Ministers &amp; key staff</li> <li>• Yarrabah Aboriginal Shire Council Mayor, Councillors &amp; key staff</li> <li>• Elders</li> <li>• Sponsors</li> <li>• Yarrabah community leaders</li> <li>• Surrounding LGA Mayor's and CEOs</li> <li>• Key industry leaders across arts, culture, tourism, academia</li> </ul><br><ul style="list-style-type: none"> <li>• Headline talent - Jessica Mauboy and Electric Fields</li> </ul>                                                       |

**PROJECT**  
**YARRABAH MUSIC AND CULTURAL FESTIVAL**  
 Presented by QLD Music Trails  
 & Yarrabah Aboriginal Shire Council

**Plan Type**  
**FULL SITE PLAN - ALL DETAIL**

|         |            |           |
|---------|------------|-----------|
| Version | Date       | Drawn By: |
| 3       | 21/09/2023 | Sam Gibb  |

1.8m high x 2m Wide Temp Fence with black weed mat x 120 (approx). \*TFH FENCE\*  
 Security Guard - Supervisor  
 Security Guard / Crowd Controller  
 Generators (1 x 100kva, 1 x 60kva, 1 x 45 kva)  
 Portaloos  
 VMS Electronic Signage x 3  
 Portable Fire Extinguisher x 6  
 Lighting Tower - Self Powered x 10  
 First Aid Contractor

**Notes**

- Council to modify existing fence line for carpark / public entry
- VMS boards on event site showing carparking direction & one at bottom of range (not shown on plan) with community messaging
- Yellow fence line indicates FTH hire panels. Toilet fence and stage fence to be weed mat covered
- Cyan fence line is existing venue fence



## COMMUNITY FACILITIES

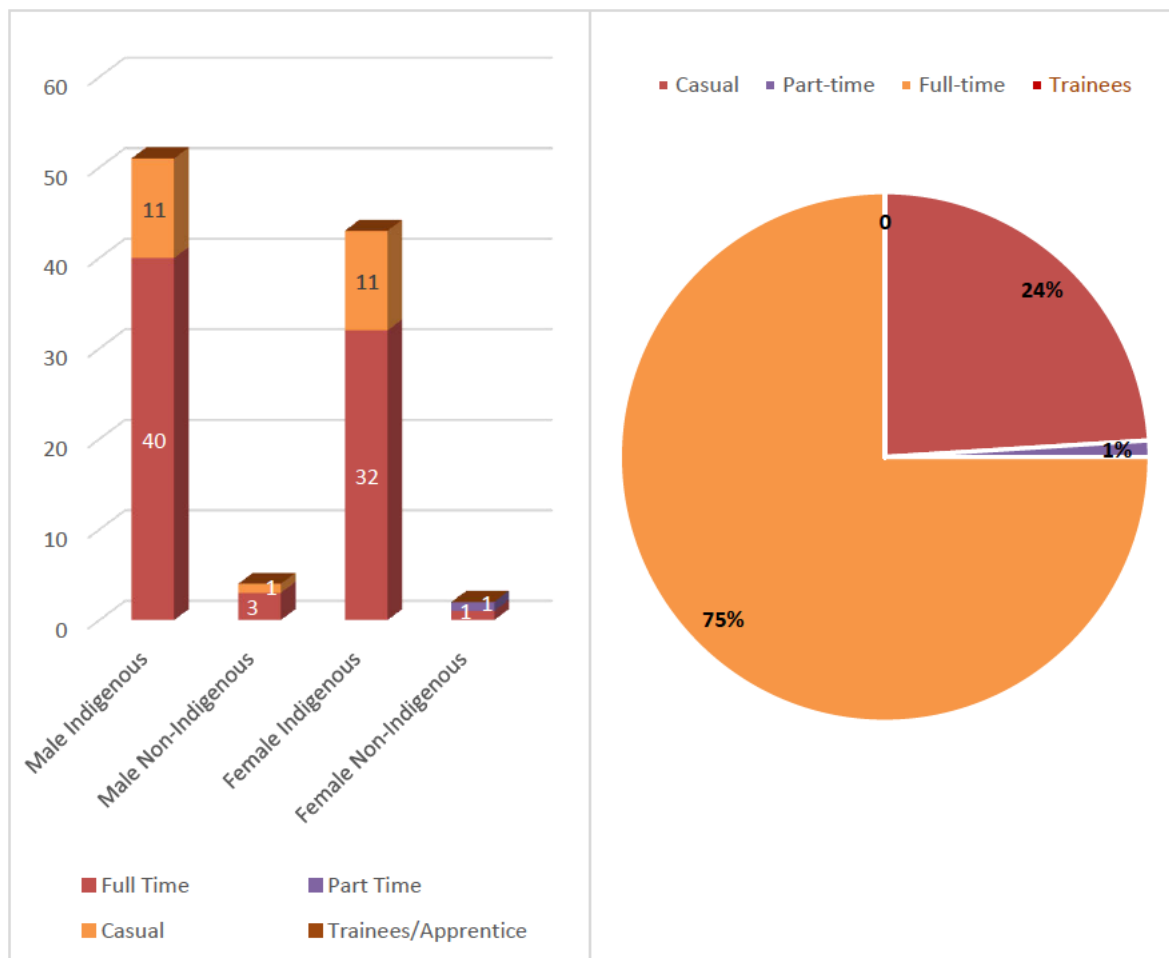
| Venue Bookings for the Month total: |              |
|-------------------------------------|--------------|
| Community Hall Booking              | 9 bookings   |
| RTC Rooms                           | Booked daily |
| HR Meeting room                     | 1 booking    |
| Bishop Malcolm Park                 | 1 booking    |
| HR Training room                    | 1 booking    |

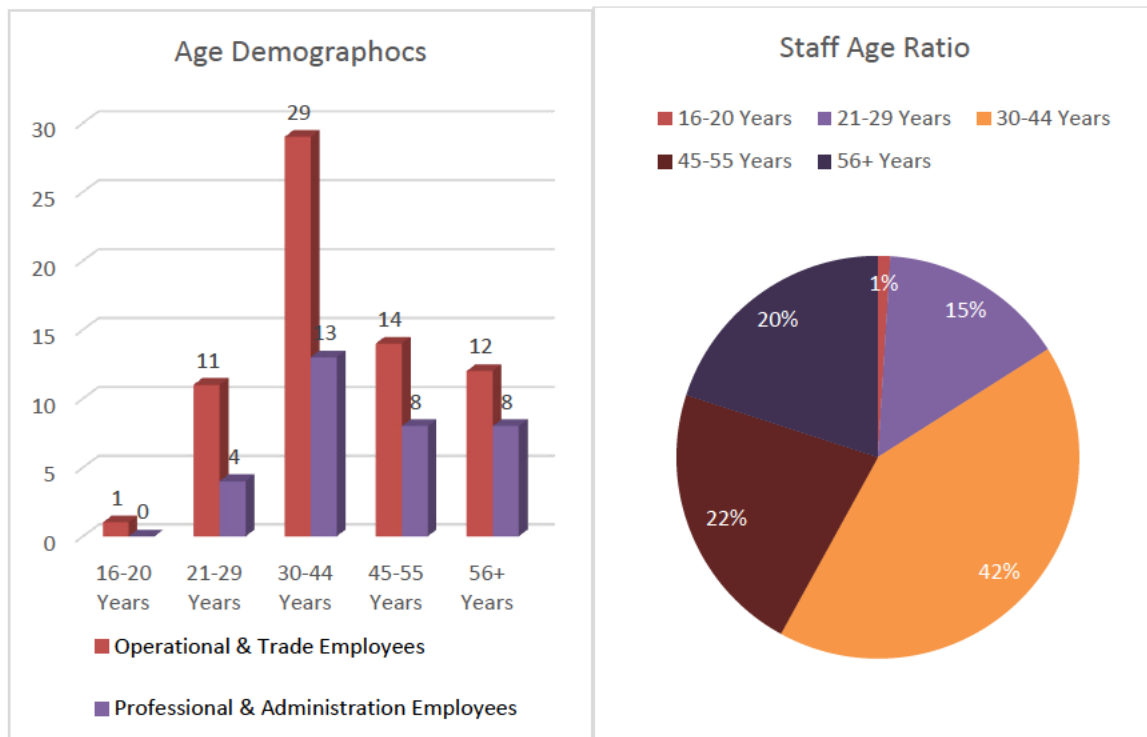
## HUMAN RESOURCES

STAFFING:

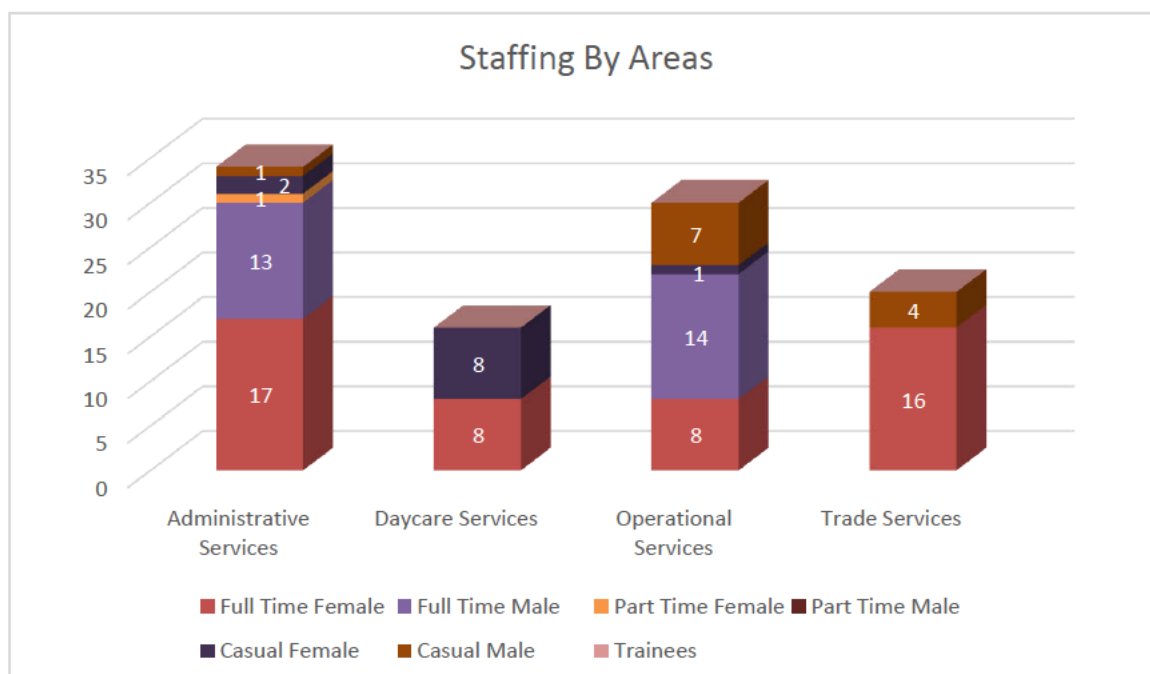
Our current employment Ratios are as follows:-

| COUNCIL EMPLOYEES | MALE INDIGENOUS | MALE NON-INDIGENOUS | FEMALE INDIGENOUS | FEMALE NON-INDIGENOUS | TOTAL      |
|-------------------|-----------------|---------------------|-------------------|-----------------------|------------|
| Full Time         | 40              | 3                   | 32                | 1                     | 76         |
| Part Time         | 0               | 0                   | 0                 | 1                     | 1          |
| Casual            | 11              | 1                   | 11                | 0                     | 23         |
| <b>TOTAL</b>      | <b>51</b>       | <b>4</b>            | <b>43</b>         | <b>2</b>              | <b>100</b> |

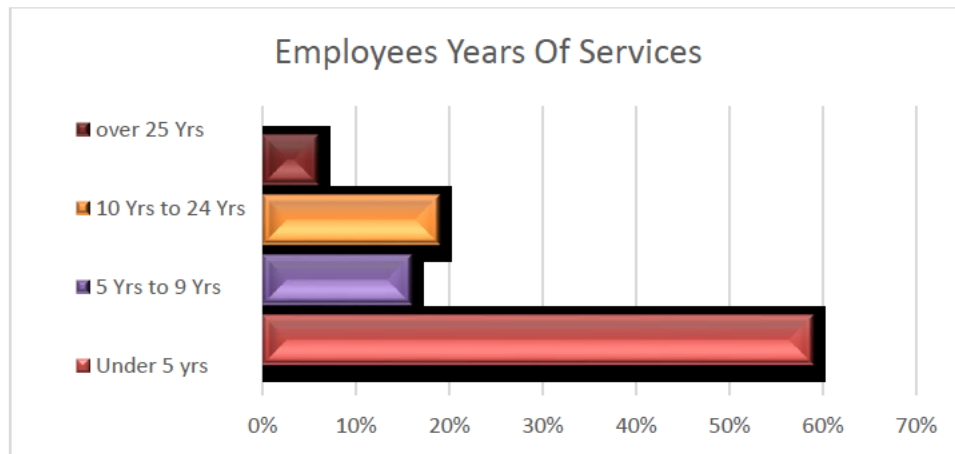




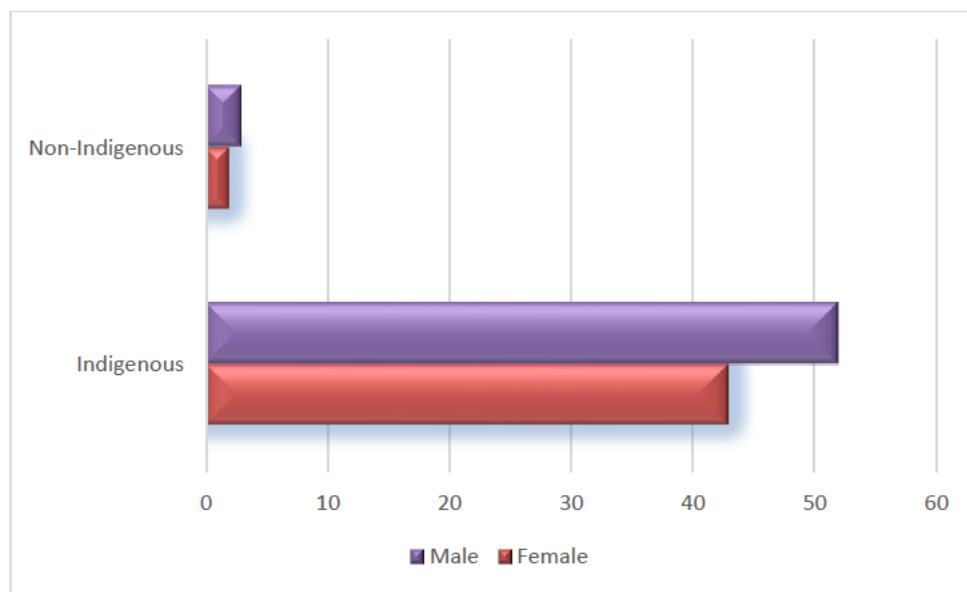
### Staffing By Areas



## Employees Years Of Service



## Graph for indigenous / non indigenous employees

CURRENTLY VACANT / RECRUITING:

- Director – People & Communities
- Housing Services Manager
- Early Learning Centre Manager
- Community Services Officer
- Human Resources Officer
- Grants & Governance Officer
- Labourer Solid Waste (Casual)
- Administration Support Officer, Works Depot (Casual)

TRAINING UPDATE

- Traineeships for 2023 – 2024 are being sourced.

**SAFETY**

1. Liaising with QBuild to ensure legislative compliance of contractors.
2. Safety committee meeting to be arranged.
3. SWMS ongoing with YASC workers.
4. Coex container project safety documentation is all done. There has been a Coex Trial run; 9<sup>th</sup> October doors open; Coex Official opening on the 6<sup>th</sup> of October.
5. Evacuation Diagrams are completed and installed for all training rooms at the RTC, Community Hall, Leisure Centre and the new Coex recycling shed done by Flaming North Cairns.
6. Safety induction was done on the 13/9/23 at the Works Boardroom with a contractor and Wugu Parks and Garden new team members.

**Yarrabah Music Festival**

- Finalising all quotes, especially the Security for the event, waiting on QMF who is the Site Manager to send quotes through to be processed
- Director is organising Traffic Controllers, TGS plan, skip bins, 2 VMS boards for Yarrabah Turnoff and bottom of Yarrabah Range
- We have confirmed 3 cleaners so far for QMF to clean toilets and maintain toilets with consumables during the event.

Workplace Incidents / injuries/ Suitable Duties

1. One Staff member is still on suitable duties again after a shoulder injury.
2. One Staff member is doing light duties at the store, the suitable duties plan is 3 days light duties at the store and 2 days back on the tools with the carpentry team, on going for 2 months.
3. One Staff member: steel splinter in middle finger sent to Yarrabah hospital ( 7/9/23 ) to check injury, tetanus shot was given and x-ray of the finger to determine if there is any foreign objects imbedded in finger.

Workplace Incident/ Issues

Vandalism of hired 5-ton excavator at Jilara Oval on the 11/09/23 at 7am, smashed all the windows, glass on the excavator at the job site.

28/8/23, 2 people have broken into Works Compound and stole a 65 inch plasma TV and a Micro oven from the Works Department smoko room.

The thefts have been reported to the police.

**DRUG & ALCOHOL TESTING**

- Random Drug and Alcohol testing of staff and contractors no cases this month.

**SECURITY**

| Call outs Monthly                            | Year to Date Call outs                                                                                                                               | Concerns/issues                                                                                                                                                                                                                              |
|----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Ergon works in the community are now steady. |                                                                                                                                                      | Security logs identify Hazards. Job requests have been identified                                                                                                                                                                            |
| Day care security alarm is now fixed         | Break in at the Leisure Centre on the Saturday 9/09/23 came in to turn the alarms off at 5pm, noticed the back door entrance was open but no damage. | Bishop Malcom Park lighting on stage area has to stay on at all times a direction from CEO.<br><br>Bishop Malcom Park: the vandalism has stopped for now with continued patrols from security who are moving the juveniles on from the area. |
|                                              | Concerns from security team; they have mentioned their work vehicle has been targeted by juveniles throwing rocks at the vehicle and running off.    | The public toilets at Bishop Malcom Park: the 3 toilets are all barrel bolted and padlocked to secure the toilets from vandalism.<br><br>These will be repaired.                                                                             |

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That Council accept the Acting Director of People and Communities Operational Report, tabled as read.



**7.4 BUILDING SERVICES - OPERATIONAL REPORT****File Number:** 04.MFD\_OM.20230927**Author:** Preston Andrews, Director - Building Services**PURPOSE OF THE REPORT**

To report to Council the status/activities of Building Services areas for the month of 21<sup>th</sup> August 2023 to 27<sup>st</sup> September 2023.

**BACKGROUND**

This report covers performance up to and including the 27<sup>th</sup> of September 2023. Items contained below reflect actions and tasks performed to progress the projects in-line with funding agreements and project plans.

Planning and engagement with stakeholders and consultants about programmed / scheduled works.

**BUILDING / CONSTRUCTION AREAS - GENERALS****Repairs & Maintenances & Healthy Housing Pilot Program**

The following tables contains the data for workflow activities in the works department for building and construction and field workers:

Current Workflow below for QBuild Work Orders.

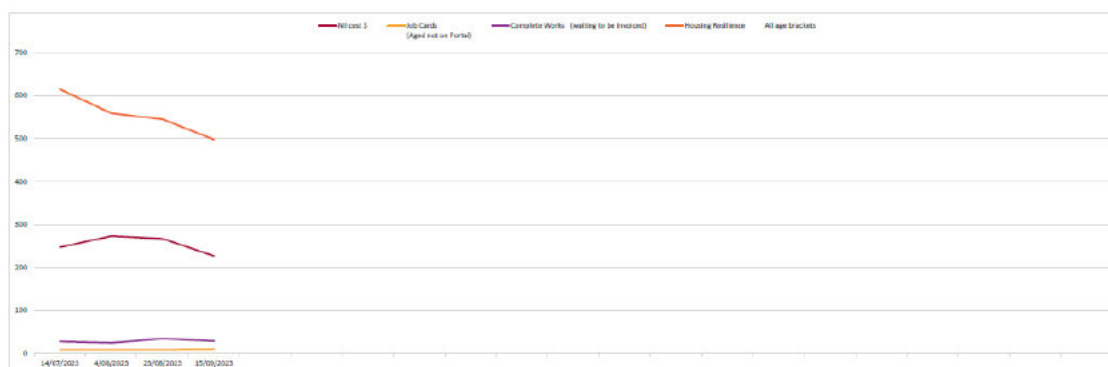
(Chart current as of 21/09/2023)

| Workflow          |             |      |
|-------------------|-------------|------|
| Unscheduled       |             | 31   |
| Work In Progress  | <div></div> | 652  |
| Awaiting Approval |             | 0    |
| Completed         |             | 75   |
| Invoiced          | <div></div> | 1680 |

Department of Energy and Public Works **QBuild**

## YARRABAH ABORIGINAL SHIRE COUNCIL - Aged Job Cards &gt; 60 days

| Week                                    | 14/07/2023 | 04/08/2023 | 11/08/2023 | 18/08/2023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|-----------------------------------------|------------|------------|------------|------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
| Wk cost \$                              | 247        | 273        | 267        | 227        |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Job Cards (Aged not on Portal)          | 9          | 9          | 9          | 10         |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Complete Works (waiting to be invoiced) | 25         | 25         | 54         | 29         |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Missing Resilience All age brackets     | 615        | 559        | 545        | 480        |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

**NAHA UPGRADES & MAINTENANCES**

| <b><u>PROJECT ID</u></b> | <b><u>JOB DESCRIPTION</u></b>               | <b><u>COMPLETED</u></b> | <b><u>ACTIONS</u></b> |
|--------------------------|---------------------------------------------|-------------------------|-----------------------|
|                          |                                             |                         |                       |
|                          | 2022-2023 Planned Projects                  |                         |                       |
|                          |                                             |                         |                       |
|                          | PRE-PAINT & PAINT WORKS                     |                         |                       |
|                          |                                             |                         |                       |
| 1.                       | 37 BACK BEACH RD – Carry out Internal Paint | 100%                    | Completed             |
| 2.                       | 39 SAWMILL RD – Carry out Internal Works    | 20%                     | WIP                   |
| 3.                       | 39 SAWMILL RD – Carry out Internal Paint    | 20%                     | WIP                   |
| 4.                       | 39 SAWMILL RD – Carry out External Works    | 20%                     | WIP                   |
| 5.                       | 39 SAWMILL RD – Carry out Internal Paint    | 20%                     | WIP                   |
| 6.                       | 48 GRIBBLE ST – Carry out External Painting | 50%                     | WIP                   |
|                          | BATHROOM UPGRADES                           |                         |                       |
|                          |                                             |                         |                       |
| 1.                       | Bathroom, CLI 3A Stone-Wig                  | 100%                    | Completed             |
| 2.                       | Bathroom. 15A Stanley St                    | 20%                     | WIP                   |
|                          | REFURBISHMENTS                              |                         |                       |

| <u>PROJECT ID</u> | <u>JOB DESCRIPTION</u>           | <u>COMPLETED</u> | <u>ACTIONS</u> |
|-------------------|----------------------------------|------------------|----------------|
|                   |                                  |                  |                |
|                   | 2022-2023 Planned Projects       |                  |                |
|                   |                                  |                  |                |
|                   | PRE-PAINT & PAINT WORKS          |                  |                |
|                   |                                  |                  |                |
|                   |                                  |                  |                |
| 1.                | Refurbishment – 11/9 Gribble St  | 20%              | WIP            |
| 2.                | Refurbishment – 38 Sawmill Rd    | 20%              | WIP            |
| 3.                | Refurbishment – 10 Sawmill Rd    | 20%              | WIP            |
| 4.                | Refurbishment – 67 Workshop St   | 20%              | WIP            |
| 5.                | Refurbishment – 9 Gribble St     | 20%              | WIP            |
| 6.                | Refurbishment – 16 Ambrym St     | 20%              | WIP            |
| 7.                | Refurbishment – 23 Sawmill Rd    | 20%              | WIP            |
| 8.                | Refurbishment – 9/15 Workshop St | 20%              | WIP            |
| 9.                | Refurbishment – 2/9 Gribble St   | 20%              | WIP            |
| 10.               | Refurbishment – 24 Workshop St   | 20%              | WIP            |
| 11.               | Refurbishment – 24 Sawmill Rd    | 30%              | WIP            |
| 12.               | Refurbishment – 25 Sawmill Rd    | 100%             | Completed      |

| <u>PROJECT ID</u> | <u>JOB DESCRIPTION</u>                     | <u>COMPLETE<br/>D</u> | <u>ACTIONS</u> |
|-------------------|--------------------------------------------|-----------------------|----------------|
|                   |                                            |                       |                |
|                   | 2023-2024 Planned Projects                 |                       |                |
|                   |                                            |                       |                |
|                   | PRE-PAINT & PAINT WORKS                    |                       |                |
|                   |                                            |                       |                |
| 1.                | 2 Ambrym St, Yarrabah - Internal Paint     | 30%                   | WIP            |
| 2.                | 2 Ambrym St, Yarrabah - Internal Pre-Paint | 30%                   | WIP            |
| 3.                | 9 Walker Cl, Yarrabah - Internal Paint     | 100%                  | Completed      |
| 4.                | 9 Walker Cl, Yarrabah - Internal Pre-Paint | 100%                  | Completed      |
| 5.                | 41 Sawmill Rd, Yarrabah - External Paint   | 100%                  | Completed      |
| 6.                | 41 Sawmill Rd, Yarrabah - External         | 100%                  | Complete       |

|      | Pre-Paint                                           |        | d                    |
|------|-----------------------------------------------------|--------|----------------------|
| 7.   | • 54B Workshop Rd, Yarrabah - External Paint        | • 30%  | • WIP                |
| 8.   | • 54B Workshop Rd, Yarrabah - External Pre-Paint    | • 30%  | • WIP                |
| 9.   | • 54B Workshop Rd, Yarrabah - Internal Paint        | • 30%  | • WIP                |
| 10.  | • 54B Workshop Rd, Yarrabah - Internal Pre-Paint    | • 30%  | • WIP                |
| 11.  | • 1020 Back Beach Rd, Yarrabah - Internal Paint     | • 20%  | • YASC Procurement   |
| 12.  | • 1020 Back Beach Rd, Yarrabah - Internal Pre-Paint | • 20%  | • YASC Procurement   |
| 13.  | • 6 Major Cl, Yarrabah - External Paint             | • 100% | • Complete d         |
| 14.  | • 6 Major Cl, Yarrabah - External Pre-Paint         | • 100% | • Complete d         |
| 15.  | • 6 Major Cl, Yarrabah - Internal Paint             | • 100% | • Complete d         |
| 16.  | • 6 Major Cl, Yarrabah - Internal Pre-Paint         | • 100% | • Complete d         |
| 17.  | • 32 Workshop Rd, Yarrabah - External Paint         | • 20%  | • YASC Procurement   |
| 18.  | • 32 Workshop Rd, Yarrabah - External Pre-Paint     | • 20%  | • YASC Procurement   |
| 19.  | • 32 Workshop Rd, Yarrabah - Internal Paint         | • 20%  | • YASC Procurement   |
| 20.  | • 32 Workshop Rd, Yarrabah - Internal Pre-Paint     | • 20%  | • YASC Procurement   |
| 21.  | • 9 Schrieber St, Yarrabah - External Paint         | • 20%  | • YASC Procurement   |
| 22.  | • 9 Schrieber St, Yarrabah - External Pre-Paint     | • 20%  | • YASC Procurement   |
| 23.  | • 9 Schrieber St, Yarrabah - Internal Paint         | • 20%  | • YASC Procurement   |
| 24.  | • 9 Schrieber St, Yarrabah - Internal Pre-Paint     | • 20%  | • YASC Procurement   |
| •    | •                                                   | •      | •                    |
| •    | • <b>KITCHEN UPGRADES</b>                           | •      | •                    |
| •    | •                                                   | •      | •                    |
| • 1. | • Kitchen, CLI 4 Dabah Cl,                          | • 10%  | • QBuild Procurement |
| • 2. | • Kitchen, CLI 21 Sawmill Rd,                       | • 10%  | • QBuild Procurement |
| • 3. | • Kitchen, CLI 23 Sawmill Rd,                       | • 10%  | • QBuild             |

|      |                                            |       |                      |
|------|--------------------------------------------|-------|----------------------|
|      |                                            |       | Procurement          |
| • 4. | • Kitchen, CLI 58 Stanley St,              | • 10% | • QBuild Procurement |
| • 5. | • Kitchen, CLI 62 Stanley St,              | • 10% | • QBuild Procurement |
| • 6. | • Kitchen, CLI 76 Workshop Rd,             | • 10% | • QBuild Procurement |
| • 7. | • Kitchen, CLI 49 Back Beach Rd,           | • 10% | • QBuild Procurement |
| •    | •                                          | •     | •                    |
| •    | • <b>FLOOR COVERING</b>                    | •     | •                    |
| •    | •                                          | •     | •                    |
| • 1. | • Floor Coverings, CLI 18 Gribble St,      | • 10% | • QBuild Procurement |
| • 2. | • Floor Covering, CLI 20 Workshop Rd,      | • 10% | • QBuild Procurement |
| • 3. | • Floor Coverings, CLI 21 Sawmill Rd,      | • 10% | • QBuild Procurement |
| • 4. | • Floor Coverings, CLI 62 Stanley St,      | • 10% | • QBuild Procurement |
| • 5. | • Floor Coverings, CLI 43 Workshop Rd,     | • 10% | • QBuild Procurement |
| • 6. | • Floor Coverings, CLI 1020 Back Beach Rd, | • 10% | • QBuild Procurement |
| • 7. | • Floor Coverings, CLI 152 Range Rd,       | • 10% | • QBuild Procurement |
| •    | •                                          | •     | •                    |
| •    | • <b>ROOFING</b>                           | •     | •                    |
| •    | •                                          | •     | •                    |
| • 1. | • Roofing, CLI 44 Stanley St,              | • 10% | • QBuild Procurement |
| •    | •                                          | •     | •                    |
| •    | • <b>FENCING</b>                           | •     | •                    |
| •    | •                                          | •     | •                    |
| • 1. | • Fencing, CLI 16 Workshop Rd              | • 10% | • QBuild Procurement |
| •    | •                                          | •     | •                    |
| •    | • <b>BATHROOM UPGRADES</b>                 | •     | •                    |
| •    | •                                          | •     | •                    |
| • 1. | • Bathroom, CLI 20 Workshop Rd,            | • 10% | • QBuild Procurement |
| • 2. | • Bathroom, CLI 58 Stanley St,             | • 10% | • QBuild Procurement |
| • 3. | • Bathroom, CLI 47 Workshop Rd,            | • 10% | • QBuild Procurement |
| • 4. | • Bathroom, CLI 57 Workshop Rd,            | • 10% | • QBuild Procurement |
| • 5. | • Bathroom, CLI 59 Workshop Rd,            | • 10% | • QBuild Procurement |

|       |                                           |       |                      |
|-------|-------------------------------------------|-------|----------------------|
| • 6.  | • Bathroom, CLI 82 Workshop Rd,           | • 10% | • QBuild Procurement |
| • 7.  | • Bathroom, CLI 119A Back Beach Rd,       | • 10% | • QBuild Procurement |
| • 8.  | • Bathroom, CLI 4 Major Cl,               | • 10% | • QBuild Procurement |
| • 9.  | • Bathroom, CLI 8 Ambrym St,              | • 10% | • QBuild Procurement |
| • 10. | • Bathroom, CLI 152 Range Rd,             | • 10% | • QBuild Procurement |
| •     | •                                         | •     | •                    |
| •     | • <b>LAUNDRY UPGRADES</b>                 | •     | •                    |
| •     | •                                         | •     | •                    |
| • 1.  | • Laundry, CLI 59 Workshop Rd,            | • 10% | • QBuild Procurement |
| • 2.  | • Laundry, CLI 4 Major Cl,                | • 10% | • QBuild Procurement |
| •     | •                                         | •     | •                    |
| •     | • <b>DRIVE-WAYS</b>                       | •     | •                    |
| •     | •                                         | •     | •                    |
| • 1.  | • Driveway/paths, CLI 10 Beach Rd,        | • 10% | • QBuild Procurement |
| • 2.  | • Driveway/paths, CLI 1020 Back Beach Rd, | • 10% | • QBuild Procurement |
| •     | •                                         | •     | •                    |
| •     | • <b>REFURBISHMENTS</b>                   | •     | •                    |
| •     | •                                         | •     | •                    |
| • 1.  | • Refurbishments, CLI 70 Workshop Rd      | • 10% | • QBuild Procurement |
| • 2.  | • Refurbishments, CLI 8 Sawmill Rd        | • 10% | • QBuild Procurement |
| • 3.  | • Refurbishments, CLI 3 Beach Rd          | • 10% | • QBuild Procurement |
| • 4.  | • Refurbishments, CLI 209 Back Beach Rd   | • 10% | • QBuild Procurement |

**WORK 4 QLD AREA - CAPITAL WORKS**

| <b><u>PROJECT ID</u></b> | <b><u>JOB DESCRIPTION</u></b>     | <b><u>COMPLETED</u></b> | <b><u>ACTIONS</u></b> |
|--------------------------|-----------------------------------|-------------------------|-----------------------|
| WFQ COVID                | Malcolm Park Redevelopment        | 10%                     | Planning Stage - WIP  |
| WFQ 4                    | Works Department Shed Improvement | 40%                     | WIP                   |
| WFQ 4                    | Leisure Centre & Community Hall   | 30%                     | Planning Stage - WIP  |

|       |                                                                        |     |                      |
|-------|------------------------------------------------------------------------|-----|----------------------|
|       | (Lighting, Landscape, Fencing & Patio)                                 |     |                      |
| WFQ 4 | Community Hall – New Covered Area (Beach Front Side)                   | 40% | Planning Stage - WIP |
| WFQ 4 | Arts Precinct – Covered Pathway & Fencing improvements                 | 85% | WIP                  |
| WFQ 4 | Jilara Oval – Building Extension / Toilet Upgrades / Patio Area / CCTV | 50% | WIP                  |
| WFQ 4 | RTC/YKC – Fencing / Undercover Parking / Out-Door Patio Area           | 10% | Planning Stage - WIP |

### CAPITALS

| <u>PROJECT ID</u> | <u>JOB DESCRIPTION</u>                                          | <u>COMPLETED</u> | <u>ACTIONS</u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------|-----------------------------------------------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <u>81907</u>      | <u>4 Demolitions + 5 New House and 1 x 2 Bedroom Extension.</u> | <u>30%</u>       | <ul style="list-style-type: none"> <li>Construction Drawings received</li> <li>Procurement complete</li> <li>Orders being issued to subcontractors and suppliers</li> <li>Notice issued to 4 Dabah Close residents               <ul style="list-style-type: none"> <li>Council to liaise with tenants regarding commencement</li> </ul> </li> </ul> <p>➤ <b>Anticipate commencement onsite mid-September 32 Workshop, 19 Smith, 14 Smith and 4 Dabah Close</b></p> <p>Variation approved by QBuild 10/08/2023 for Duplex sites at 64 Gribble and 7 Beach Street</p> <ul style="list-style-type: none"> <li>Architects provided approval to proceed with updated design 10/08/2023</li> <li>Awaiting design</li> </ul> |

|  |  |  |                                                                                                           |
|--|--|--|-----------------------------------------------------------------------------------------------------------|
|  |  |  | <p>program from Architects</p> <p>➤ <b>Anticipate receiving completed designs mid-September 2023.</b></p> |
|--|--|--|-----------------------------------------------------------------------------------------------------------|

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That Council accept the report of the Director – Building Services, tabled as read.



**7.5 INFRASTRUCTURE - OPERATIONAL REPORT**

**File Number:** 05.MFD\_OM.20230927

**Author:** Sam Bann, Director Infrastructure

**PURPOSE OF THE REPORT**

To report to Council the status/activities of Infrastructure Department areas for the month August up to 08 September 2023.

**OPERATIONAL UPDATE**

This report covers performance up to and including the 08 September 2023. Items contained below reflect actions and tasks performed to progress the projects in-line with funding agreements and project plans.

Planning and engagement with stakeholders and consultants about programmed / scheduled works.

**NOTE:**

YASC Infrastructure Staff continuing to participate in all community events facilitated by YASC, between day-to-day operations. W4Q staff will return to W4Q projects upon completion of QRA road program.

**INFRASTRUCTURE AREA -GENERALS**

| <b><u>TEAMS</u></b> | <b><u>JOB DESCRIPTION</u></b>                                | <b><u>ACTIONS</u></b>                                                                                                                                                                                                             |
|---------------------|--------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Roads               | Routine Maintenance Plan                                     | Road and Road Reserve Maintenance<br><br>W4Q and Roads currently commenced REPA works out Buddabudoo and started bridge approach.<br><br>YASC have also lodged our 2023 QRA and REPA road recovery submission, awaiting approval. |
| Waste Management    | Routine Waste Management Plan<br><br>Coex container exchange | Continuing to collect general waste dumped outside property<br><br>Opening Date confirmed for 06 <sup>th</sup> October 2023                                                                                                       |
| Mechanics           | Routine Maintenance Plan                                     | General fleet management                                                                                                                                                                                                          |

|                      |                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                      |                                  | <p>Reallocation of fleet within departments.</p> <p>2 fleet in workshop for repairs awaiting parts.</p> <p>2 ride on mowers in for repair awaiting on parts</p>                                                                                                                                                                                                                                                                   |
| Parks & Gardens      | Routine Maintenance Plan         | <p>Ongoing maintenance throughout community</p> <p>Commencing Community entrance clean late September in preparation of QMF</p> <p>W4D commencing Djenghi then head to Jilara oval to prepare for QMF</p> <p>W4D participated in Coex training.</p>                                                                                                                                                                               |
| Animal Control       | Routine preventative Action Plan | <p>Currently collecting and impounding roaming dogs and horse, Vet Visited 15 and 16<sup>th</sup> August for desexing and treatments</p> <p><u>Dogs</u></p> <ul style="list-style-type: none"> <li>- 9 dogs were collected and impounded.</li> </ul> <p><u>Horses</u></p> <ul style="list-style-type: none"> <li>- Horse round up daily.</li> </ul> <p>Animal Census and Bravecto treatment propose to commence in September.</p> |
| Environmental Health | Routine preventative Action Plan | <p>Assisting animal management team also participating in Healthy Housing program.</p> <p>In process of developing work plan to align with Funding.</p>                                                                                                                                                                                                                                                                           |

|                |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ESO            | Water Routine Maintenance Plan    | <p>Routine maintenance as per DWQMP</p> <p>ESO team on 7-day roster to monitor water quality and supply.</p> <p>DSDILGP and RDMW have approved further funding for YASC to install some short term temporary critical infrastructure prior to the WTP project. The upgrade includes the following:</p> <ul style="list-style-type: none"> <li>- PH Correction (Completed 25<sup>th</sup> July)</li> <li>- Chlorine Analyser (Completed)</li> <li>- Reservoir clean (Commencing September)</li> <li>- Hydraulics upgrades including valve replacements (Commencing September)</li> </ul> <p>YASC engaged Unganco to assist with Scope of works for Business Case</p> <p>RDMW facilitate workshop in September based on finding from recent Audit</p> |
|                | Sewerage Routine Maintenance Plan | <p>Ongoing sewerage pump station maintenance manually pumping and monitoring. Minor upgrades to pumps and critical spares required.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Aquatic centre | Routine Maintenance Plan,         | Operation as per maintenance plan                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

CAPITALSRoad recovery projects

| PROJECT ID | JOB DESCRIPTION         | ACTION                                                                                                                                                                                                                                                                                    | COMPLETION  |
|------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| REPA       | Reservoir Rd Betterment | Contractor commencing onsite Monday 21 <sup>st</sup> of August 2023.<br><br>Anticipate 10-week construction program                                                                                                                                                                       | <u>20%</u>  |
| REPA       | Seal Package            | <ul style="list-style-type: none"> <li>2021/22 sealed works package complete</li> <li>2023 package has been submitted to QRA and awaiting approval</li> </ul>                                                                                                                             | <u>100%</u> |
| REPA       | Unsealed Package        | <ul style="list-style-type: none"> <li>Gravel Re-sheeting program nearing completion.</li> <li>Wungu Road completed</li> </ul>                                                                                                                                                            | 100%        |
| REPA       | Buddabadoo Betterment   | <ul style="list-style-type: none"> <li>Works commenced onsite, Kerb complete.</li> <li>Works to continue upon completion of Buddabadoo Bridge</li> </ul>                                                                                                                                  | <u>25%</u>  |
| QDRF       | Buddabadoo Bridge       | <ul style="list-style-type: none"> <li>Bridge decks are nearing completion.</li> <li>Anticipate earthworks to commence late August 2023.</li> <li>GMYPBC scheduled to be onsite upon commencement of earthworks onsite</li> <li>YASC completing roadworks to bridge approaches</li> </ul> | <u>40%</u>  |
| REPA       | Buddabadoo Landslide    | <ul style="list-style-type: none"> <li>WIP, EOT submitted by contractor due to wet weather, impacting access to site. As at August 2023 contractor is still unable to commence onsite.</li> </ul>                                                                                         | <u>80%</u>  |

**ICCIP – Indigenous Council Critical Infrastructure Program**

| <b><u>PROJECT ID</u></b> | <b><u>JOB DESCRIPTION</u></b>                       | <b><u>COMPLETED</u></b> | <b><u>ACTIONS</u></b>                                                             |
|--------------------------|-----------------------------------------------------|-------------------------|-----------------------------------------------------------------------------------|
| 1.05                     | Water and Sewer combined SCADA upgrade ICCIP 1.05 - | 5%                      | Proposal received to upgrade existing Infrastructure<br>DSDILGP to project manage |
| 1.13                     | Bores Security (Fencing)                            | 5%                      | DSDILGP reviewing project                                                         |
| 1.15                     | Replace reservoir roof                              | 10%                     | EOT submitted including variation for change of scope                             |
| 2.14                     | SPS 2 Upgrade (pump replacement)                    | 5%                      | DSDILGP reviewing project                                                         |

**LGGSP Water treatment plant upgrade - CAPITAL WORKS**

| <b><u>PROJECT ID</u></b> | <b><u>JOB DESCRIPTION</u></b>       | <b><u>COMPLETED</u></b> | <b><u>ACTIONS</u></b>                                                                                                   |
|--------------------------|-------------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------|
| LGGSP                    | Water treatment plant refurbishment | 10%                     | Operations to review project scope and delivery.<br><br>EOT will be submitted due to Scope change pending Business Case |

**ATTACHMENTS**

Nil

**RECOMMENDATION**

That Council accept the report of the Director – Infrastructure, tabled as read.

**7.6 ADOPTION OF THE COMMUNITY SAFETY PLAN**

**File Number:** 06.MFD\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

**PURPOSE OF THE REPORT**

To consider and adopt the:

- Community Safety Plan Volume 2 (Yoofella Way – Your Way 2022)
- Community Safety Plan Volume 1 (Moofella Way - Alcohol Management Strategy 2021)

**BACKGROUND**

In January 2022, Council endorsed the draft Community Safety Plan (CSP) (**Attachment 1**), to allow the plan to proceed to final graphic design, community engagement and presentation to the YLF.

In June 2021, Council endorsed the Community Safety Plan Volume 1 (Moofella Way - Alcohol Management Strategy 2021) (**Attachment 2**).

The Plans were developed by Council in conjunction with the YLF and upon wider consultation with community residents and valued community stakeholders. Consultation has been held between 22 February to 22 March with both reports available on Council's website and promotion on Facebook.

No formal feedback was received on the plans, and the final plans can now be adopted by Council. The adoption of the plans is required to enable funding to be released for the review and implementation.

This report was presented to Council on 17 May 2023, at which time Council identified a photograph that for cultural reasons, requested to be removed. Action has now been taken to address this issue and reports are now returned to Council for consideration.

**ADDITIONAL CONSIDERATIONS**

Council has funding of \$285,000 to review the action plan and develop a service enhancement plan to actively respond to action plan and the identified gaps and requirements.

The CSP is a standing item on the YLF agenda for the next 6 months. Actions for the ongoing implementation of the plan include:

- Review the CSP and identify additional priority actions and service enhancement actions
- Identify and include additional actions that respond to new or emerging community priorities
- Create a strategy to achieve the actions
- Consider timeframes and allocating the budget to activities

**ATTACHMENTS**

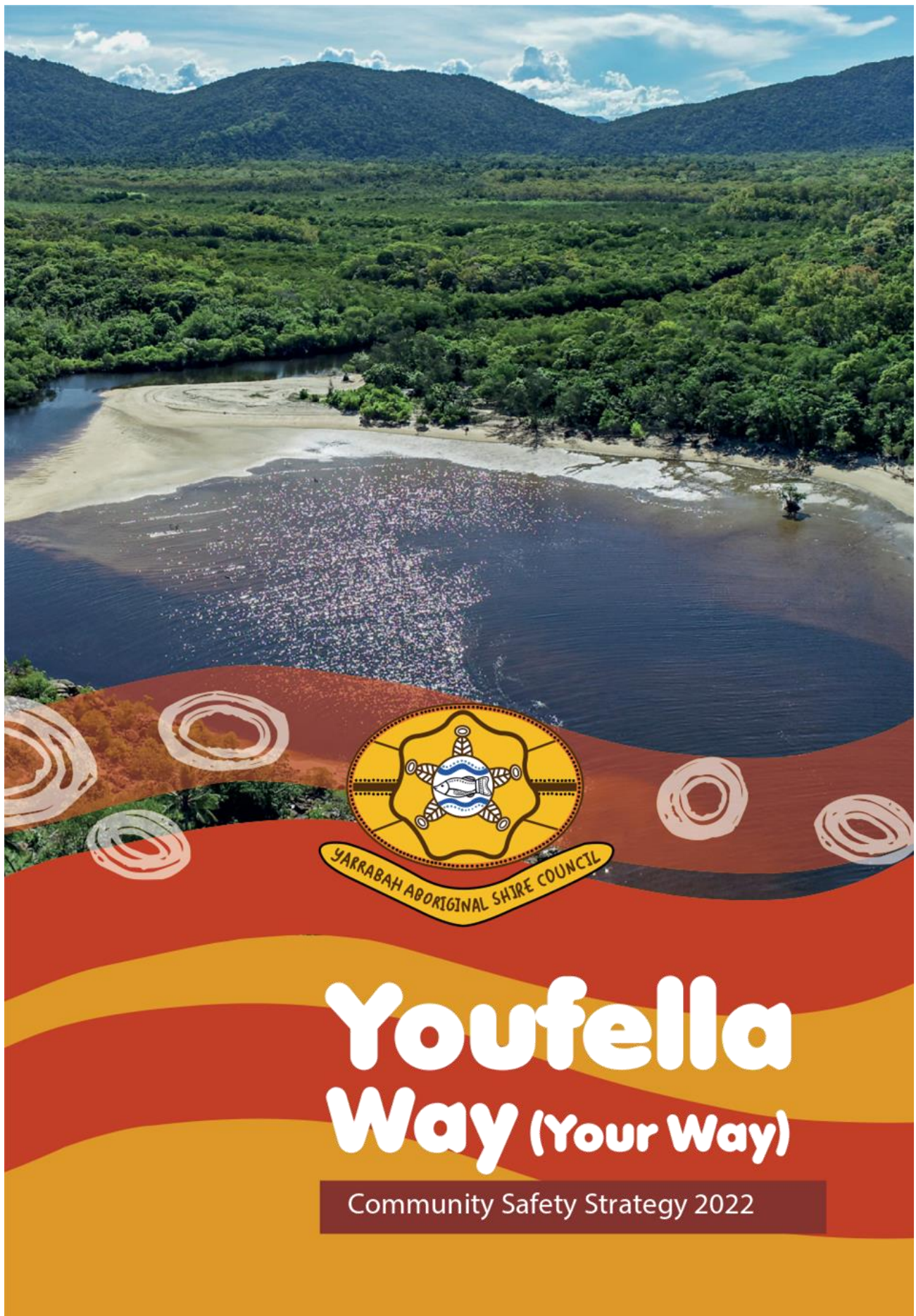
1. Community Safety Plan Vol 2: Yoofella Way
2. Community Safety Plan Vol 1: Alcohol Management Plan - Moofella Way

**RECOMMENDATION**

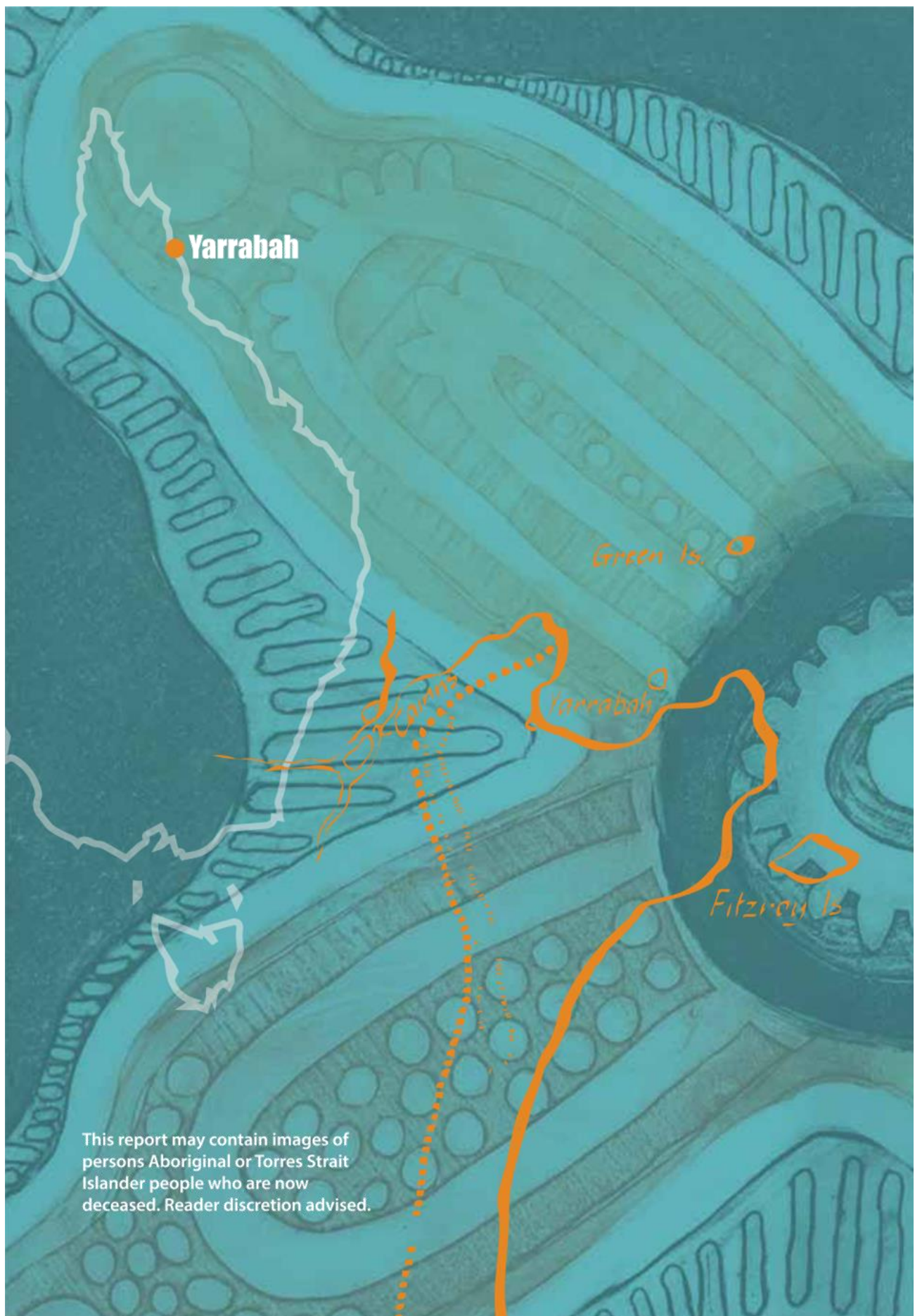
That Council resolve to:

- a. Adopt the Community Safety Plan Volume 2 (Yoofella Way – Your Way 2022) and the Community Safety Plan Volume 1 (Moofella Way - Alcohol Management Strategy 2021)
- b. Review the Community Safety Plans (Vol 1 and Vol 2) and identify:
  - i. additional priority actions and service enhancement actions
  - ii. additional actions that respond to new or emerging community priorities
  - iii. allocate timeframes and the budget to the existing and additional actions.











## MAYORAL FOREWORD

Dear Residents of the Yarrabah Aboriginal Shire,

Following Council's endorsement of its Moofella Way (Our Way) – Alcohol Management Strategy 2021 in June 2021, I am pleased to now present Volume 2, which we have named Youfella Way (Your Way) – Community Safety Strategy 2022. Together, both Volumes form our Community Safety Plan.

Firstly, I would like to acknowledge all Traditional Owners of Yarrabah on whose lands we operate our Local Government Area, and pay our respects to Elders past and present.

I would further like to acknowledge and thank you, the Yarrabah People, for sharing your voices and views by engaging in our community surveys. Your voices and the health, safety and wellbeing of every community member, our Elders, our youth and our children, are at the centre of the work we have completed to develop this Plan.

I would also like to acknowledge the contributions of all community stakeholders who have contributed their time to informing this process.

Our Community Safety Plan provides a clear vision: That every Yarrabah resident feels and is safe in our homes, on our land and on our seas.

I am proud to belong to Yarrabah and it is my hope that every community member can continue to share in this pride.

In developing our CSP, we listened to you, our valued community residents, as well as our community stakeholders, to better understand your views and perceptions of community safety in your Shire, and to hear what you believed Council should be doing to improve your safety and your perceptions of safety here.



This CSP has been developed on the assumption that Governments, both State and Federal, will continue to assist Yarrabah as well as the other 18 discrete Indigenous communities in Queensland to achieve self-determination, whilst at its core acknowledging that change must be led by the community itself, under the current and future leadership of your local Council. We take this responsibility very seriously.

I and your elected Councillors are honored and committed to advocating improvement in your standard of living and wellbeing, including your safety as residents of Yarrabah. It is intended that this CSP will guide the conversation within Council (and within Government more generally) and provide enhanced focus during strategic planning for our region, for many years to come.

It is clear from this study that in addition to alcohol management, Council must develop new and innovative ways (with the assistance of agencies and services) to tackle the priority community safety concerns of antisocial behavior, community engagement, animal management, and telecommunications coverage.

We have intentionally not included reference to the present global COVID 19 pandemic in this Volume as it has been managed by Council under separate, standalone strategies in collaboration with other stakeholders.

On behalf of my Council, I sincerely thank you for your contribution to this important community initiative, and to the Council's response that shall flow out of it. Your Council shall welcome any feedback you may have as our response to it continues to evolve.



**Ross Andrews**  
**Mayor**  
Yarrabah Aboriginal Shire Council





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## OUR INTENT

Our CSP has been developed by us in conjunction with your Yarrabah Leader's Forum (YLF) and upon wider consultation with you (our community residents) and the community stakeholders listed below.

The intent of our CSP is to identify Action Areas for us to focus on in our future strategic planning (including our Corporate Plan, Annual Operational Plans and annual budgets), to improve your safety and your perceptions of safety in our Shire.

This CSP has been funded by the Queensland Government as represented by the Department of Aboriginal and Torres Strait Islander Partnerships (DATSIP), and forms part of the Queensland Government's new approach to alcohol management in discrete Aboriginal and Torres Strait Islander communities in Queensland, applying its Local Thriving Communities strategy.

We have however taken this opportunity to take a more holistic approach to addressing community safety via our own unique CSP across two (2) interconnected Volumes, considering both alcohol management (Volume 1) and wider community safety concerns common to our Shire (Volume 2).

The Action Areas identified in this CSP, as suggested by you, will likely evolve into specific operational and capital actions of Council and incorporated formally within Council's strategic plans and budgets. Some operational and capital actions suggested by you, are provided later in this CSP.

Individual respondent responses have been deidentified to protect your privacy.

It is not intended that our CSP provide an exhaustive list of all our policy and operational/ capital responses to community safety concerns in Yarrabah, however it will highlight focus areas raised by you. The Action Areas identified shall provide compelling support for consideration by us in our future Government funding submissions, as well as our future budget and strategic planning deliberations, however we cannot provide any guarantee of specific action, which shall be subject to factors such as current community circumstances, priorities and need, legislative responsibility, availability of funding, availability of staff and resources, and technical feasibility etc.

Both Volumes of our Community Safety Plan are to be read together, including the Action Areas.







## EXECUTIVE SUMMARY – COMMUNITY SAFETY

We concluded in Volume 1 (Alcohol Management Strategy 2021) that "it is clear that there is a need and desire for change in how alcohol is managed in our community". We also concluded that:

*It is recognised that a holistic and collaborative strategy is required to responsibly manage alcohol in our community, particularly given that it is but one cause and symptom of community harm as observed in other discrete Indigenous communities outside Yarrabah, amongst many other inter-related indicators such as:*

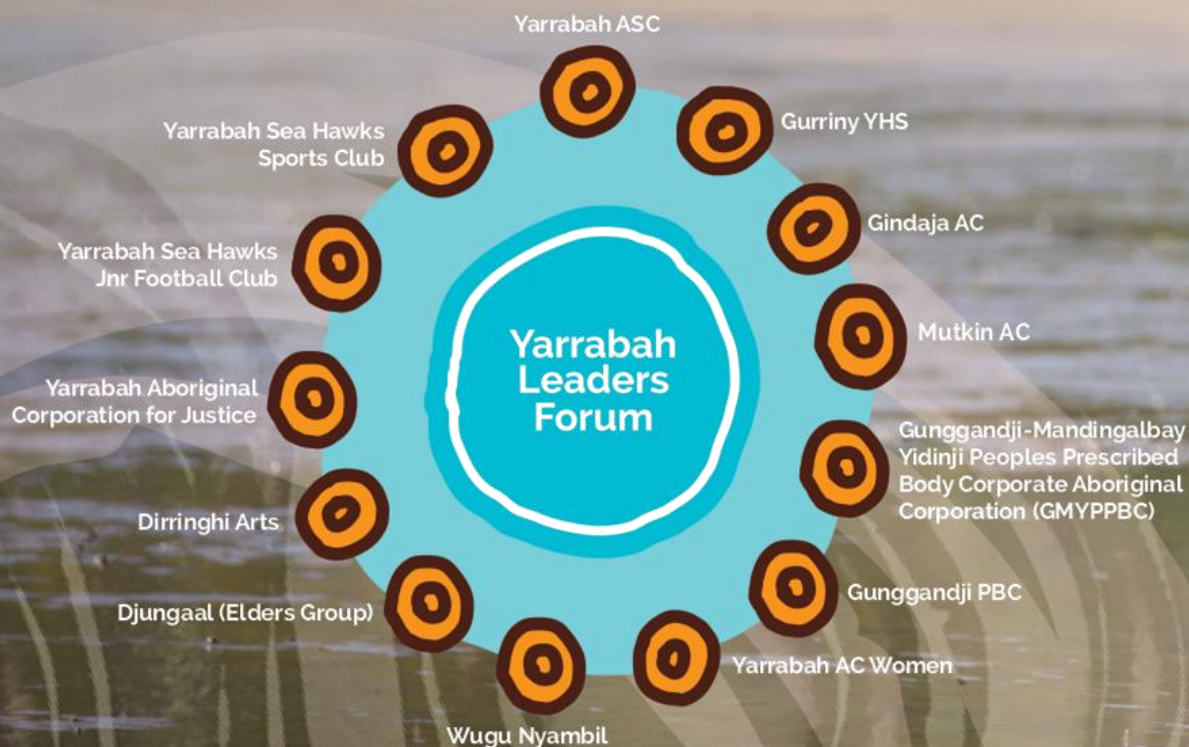
- poor educational attainment;
- parenting skills and effective supervision of teenagers;
- low employment and economic participation rates;
- lack of and access to culturally capable health and rehabilitation services.

*We cannot do this all alone and need to partner with suitably experienced service providers and Government.*

*Our holistic strategy may take the form of (but is not limited to):*

- (a) variations to carriage limits;
- (b) consideration of liquor permit/ licenses with a focus on family, recreation and wellbeing over profit (for licensed venues and one-off entertainment events), on a case by case basis;
- (c) assessing the adequacy and utilisation of targeted local supports to reduce alcohol dependence (community education and addiction support services (rehabilitation, treatment and diversion including mental health));
- (d) increasing the availability of community participation events; and

Yarrabah Leaders Forum Members and configuration





(e) expanding the Community Safety Plan program to consider holistic community safety concerns for Yarrabah and feeding these findings into this CSP (Alcohol Management Strategy) 2021 to better to inform, strengthen and expand our recommendations.

In this Volume 2, we have sought to consult further with you to gather your views on wider interconnected community safety concerns in Yarrabah and expand our approach to tackling these Moofella Way (Our Way).

In fulfilling our goal to forge a community-led pathway out of discriminatory AMP's for Yarrabah, and into responsible self-management of alcohol; Moofella Way (Our Way), we must be mindful and aware of the interconnectedness of many other community safety issues in Yarrabah and take this opportunity to improve community safety holistically for the betterment of our Region.



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## OUR COMMUNITY

Our community of Yarrabah lies to the East of Cairns. By road it is placed about 60 kilometers from the Cairns CBD, however, it is only approx. 12 kilometers if measured in a straight line "as the Crow flies". It takes about 45 minutes to travel by car from the Cairns CBD to our community. Our coastline runs East from False Cape around Mission Bay, past Cape Grafton and Kings Point and then South to Palmer Point. The total coastline is more than 60 kilometers.

Geographically, our land area could generally be described as a long slender shape, bounded in the West by the Murray Prior Range and the coast on the East. It has an overall length of about thirty (30) kilometers and is about 2.5 kilometers wide in the South, but broadens out to almost eight (8) kilometers across the Northern part. It has an area of about 158.8 square kilometers. The township of Yarrabah is, for the most part, located adjacent to Mission Bay. Originally, European influence began in earnest with the establishment of an Anglican Mission on this same location on the 17th of June, 1892.

Over the years, subsequent State Government administrations forcibly relocated Aboriginal and some South Sea Islander Peoples from far and wide to our community. As a consequence, most local residents can claim both traditional and historical ties to the area.

The first Aboriginal Council was established in the mid 1960's, principally as an advisory body to the State Government. Your Council is now a Local Government under the Local Government Act 2009 (Qld).

Our community has an official population of 2,559 people at the 2016 census. Official health records suggest a population closer to 3,500 in 2020.





“

**In fulfilling our goal to forge a community-led pathway out of discriminatory AMP's for Yarrabah, and into responsible self-management of alcohol; Moofella Way (Our Way), we must be mindful and aware of the interconnectedness of many other community safety issues in Yarrabah and take this opportunity to improve community safety holistically for the betterment of our Region.**

Yarrabah Aboriginal Shire Council

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## OUR APPROACH

Our approach to the development of our overarching Community Safety Plan comprised four (4) stages:

### 1. Volume 1 Alcohol Management Strategy 2021

Our engagement on Volume 1 (Alcohol Management) of our Community Safety Plan occurred in Q1 and Q2 of 2021. During the development phase, we engaged with you via digital and paper surveys. We carefully considered your views specifically on alcohol management in addition to undertaking a literature review of available expert resources, culminating in five (5) unique Actions Areas presented as Volume 1.

### 2. Volume 2 Community Safety Strategy 2022

Action Area #5 – Community Safety (Generally) presented in Volume 1 required that Council:

Expand the CSP Program to undertake Yarrabah public engagement on community and stakeholder perspectives of safety more broadly to inform Action Area 1 (Alcohol Management – Moofella Way (Our Way)), including expansion on community concerns to assess and improve our response to the following potential safety concerns:

- i. Noise (parties/ hooning etc)
- ii. Infrastructure - street lighting, footpaths, community amenity;
- iii. Policing
- iv. Surveillance (CCTV)
- v. Alcohol dependence/ diversionary services (and provider performance)
- vi. Vulnerable groups (ie. youth/disabled/ aged care) (and provider performance)
- vii. Security
- viii. Transport – roads

- ix. Housing – social housing
- x. Planning – master planning
- xi. Animal control
- xii. Environment
- xiii. Water/ Waste
- xiv. Local Laws
- xv. Money Management (e.g. gambling)

Volume 2 seeks to fulfil Action Area #5 from Volume 1. Our focus in Volume 2 has been in understanding your perceptions of safety in Yarrabah (how safe you feel). This approach is in the recognition that official statistics may tell one story, but your perception of safety may differ dramatically (as this is your lived experience and reality).

### Stakeholder Engagement

Our Volume 2 (Community Safety Strategy 2022) project was officially launched in July 2021 following endorsement of Volume 1 (Alcohol Management Strategy 2021) in June 2021. Invites were sent by us to community stakeholders presently servicing Yarrabah inviting them to participate in the study via completion of an online survey, followed by participation in a one-hour interview (conducted either in person, or via video/teleconference), to further expand upon answers given in the surveys. 13 stakeholders engaged in the survey and follow-up interviews, comprising the following organisations servicing Yarrabah:

- Gungandji-Mandingalbay Yidinji Peoples (PBC) RNTBC
  - o Native Title/ Landholder
  - o Land and Sea Rangers
- Yarrabah Aboriginal Shire Council
  - o Mayor
  - o Councillors
  - o Executive



- Yarrabah Emergency Service (Cairns and Hinterland Hospital and Health Service)
- Gurriny Yealamucka Health Service
  - o Social and Emotional Wellbeing
  - o Business Development and Research
- Yarrabah Aboriginal Corporation for Women
- Queensland Police Service
- Yarrabah Leaders Forum Coordination
- Department of Aboriginal and Torres Strait Islander Partnerships
- Wugu Nyambil

### Resident Engagement

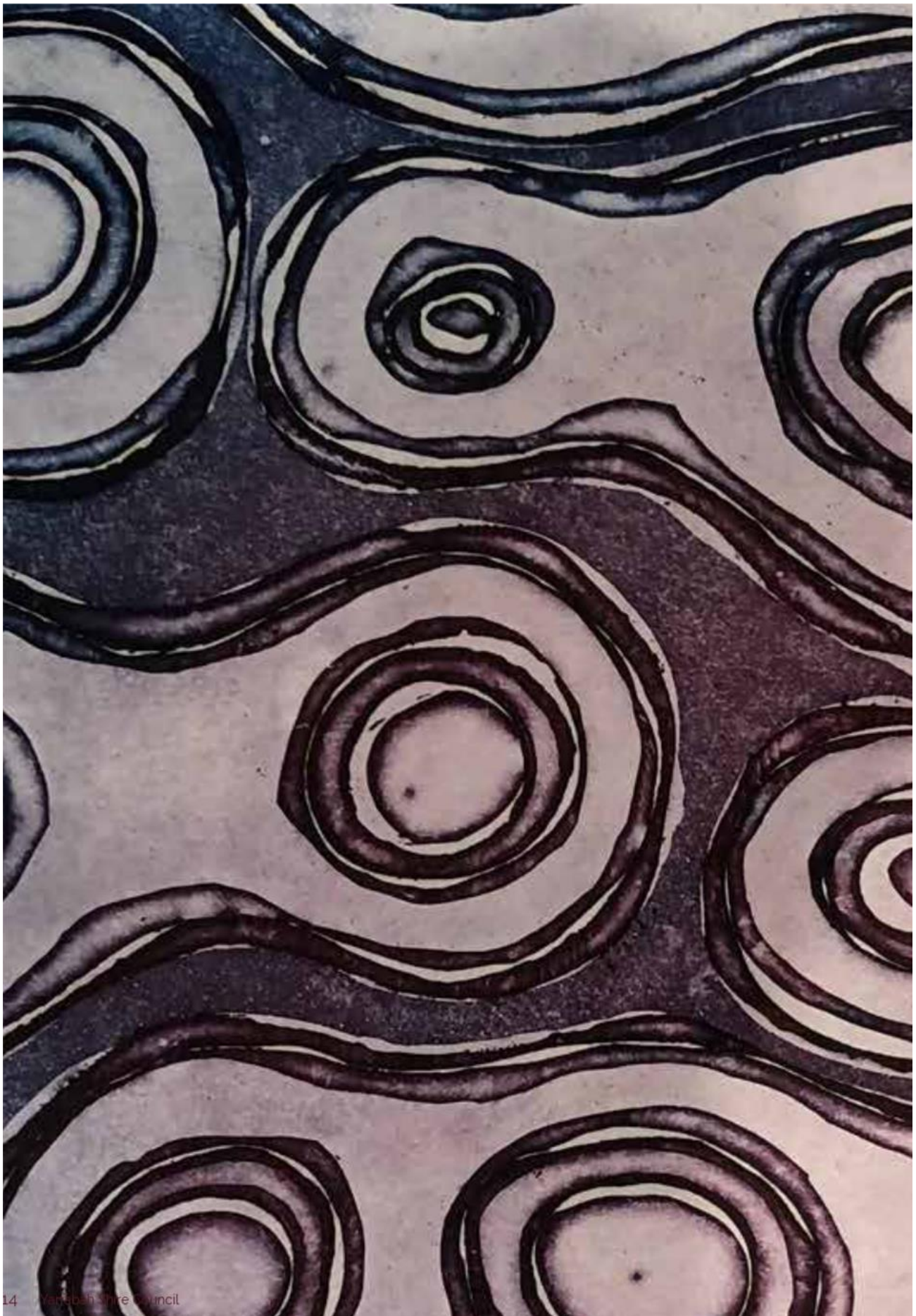
90 Yarrabah community residents participated in the surveys. Resident engagement was open between 1 September 2021 and 31 October 2021 (two (2) calendar months).

### Community Verification

To verify the accuracy of our interpretation of the perspectives expressed by you, following close of surveys and interviews on 31 October 2021, we developed a consolidated draft and placed it out for a further 30 days' community consultation in April 2022 via our website, prior to our formal endorsement.







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## RESPONDENT SUMMARY – YOUR VOICE

In this section, we will summarise the combined resident and stakeholder survey and interview responses. This quantitative and qualitative data informed the Action Areas identified later in this document and further support those Action Areas arising out of Volume 1.

Responses are summarised by surveyed community safety theme, namely:

1. Crime and Policing (including CCTV)
2. Alcohol and Drugs
3. Environment
4. Roads and infrastructure
5. Youth and vulnerable Groups

Deidentified survey data from the resident and stakeholder surveys is available upon request.

### 1. Crime and Policing (including CCTV)

"Try sleeping through 5 different parties, 5 nights per week and still going to work in Cairns every night. Waking up and going to sleep to the same music; it's disgusting and shameful to live in such a community with no respect or regard for any other people." – Community resident

Above 73% of combined respondents considered crime to be a moderate problem (happens sometimes) in Yarrabah. 36% of resident respondents felt safe sometimes in Yarrabah, with 26% often and 21% always. 63% of resident respondents perceived a moderate impact (I slightly change my lifestyle for my safety) of crime on their daily lifestyle.

A majority (52%) of combined respondents perceived that crime levels had stayed the same over the past 12 months in Yarrabah compared to the previous 12 months. It is relevant to note that this period includes mandatory COVID19 lockdowns.

When respondents were asked to compare their perceptions of crime prevalence in Yarrabah to other Cairns communities, 63% of residents perceived there to be less crime in Yarrabah whereas 58% of stakeholders considered crime might be equal with Cairns communities. Combined respondents agreed that their perceptions were mainly influenced by media coverage (>50%) followed by having witnessed crime themselves (>41%).

Out of 28 possible crimes identified in surveys, combined respondents identified an identical top five (5) crimes by perceived prevalence in Yarrabah:

1. Anti-social driving (speeding, dangerous driving, hooning, loud music)
2. Drunkenness
3. Loud music/ parties
4. Disorder/ shouting/ swearing/ fighting in public
5. Graffiti/ Vandalism

These together can be bundled into the classification antisocial behavior.

Combined respondents agree that antisocial behavior is a major problem (always happens) in Yarrabah (>61%) with levels of antisocial behavior being perceived to have stayed the same over the past 12 months (>52%) consistent with other crime. Combined respondents put this unrest down to:

- Lack of youth programs
- Lack of jobs
- Lack of support services
- Lack of parental guidance and role models
- COVID19 restrictions affecting free movement and availability of support services
- COVID19 stimulus packages bringing more money into community
- Availability of alcohol in community (supply)
- Social media (disputes)
- Lack of police/ security presence (particularly at night)
- Alcohol Management Plan restrictions.



Residents were more likely to report witnessed crimes to police (63%) over stakeholders (46%). When reported, stakeholders tended to preference:

1. Calling 000 (23%)
2. Speaking to an officer on-duty police officer (23%)
3. Calling Crimestoppers (15%)

Residents preferred to report crimes via:

1. Calling Crimestoppers (36%)
2. Calling 000 (21%)

Although a majority of stakeholder respondents considered police response to reported crimes to be overall satisfactory, this was not the experience of resident respondents with 43% stating police response was not responsive at all, 18% saying not so responsive and 43% saying somewhat responsive. 57% of resident respondents considered the performance of the police in Yarrahah to be poor. 93% of resident respondents considered the police to be poorly to averagely resourced to perform their roles. 68% of resident respondents stated that they did not know the name of their police Officer in Charge, versus 53% of stakeholders who did.

On the question of CCTV effectiveness in the deterrence of crime and increase in perceptions of safety in Yarrahah, 57% of residents considered CCTV to be ineffective, whereas stakeholders overwhelmingly viewed CCTV as effective (75%). As an additional effective deterrent against crime, 91% of stakeholders recommended patrolling security guards, and 84% of stakeholders favored the introduction of Community Police (versus 72% of residents in favor). Residents did not favour CCTV as an effective crime deterrent as they considered it at risk of vandalism and feared this would result in less police presence, and more money being applied to repairs and maintenance. Residents generally advanced a preference to building long-term relationships based on trust and education between community and law enforcement.

The differing views on the effectiveness of CCTV are likely influenced greatly by the deterrent benefits being experienced only by stakeholders (who own and manage CCTV at their premises) compared with residents (who do not own CCTV and do not see the direct benefits through reduced crime).

Other measures considered by combined respondents likely to be effective in deterring crime and increasing perceptions of safety in Yarrahah include:

- Youth programs and activities
- Neighborhood Watch network
- Adequate street lighting
- Targeted traffic enforcement operations
- Speed bumps to slow traffic (hooning)
- Private security patrolling businesses
- Youth curfews

Overall, combined responses indicate a lack of perceived police presence and/or positive relationship with Yarrahah residents. Limited engagement is perceived to occur between police and stakeholders 'behind closed doors' and appears not to be visible to residents. This engagement is evident by stakeholders having more familiarity with police than residents seemingly do. Police are perceived to be under-resourced by combined respondents and hampered by remote staffing (driven at least partly by a lack of community-based staff housing). Community engagement by police must be improved along with greater collaboration and coordination with community stakeholders in the provision of services.

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## 2. Alcohol and Drugs

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"It would be nice to have a controlled environment where families and the elderly could also enjoy. Make it a restaurant or something to benefit the community and not just a venue of alcohol. Also make support advertised." – Community resident

As described in Volume 1, from 2002 Alcohol Management Plans were implemented across Queensland's 19 discrete Indigenous communities, covering 15 Local Government Areas, including the Yarrabah from 6 February 2004. Their aim was to reduce alcohol-related violence and harm, particularly against women and children. They included restrictions on the types and quantities of liquor permitted in the Local Government Area, along with offences for breach. Carriage limits presently apply in Yarrabah under this AMP.

Wholly consistent with Action Areas recommended in Volume 1, resident respondents suggested the following alternate measures to effectively assist with drug and alcohol harm minimisation efforts in Yarrabah, namely:

- Reframing perceptions of alcohol via a controlled environment for liquor consumption (eg. liquor-licensed venue, serving meals with alcohol including a community bus service (to reduce incidence of drink driving))
- Move away from prohibition/ criminalisation to an empowerment framework (self-management), with a focus on education and support services
- Yarrabah Leader's Forum and stakeholders should lead the conversation on AMP reform
- Increase wrap-around family-orientated health and wellbeing support services alongside normalisation of legal social drinking (incl. mental health services, social workers, rehabilitation, diversionary services etc)
- More dedicated youth support services
- More training programs for community (2-4 week blocks) – consider a Yarrabah-based TAFE
- Increased education around drugs and alcohol use (including in schools) and promotion of safe practices
- Focus on police enforcement efforts in stamping out anti-social behavior generally (rather than mere alcohol carriage limit infractions)

- Cultural awareness training for police and other government stakeholders (developed and run by the Yarrabah community)
- Men's, Women's and Youth Groups as a conduit and hub for education and awareness
- Increased employment opportunities
- Youth curfews
- Registration of parties with police
- More community engagement events and promotion thereof (including sports and recreation)
- Remove the demand for sly grog by providing legal and affordable supply options within community
- Revisit and revise Council bylaws as they relate to curbing anti-social behavior (eg. noise)
- Offer health and exercise opportunities
- Overnight "sober up" facilities for intoxicated persons

By way of context, most residents expressed that they started drinking alcohol between the ages of 15 – 18 years. 50% started drinking due to peer pressure/ social acceptance, with 40% for other socio/economic reasons, including:

1. Boredom (88%)
2. Unemployment (88%)
3. Lack of support with life issues (80%)
4. Grief and Loss (72%)
5. Alcohol Restrictions (60%)

Only 30% of resident respondents knew of residents who had relocated from Yarrabah due to AMP restrictions. 80% of resident respondents had been themselves, or knew of someone who had been, convicted of a crime related to AMP carriage limits.

The vast majority of resident respondents considered that they did not suffer from any self-induced alcohol related harm/ illness (physical or otherwise), but rather suffered from the indirect health impacts from the anti-social behavior of others whilst intoxicated (loud noise, parties, hooning etc).





50% of resident respondents considered that if they wanted to stop drinking alcohol, or drink less alcohol, they had sufficient access to support services in Yarrabah to facilitate this, with a further 27% considering somewhat that services were available to them.

Combined respondents overwhelmingly considered alcohol to be a moderate influence to major influence in accidents in the home, anti-social behavior, road traffic incidents and violent crime and disorder in Yarrabah. Stakeholders make direct correlation between supply of alcohol and increased anti-social behavior in Yarrabah.

Cannabis has been identified as the highest used drug in Yarrabah (besides alcohol). ICE and other methamphetamines are not considered a notable issue presently in Yarrabah. Anti-social behavior is observed by stakeholders as mainly confined to the youth demographic, who similarly generally also have truancy issues. There are said to be good diversionary services in Yarrabah for children, however are observed to lack continuity and wrap around services and instead tend to be reactive and 'on demand'.

With respect to AMP restrictions, the following reforms are supported by resident respondents:

1. Licensed Venue (76%)
2. No restrictions (44%)
3. New carriage limits (eg. Per person rather than per vehicle limits/ types of alcohol allowed etc) (36%)
4. All alcohol banned from community (16%)

With respect to AMP restrictions, the following reforms were supported by stakeholder respondents:

1. Remove the AMP (remove all alcohol restrictions and rely on support services and community education) (64%)
2. Improve support services for alcohol harm minimisation (60%)
3. Keep the AMP but change carriage limits (eg. Per person limits/ liquor licensed venue/ types of alcohol allowed) (32%)
4. Strengthen the AMP (all alcohol banned from community) (12%).

There is strong support generally from residents and stakeholders alike to wind back AMP restrictions in Yarrabah whilst maintaining structured self-management via controlled venues, improved "wrap-around" support services and enhanced and targeted education programs. These findings support the Action Areas identified in Volume 1. Respondents generally agree that the Alcohol Management Plan is not working to prevent alcohol entering the community. It was anecdotally suggested as part of this study that prohibition and enforcement is not the answer in Yarrabah. Current sly grog fines, detection strategies and prosecution seem largely ineffective in stemming the flow of alcohol into Yarrabah.

On the question of support services, when asked whether in the event resident respondents attended counselling for substance use they would feel more comfortable to engage with an Indigenous counsellor, 58% said No.

When residents were asked whether if alcohol restrictions in Yarrabah were loosened they would feel safer having a greater police presence in community, 62% answered indifferent/ somewhat. There appears to be significant support for normalisation of alcohol in Yarrabah akin to the rest of Queensland and in reframing the negative stigma surrounding alcohol (eg. from binge drinking by "criminals" in the shadows to avoid law enforcement detection vs moderated drinking between adults during a meal with family).

As per our comments in Volume 1, on the question of effectiveness of the AMP in reducing alcohol and drug-related crime in Yarrabah, more than 60% of combined respondents considered the AMP to be not very effective. Of course, as also canvassed by us in Volume 1:-

"It is recognised that a holistic and collaborative strategy is required to responsibly manage alcohol in our community, particularly given that it is but one cause and symptom of community harm as observed in other discrete Indigenous communities outside Yarrabah, amongst many other inter-related indicators such as:

- poor educational attainment;
- parenting skills and effective supervision of teenagers;
- low employment and economic participation rates;
- lack of and access to culturally capable health and rehabilitation services. "

It is for this reason, Council has embarked upon Volume 2 of its Community Safety Plan to consider these interconnected community safety issues as they are often the source of community safety concerns (rather than alcohol itself). AMP's do not appropriately provide for these wider community safety concerns.

If given the opportunity, 100% of resident respondents said that they would attend community meetings/ events to inform the strategies for future management of alcohol in Yarrabah.

Council continues to support its Action Areas identified in Volume 1.

### 3. Environment

When asked about their perceptions of the state of the environment in Yarrabah, resident respondents answered:

1. Unclean and unsafe (61%)
2. Adequately clean and safe (23%)
3. Clean and safe (7%)

The environmental issues perceived by resident respondents to be affecting Yarrabah the most were:

1. Noise pollution (100%)
2. Animal Management (100%)
3. Pest control (61%)
4. Water pollution/ drainage (53%)

Noise pollution (antisocial behavior) and animal management undoubtedly comprise Yarrabah's primary environmental priorities. Relevantly, 76% of resident respondents reported that they are usually or always woken during the night or unable to sleep, due to people-related noise in Yarrabah (music, parties, social disturbances).

Resident respondents reported that water drainage is sometimes (69%) to often (30%) a safety concern in Yarrabah.

A majority of resident respondents consider that access to clean and safe drinking water is easy and inexpensive most of the time (61%).

75% of resident respondents said that they would know where to go to ask for assistance if they had concerns regarding anything in their environment which was having a negative effect on their lives.

Power supply is considered reliable in Yarrabah, with 46% of resident respondents reporting a power outage rarely, and 23% sometimes.



Access to trades for private repairs and maintenance is reported as being quite accessible (46%) to very accessible (23%) for residents in Yarrabah.

Resident respondent's report recycling sometimes (53%) with a lesser number recycling always (30%). Residents generally feel somewhat supported (69%) to change their lifestyles to better suit the environment (eg. reduction of power usage/ recycling etc), although when asked whether resident respondents were aware of any community initiatives/ projects that exist to provide education and support to enhance resident wellbeing in relation to environmental factors (eg. rubbish disposal education, fires etc), 61% responded No. 58% of resident respondents considered that Yarrabah stakeholders were not doing enough to take appropriate initiatives to enhance environmental wellbeing in Yarrabah.

Resident respondents considered that when the community of Yarrabah collaborates together in solving environmental concerns, outcomes are generally somewhat successful (66%) to successful (16%).

82% of resident respondents considered that Yarrabah has some family friendly facilities where people can meet to have BBQ's and gatherings.

100% of resident respondents said that they would be prepared to engage in community discussions for feedback and suggestions regarding the environment in Yarrabah.

#### 4. Roads and Infrastructure

The top five (5) issues of concern identified by combined respondents on Yarrabah roads (from highest to lowest) were:

1. Anti-social driving of motor vehicles (speeding, dangerous driving, hooning, loud music)
2. Anti-social driving of motorbikes and quadbikes (speeding, dangerous driving, honing and loud music)
3. Drink driving
4. Drug driving
5. Failure to wear a seatbelt

Motorcyclists (including quadbikes) were the demographic identified as posing the greatest risk to themselves and others on the roads, followed then by young drivers, business drivers and recreational drivers.

Residents perceive that alcohol and drugs are involved in road accidents often (68%).

66% of stakeholder respondents felt safe walking the streets in Yarrabah, whilst 50% of residents felt quite unsafe with only 31% of residents feeling safe on the streets in Yarrabah.

62% of resident respondents considered that satisfactory road maintenance occurred sometimes to usually in Yarrabah, with 87% of residents perceiving that the vehicles seen on Yarrabah roads were usually perceived as safe to drive (road worthy and serviced).

Street lighting can be improved in Yarrabah, with 81% of residents considering Yarrabah to be unsatisfactorily lit, compared with 60% of stakeholder respondents.

62% of residents are aware of programs/services in Yarrabah to assist with learning to drive/ licensing.



On the question of sufficiency of combined Council infrastructure maintenance, 43% of residents considered the overall maintenance to be poor, with 41% perceiving it to be average and only 25% rating it as well maintained. When accessing Council infrastructure however, 50% of resident respondents considered safety to be average with 31% considering it to be safe, with asset utilisation being perceived by resident respondents as average (43%) to well (31%).

### 5. Youth and vulnerable groups

"Indigenous community peoples have a very low numeracy and literacy skills, so engaging with services is something that is avoided. Fear and shamefulness is a major contributor." – Community resident

Most combined respondents considered that Yarrabah presently embraced community diversity and supported vulnerable groups (ie. Youth, disabled and the aged) poor to average.

There is an acknowledgement amongst stakeholder respondents that interagency collaboration needs improvement (46%), notwithstanding 46% considered they communicate well. With respect to the fitness for purpose of existing services in Yarrabah, stakeholder respondents acknowledge that existing services meet community safety needs to an average standard (69%) with 23% believing services provide well in these areas.

Community understanding of available support services appears low, with a majority of resident respondents characterising their understanding as poor (29%) to average (35%). Resident respondents put this down to:

- Information not being culturally-sensitive/ clear;
- Low literacy/ numeracy amongst community members;
- Need to improve platforms for education (Men's, Youth, Women's, Elder's groups);

- No outside of hours stakeholder availability (inflexible programs)
- Stakeholders' blaming each other for deficits and not taking responsibility
- Lack of interagency collaboration on messaging
- Lack of community engagement and events
- Limited youth activities and general community engagement

The most regularly accessed community services in Yarrabah by resident respondents over the past 12 months have been:

1. Health (92%)
2. Children, youth, family (28%)
3. Family/ domestic violence (21%)
4. Drug and alcohol support (14%)
5. Money/ financial (7%)
6. Disability support services (7%)

60% of resident respondents feel that in accessing these services, they perceived improvement in their circumstances as a direct result of accessing the service(s). However, 31% of resident respondents identified that they often feel worried about their health and safety and felt unable to access supports, with 18% sometimes feeling this way.

Over the past 12 months, 52% of resident respondents reported that they, or someone they know, accessed a support service and felt they did not get the support they needed.

Resident respondents reported that the following factors generally adversely impacted their health and wellbeing the most in Yarrabah,

1. Crime (70%)
2. Environment (64%)
3. Alcohol and drugs (64%)
4. Roads and infrastructure (47%)
5. Child, youth and vulnerable group issues (41%)



Resident respondents reported that they at least sometimes (69%) felt worried about their physical or emotional wellbeing whilst in their private homes, versus 92% when in public in Yarrabah.

Over the past two (2) months (60 days) 60% of resident respondents reported missing school, work or other engagement due to caring for someone, with 50% absent due to their own health concerns (illness, disability, aged).

94% of resident respondents reported being a primary carer of either:

- Aged parents (43%)
- Grandchildren (31%)
- Children (25%)
- Someone with a disability (18%)

81% of resident respondents reported that they think the community of Yarrabah generally cares for its aged population.

One resident respondent acknowledge time spent by them in prison for breach of the Alcohol Management Plan (homebrew), however stated that no support was provided upon reengagement back into Yarrabah civil life.

Out of resident respondents, a need was identified for the following services in Yarrabah:

- Family/ domestic abuse
- Alcohol and drug abuse
- Caregiver support
- Depression/ anxiety
- Parenting
- Trauma/ PTSD
- Suicide prevention
- Money/ financial/ carer support and counselling

Residents believe that the following areas should be prioritised for vulnerable groups:

1. Youth activities (88%)
2. Wrap around family support/ education (70%)
3. Mothers and children support groups (58%)
4. Aged care support (52%)

A majority of resident respondents believe that government services recognise and respect cultural sensitivities sometimes (58%), with 11% usually and 5% always.

Resident respondents consider that increased participation by community to improving youth and vulnerable group services can be achieved by:

- More community engagement on available services
- More interagency collaboration and consistent messaging
- Culturally-sensitive messaging and recognition of literacy and numeracy deficits
- Toolbox sessions at organisations with morning teas for community members to attend (both meet and greets and information sessions)
- Organisations having open door policies for community and more flexible and accessible hours of operation
- More cultural awareness for stakeholders (run by the community of Yarrabah)
- Employment of more locals to engage locals.
- Getting service providers out and about in community (away from offices)

Anecdotally, it is observed by stakeholders that some local services are being underutilised by community. This may well be due to lack of promotion and education and interagency collaboration.

Yarrabah-based services do complain that referrals are difficult when many referral agencies are based out of Cairns or do not service Yarrabah.

93% of resident respondents said that they would be prepared to engage in community discussions for feedback and suggestions regarding the youth and vulnerable groups in Yarrabah.

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#### 6. Other Concerns

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Other areas of community safety concern raised by combined respondents included:

- Truancy
- Housing (both community and staff housing)
- Tenancy Management – conflict mitigation/ parties/ noise
- Lateral Violence, including online bullying and harassment via social media
- Animal Management- horses/ dangerous dogs wandering at large/ animal noise pollution (e.g. barking at night)
- Employment – limited employment opportunities
- Telecommunications – limited coverage and slow internet speeds





## ACTION AREAS

Stage 2 of the Community Safety Plan has considered the following community safety themes:

1. Crime and Policing (including CCTV)
2. Alcohol and Drugs
3. Environment
4. Roads and infrastructure
5. Youth and vulnerable Groups

In addition to the Action Areas identified in Volume 1 (Alcohol Management), through your survey and interview responses, the following additional 4 Action Areas have been identified to help us improve your wider but interconnected safety and your perceptions of safety in Yarrabah (continuing on numerically from the Action Areas identified in Volume 1).

Please note that the Action Areas identified are considered priority Action Areas for Council, and do not comprise an exhaustive list of all community safety concerns raised by you during this study, or otherwise. Specifically, our response to the ongoing COVID 19 pandemic shall comprise an alternate standalone strategy.

### 3. Antisocial Behavior

#### 3.1 Surveillance/ CCTV

##### # Action

- 3.1.1. Maintain and expand CCTV monitoring in Yarrabah to deter crime.

#### 3.2 Security

##### # Action

- 3.2.1 Enhance 24 hour coordinated security guard patrols around the Yarrabah township (utilising local security businesses/ capability wherever practicable).
- 3.2.2 Enhance coordinated interagency response to emergencies/ disaster management (including community automated text messaging service).

### 3.3 Infrastructure

##### # Action

- 3.3.1 Prioritise footpath investment (with lighting) within the township/ CBD to ensure community members (especially the children and the elderly) have safe passage between services and education facilities.
- 3.3.2 Undertake a street lighting audit in conjunction with Ergon Energy and identify and improve lighting in "black spots" around the Yarrabah township.
- 3.3.3 Invest in speed-bumps in strategic areas to reduce honing.

### 3.4 Transport

##### # Action

- 3.4.1 Investigate the provision of a transit bus to operate throughout Yarrabah to ensure community members and workers can move safely around community and facilitate increased work and school attendance.

### 3.5 Youth

##### # Action

- 3.5.1 Host regular community events, programs and activities to promote improved engagement between community service providers and Yarrabah residents. Community events and activities should offer options, stimulation and a healthy community rivalry to de-escalate underlying community tensions, and reduce resulting youth crime, including but not limited to:
  - Youth programs (day and night) – 15 to 25 age-group (camps)
  - Kids space/ Youth Hub (hand out, café, ping pong tables, arcade, youth Hub) including also holiday and after school programs, movie nights, video arcade/ gaming center;
  - Men's, Women's, Elders groups;
  - Sporting/ competition events (darts etc);
  - Community gardens;

- Concerts;
- Community BBQ's;
- Education sessions;
- Gyms and outdoor exercise equipment
- Christmas lights competitions.
- Campgrounds for families
- Have your say days
- Playgrounds (shaded)

It is important that culture remains central to these activities (strengths-based approach).

See also Action Item 1(d) – Community Participation Events from Volume 1 (Alcohol Management Strategy 2021).

- 3.5.2 Focus interagency on proactive and collaborative "wrap around" services for youth rather than piecemeal reactive on demand services.

### 3.6 Policing

#### # Action

- 3.6.1 Advocate for a policing model/ approach that embraces engagement (education) and discretion over enforcement (infringement)
- 3.6.2 Advocate for a permanent police presence in Yarrabah 24 hours per day – consider supplementing police presence with security (review Palm Island Protective Services model).
- 3.6.3 Investigate the possibility of imposing a youth curfew to deter loud music and antisocial behavior after dark.
- 3.6.4 Investigate the prospect of mandatory party registration (and enforcement)
- 3.6.5 Advocate the need for greater police presence in community (including by the OIC), including closer direct engagement with community (including during events) to improve relationship and trust.
- 3.6.6 Investigate the formal promotion of a Neighborhood Watch program
- 3.6.7 Directly discuss with police their current and prospective policing strategies to reduce anti-social behavior in Yarrabah.

### 3.7 Vulnerable Groups

#### # Action

- 3.7.1 Advocate for tailored and locally-staffed programs to address vulnerable groups in Yarrabah (not SEQ-centric).
- 3.7.2 Advocate for the provision of standardised conflict resolution training to community service providers (in early intervention and de-escalation).
- 3.7.3 Proactive (not reactive) transportation options to be offered for women the subject of domestic violence to the women's shelter as they are presently relying on stakeholders (such as Yarrabah Emergency Service/ Police) for assistance – promote new bus service.

### 3.8 Local Laws

#### # Action

- 3.8.1 In conjunction with police and other interagencies, undertake a targeted community safety/ law and order Local Law review with particular attention to areas such as:
- Regulation of types of vehicles on local government-controlled areas and roads (ie. quadbikes and motorcycles);
  - Youth curfew;
  - Gambling;
  - Antisocial behavior and public nuisance (loud music and hooning).
- Engage dedicated local laws officers (Authorised Persons under the Local Government Act 2009 (Qld)).

**3.9 Housing/ Tenancy Management****# Action**

- 3.9.1 Advocate for an increase in both social housing and staff housing to enable in-community servicing.
- 3.9.2 Advocate to the Department of Housing and Public Works for the improvement of tenancy management and housing allocation practices to reduce prospects of conflicts between neighboring residents.
- 3.9.3 Advocate to the Department of Housing and Public Works for it to do more (as Tenancy Manager) in relation to enforcement of tenancy conditions to reduce public nuisance (such as loud noise, overgrown allotments, harboring vermin etc.).
- 3.9.4 Advocate for more housing officers to monitor conduct of tenants.
- 3.9.5 Advocate with the Native Title Prescribed Body Corporates for Yarrabah to prioritise essential housing infrastructure via simplified s24JAA of the Native Title Act 1993 (Cth) processes – community housing and staff housing/ upgrades.

**3.10 Employment****# Action**

- 3.10.1 Advocate for more targeted engagement between Wugu Nyambil and major employers in Yarrabah to improve employment opportunities by providing purpose to presently unemployed residents and reduce environmental factors which may lead to increased crime and associated community safety concerns.

**4. Community Engagement****4.1 Performance, Accessibility, Coordination. Utilisation and Resourcing of Services****# Aim**

- 4.1.1 Advocate for more Yarrabah-based services (not Cairns based).
- 4.1.2 Advocate for proactive coordinated and continuous care needs to be offered via wrap around servicing (presently reactively on-demand only).
- 4.1.3 Improve follow up/ actions when collaboration happens between interagencies (centrally coordinated actions).
- 4.1.4 Advocate for key performance measures to be implemented for community service providers servicing Yarrabah, with 360-degree review and accountability.
- 4.1.5 Promote full implementation and coordination of the interagency "Community Dashboard" to disseminate community information.
- 4.1.6 Regularise YLF meetings – consider having these in a public setting to bring about transparency re self-management to community.
- 4.1.7 Formalise interagency coordination and knowledge sharing (e.g. beginning with regular and mandatory attendance at interagency meetings by all stakeholders). Consider these meetings being made public and widely promoted to bring transparency to decision-making processes and public dissemination of information, including meets and greets with stakeholders and residents.

See also Action Areas 1(a) Alcohol Management/ 1(c) – Alcohol and Mental Health Support Services from Volume 1 (Alcohol Management Strategy 2021).



## 4.2 Communications

### # Action

- 4.2.1 Establish regular Council-hosted community meetings as an effective means of communicating with residents on matter of topics such as the Yarrabah vision, education and general community updates and meets and greets.
- 4.2.2 Establish and promote "safe places" at our community facilities to improve community engagement.
- 4.2.3 Utilise community engagement tools additional to social media, including face-to-face forums (Have your say days etc.).
- 4.2.4 Advocate the primacy of Council and the YLF as peak bodies for township coordination and representation.
- 4.2.5 Establish clear Council commitments, expectations and values to counter the rising perception of normalisation in Yarrabah of topics such as:
  - Domestic violence;
  - Drug and alcohol dependence.
- 4.2.6 Advocate for clear, culturally-sensitive and coordinated interagency communication guidelines for community.
- 4.2.7 Advocate for interagencies not to "re-invent the wheel" when it comes to communicating with residents – utilise existing community structures to share information (remove the duplication).

## 4.3 Education

### # Action

- 4.3.1 Advocate for community-based cultural awareness training to be mandated for all long-term new arriving staff and contractors entering Yarrabah (developed and run by Yarrabah on a fee for service basis e.g. YLF).
- 4.3.2 Advocate for education to be provided to community on effective use of social media (i.e. Facebook/ Tik Tok/ Instagram) to reduce the incidence of community unrest including due to lateral violence.

- 4.3.3 Advocate for a financial management/ money training for community to combat gambling and alcohol dependence.

See also Action Areas 1(b) – Community Education from Volume 1 (Alcohol Management Strategy 2021).

## 5. Animal Management

### 5.1 Animal Management

#### # Action

- 5.1.1 Enhance Council's animal management service to further reduce dogs and horses wandering at large and dog attacks as well as increase owner animal management responsibility.
- 5.1.2 Consider incentivising desexing of animals and registration (e.g. vouchers).
- 5.1.3 Undertake a literature review into the cultural significance of dogs/ horses in Yarrabah, in conjunction with key Indigenous stakeholders including RNTBC's.
- 5.1.4 Undertake a local law review to assess the adequacy/ fitness for purpose of current local laws for improved animal management.

## 6. Telecommunications

### 6.1 Telecommunications Coverage

#### # Action

- 6.1.1 Advocate to the State and Federal Governments and Telstra/ Optus for an upgrade to telecommunications infrastructure in Yarrabah to make phone reception available to everyone and increase the bandwidth to improve internet speeds.

Liaise with the PBC(s) regarding land access for essential community safety infrastructure.

## Hairy Men and the Little People

Our Old people told us about the Hairy Men and the Little People. Some call the Little People the missing tribe.

There are a few types of Hairy Men and Little People around Yarrabah. Bina Bina is tall and big, the Bina Bina woman is bit smaller. They have really long ears and are really smelly.

One night a man was driving up around Angel Bend, he was heading back to Cairns when he thought he seen a figure in a big coat walking up the road. When the man got closer he realised it was Bina Bina. Bina Bina wasn't wearing a coat, it was his ears covering his body. The man got a big fright and took off.

There is one Hairy man that looks a like a lizard, we see him all over.

Little People live at the Point on the hillside near the beach.

Wundju is the name of a type of one legged man who looks like a bird. He smells really bad. He is in the mangroves and they say he stinks.

The Lost People are everywhere but they are shy and usually only come out at night. But sometimes you will see evidence of them during the day. Sometimes you see their fire smoke coming out of the rainforest.

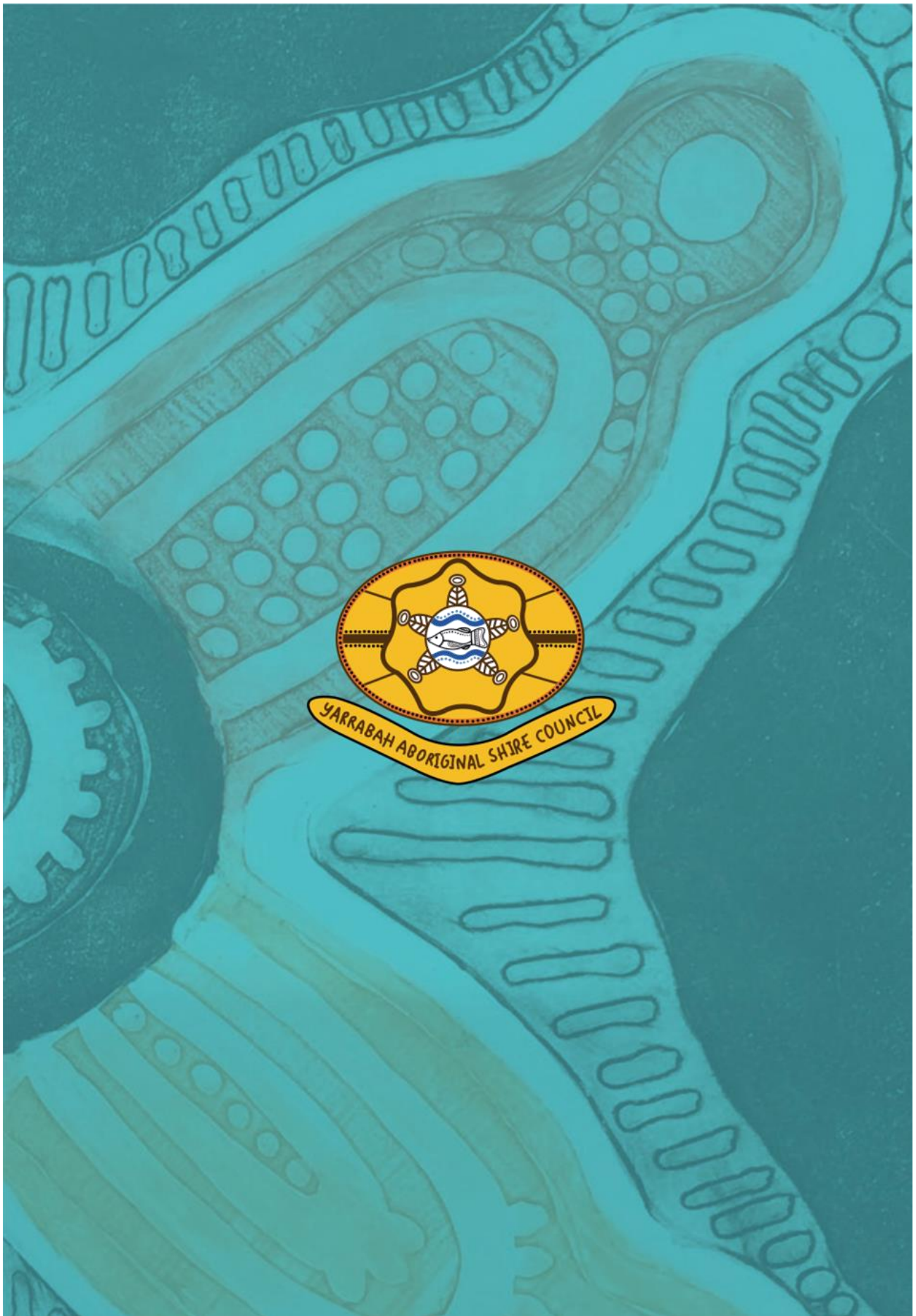
We say to the kids when they are naughty "those Little People and Hairy Men are watching us all the time. You better be good or they will come for you in the night"



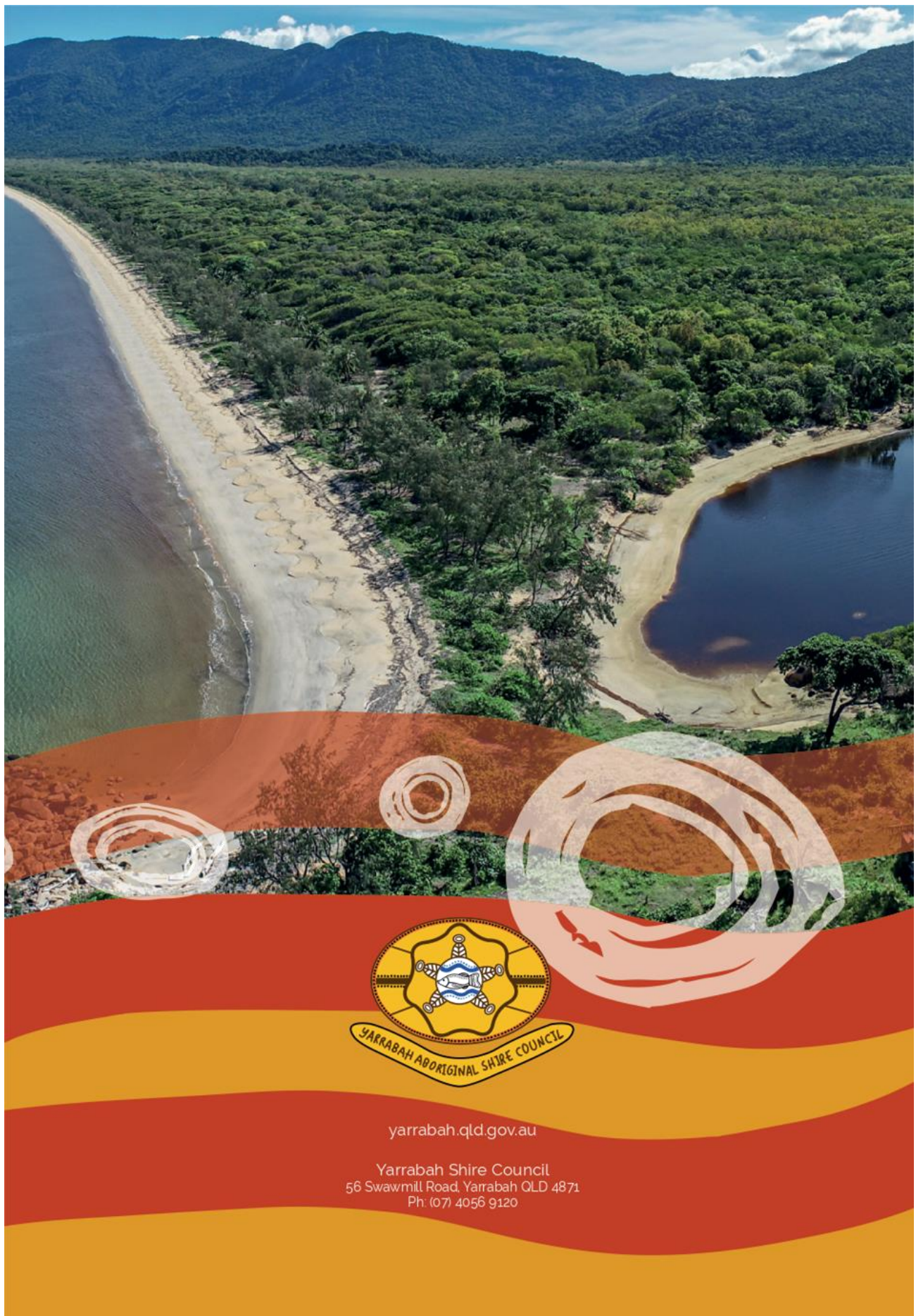
### Artist - Philomena Yeatman

*Philomena Yeatman is a Gunggandji woman, born in Cairns in 1960 and raised in Yarrabah Community. Philomena mother's side is Gunggandji and her father's side is Kuku Yalanji.*

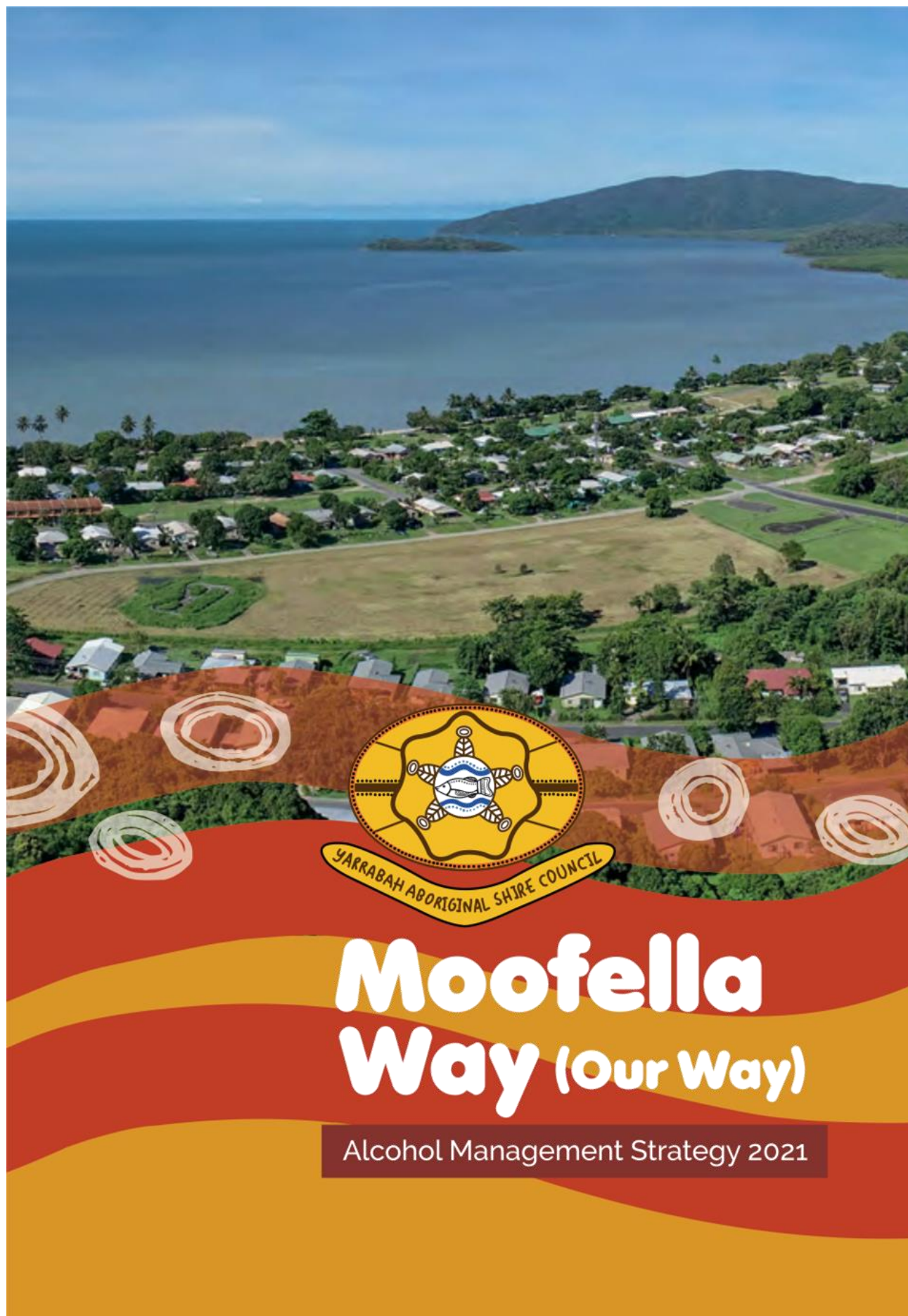
*She began her career in the arts in 1991. At first, she experimented with print and jewellery making and shortly after embraced weaving, ceramics and painting. Philomena is an renown weaver. Learning traditional practices from her grandmother who taught her how to make baskets and mats using pandanus, cabbage palm and natural dyes found in country. She is passionate about maintaining traditional knowledge. Her vibrant weaving is inspired by traditional forms that were used to carry food collected from the sea and rainforests.*

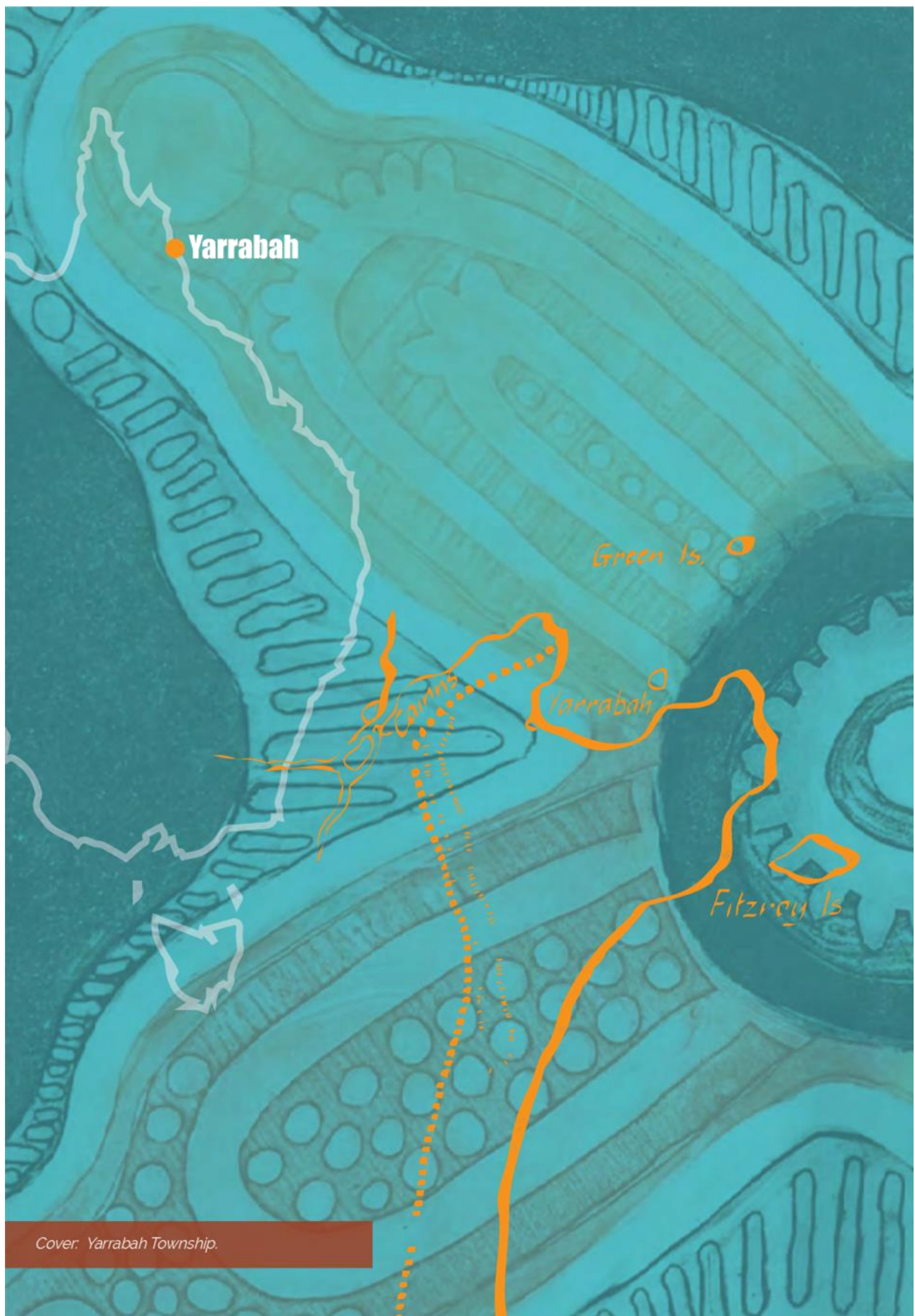
















## MAYORAL FOREWORD

Dear Residents of the Yarrabah Aboriginal Shire,

On behalf of your Yarrabah Aboriginal Shire Council ("your Council") and Yarrabah Leaders Forum ("your YLF"), I wish to first and foremost acknowledge the Gungandji People, and pay respect to Elders past, present and emerging.

I would like to acknowledge and thank you, the Yarrabah community, for sharing your voices and views by engaging in our Community Survey. Your voices and the health, safety and wellbeing of every community member, our Elders, and our youth are at the centre of the work we have completed to bring you this Community Safety Plan (Alcohol Management Strategy) 2021 ("CSP").

Our CSP is a first important strategic step in listening to your voices and views and those of our valued local community stakeholders regarding responsible management of alcohol in our Shire over coming years and setting a plan with clear actions to manage the risks *Moofella Way (Our Way)*. This CSP will be complemented by other CSPs covering many other community safety concerns which you have told us about in our Shire. For this reason, our CSPs will continue to evolve.

I would like to acknowledge the contributions of your YLF who together have provided insightful and evidence-based input, balanced with local knowledge. Our CSP provides a clear vision: that every Yarrabah resident feels, and is safe in, our homes, on our land and on our seas.

I am so proud to belong to Yarrabah and it is my hope that every community member can continue to share in this pride.

It gives me great pleasure to present to you our Community Safety Plan (Alcohol Management Strategy) 2021. We value and welcome your ongoing input.

**Ross Andrews**

**Mayor**

Yarrabah Aboriginal Shire Council

## OUR INTENT

This CSP has been developed by your Council in conjunction with your YLF and upon wider consultation with you (our community residents) and valued community stakeholders.

In this CSP, our aim is to identify community-led strategies for reducing alcohol misuse and related harm in the Yarrabah Aboriginal Shire; including improving school attendance and reducing child protection issues. However, it has been identified by the Queensland Government that "it is not enough to attempt to address alcohol support on its own."<sup>1</sup> This is why the intent of our overarching CSP program is to identify Action Areas for us to focus on in our future Council and YLF strategic planning to improve your safety and your perceptions of safety in our Shire, across all areas.

This CSP has been funded by the Queensland Government as represented by DATSIP, and forms part of the Queensland Government's new approach to alcohol management in the 19 discrete Aboriginal and Torres Strait Islander communities in Queensland with Alcohol Management Plans ("AMP's"), applying its Local Thriving Communities strategy, consisting of a commitment to:

- co-designing community-specific safety plans that emphasise shared accountability;
- building community capacity to actively manage alcohol;
- continuing to implement targeted strategies to reduce illicit alcohol; and
- ensuring effective, coordinated and well targeted service delivery through targeted investment.<sup>2</sup>

We thank the Queensland Government for its commitment to our community safety.

The Action Areas identified in this CSP, as suggested by you, will likely evolve into specific operational and capital actions of Council and members of your YLF (and other stakeholders) and will be incorporated formally within our strategic plans and budgets. These are described later in this CSP.

Individual respondent responses have been deidentified to protect your privacy. It is not intended that our CSP provide an exhaustive list of all our policy and operational/ capital responses to community safety concerns in the Yarrabah Aboriginal Shire, however it will highlight focus areas raised by you. The Action Areas identified shall provide compelling support for consideration by us in our future Government funding submissions, policy deliberations as well as our future budget and strategic planning. However, we cannot provide any guarantee of specific action, which shall be subject to factors such as current community circumstances, priorities and need, legislative responsibility, availability of funding, availability of staff and resources, and technical feasibility etc.

<sup>1</sup> Letter Hon. Glen Elmes MP Minister for Aboriginal and Torres Strait Islander and Multicultural Affairs to Committee Secretary - House of Representatives' Standing Committee on Aboriginal Affairs - 22 May 2014.

<sup>2</sup> Ibid, p2







## EXECUTIVE SUMMARY – ALCOHOL

Following our engagement with you (our valued residents of the Yarrabah Aboriginal Shire) and our community stakeholders, consideration of available Government and independent reviews of the AMP and review of statistical harm and wellbeing indicators compiled by the Queensland Government over many years, it is clear that there is a need and desire for change in how alcohol is managed in our community.

Notwithstanding the widely-held view amongst our community of the discriminatory nature AMP's introduced into Aboriginal and Torres Strait Islander communities in Queensland in Yarrabah (2004) and in 18 other discrete communities (over a total of 15 Local Government Areas) (2002- 2009), there is no refuting the overwhelming evidence that the alcohol restrictions (wrapped-up as part of the AMP packages), have had positive impacts in reducing harm and improving wellbeing of residents in Yarrabah, particularly amongst our women and children. AMP's however, have not been without their negative impacts, which have included an increase in extortionately-priced and illicit alcohol availability within our community (both homebrew and commercially-sourced), a greater alcohol "binge drinking" culture due to urgency to consume illicit alcohol (particularly amongst our youth to age 35), the departure of community members from community to access legal alcohol elsewhere, and the increase in our criminalisation rate (fines and convictions) due to breach of carriage limits, to name just a few.

This CSP recognises a fundamental need for continued alcohol restriction in Yarrabah, both controlling the supply and demand of alcohol within our community, whilst enabling the necessary harm minimisation measures and supports. It commits to forging a community-led pathway out of discriminatory AMP's for Yarrabah, and into responsible self-management of alcohol; Moofella Way (Our Way).

It is recognised that a holistic and collaborative strategy is required to responsibly manage alcohol in our community, particularly given that it is but one cause and symptom of community harm as observed in other discrete Indigenous communities outside Yarrabah, amongst many other inter-related indicators such as:

- poor educational attainment;
- parenting skills and effective supervision of teenagers;
- low employment and economic participation rates;
- lack of and access to culturally capable health and rehabilitation services.<sup>3</sup>

We cannot do this all alone and need to partner with suitably experienced service providers and Government.

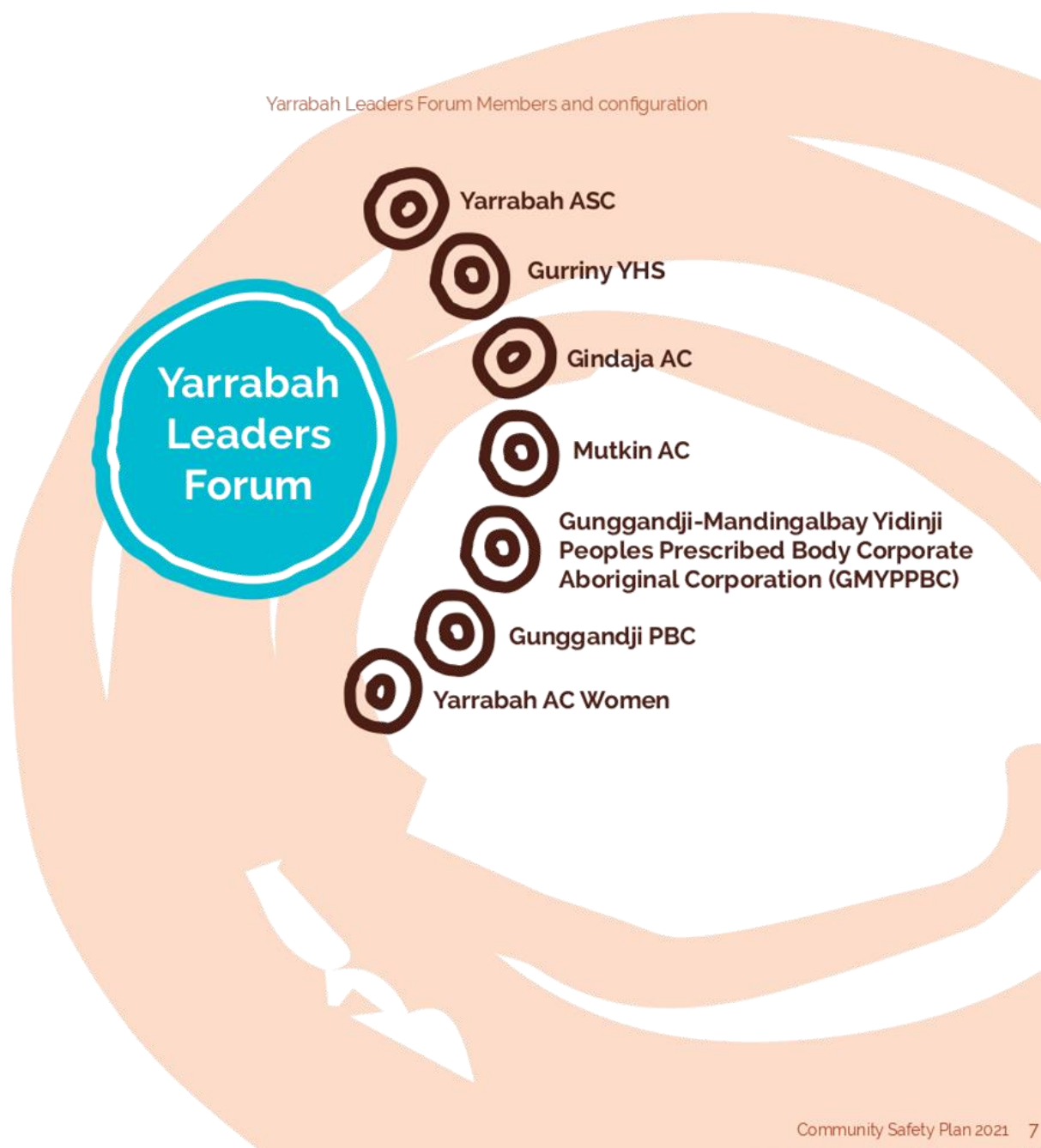
Our holistic strategy may take the form of (but is not limited to):

- (a) variations to carriage limits;
- (b) consideration of liquor permit/ licenses with a focus on family, recreation and wellbeing over profit (for licensed venues and one-off entertainment events), on a case by case basis;
- (c) assessing the adequacy and utilisation of targeted local supports to reduce alcohol dependence (community education and addiction support services (rehabilitation, treatment and diversion including mental health));
- (d) increasing the availability of community participation events; and
- (e) expanding the Community Safety Plan program to consider holistic community safety concerns for Yarrabah and feeding these findings into this CSP (Alcohol Management Strategy) 2021 to better to inform, strengthen and expand our recommendations.

<sup>3</sup> House of Representative Standing Committee on Indigenous Affairs Inquiry into the harmful use of alcohol in Aboriginal and Torres Strait Islander communities - Queensland Government submission, May 2014, p7

We know what is best for our community, and what will work, however we are committed to listening to our valued community stakeholders/ service providers and Government as to how they might complement Moofella Way (Our Way).

We realise that this will take time and careful planning and engagement with you, our community stakeholders/ service providers, and the Queensland Government, however as leaders of our community, we are confident that a community-led strategy is in the best interests of our community over the long-term.





“

**This CSP recognises a fundamental need for continued alcohol restriction in Yarrabah, both controlling the supply and demand of alcohol within our community, whilst enabling the necessary harm minimisation measures and supports.**

**It commits to forging a community-led pathway out of discriminatory AMP's for Yarrabah, and into responsible self-management of alcohol; Moofella Way (Our Way).**

”

Yarrabah Aboriginal Shire Council

## OUR COMMUNITY

Our community of Yarrabah lies to the East of Cairns. By road it is placed about 60 kilometers from the Cairns CBD, however, it is only approx. 12 kilometers if measured in a straight line "as the Crow flies". It takes about 45 minutes to travel by car from the Cairns CBD to our community. Our coastline runs East from False Cape around Mission Bay, past Cape Grafton and Kings Point and then South to Palmer Point. The total coastline is more than 60 kilometers.

Geographically, our land area could generally be described as a long slender shape, bounded in the West by the Murray Prior Range and the coast on the East. It has an overall length of about thirty (30) kilometers and is about 2.5 kilometers wide in the South, but broadens out to almost eight (8) kilometers across the Northern part. It has an area of about 158.8 square kilometers. The township of Yarrabah is, for the most part, located adjacent to Mission Bay. Originally, European influence began in earnest with the establishment of an Anglican Mission on this same location on the 17th of June, 1892.

Over the years, subsequent State Government administrations forcibly relocated Aboriginal and some South Sea Islander Peoples from far and wide to our community. As a consequence, most local residents can claim both traditional and historical ties to the area.

The first Aboriginal Council was established in the mid 1960's, principally as an advisory body to the State Government. Your Council is now a Local Government under the Local Government Act 2009 (Qld).

Our community has an official population of 2,559 people at the 2016 census. Official health records suggest a population closer to 3,500 in 2020.

### Alcohol Management

Since 6 February 2004, Yarrabah has been subject to an AMP with carriage limits imposed to restrict legal access to alcohol in our community. 18 other discrete Aboriginal and Torres Strait Islander communities are also subject to AMP's (over 15 Local Government Areas). There are presently no licensed premises in the Yarrabah Aboriginal Shire. AMP's were introduced into discrete Aboriginal and Torres Strait Islander communities with a view to reducing alcohol-related harm, particularly to women and children. It is noted that AMP's were imposed on our community, with little to no engagement with us on our proposed solutions. We consider AMP's to be discriminatory government policy. We will discuss the effectiveness of AMP's later in this CSP.

As at the time of writing this CSP, alcohol restrictions apply to the confines of the Yarrabah Shire Council Local Government Area and its foreshores, and impose the following carriage limits:

| Alcohol                                 | Carriage Limit               |
|-----------------------------------------|------------------------------|
| Beer (>4% COA) - light/<br>mid-strength | 11.25L (1 carton of 30 cans) |
| Wine (other than fortified<br>wine)     | 750ml (1 bottle)             |
| Other (incl. Spirits etc.)              | ZERO                         |



## OUR APPROACH

Our approach to development of this CSP comprised two (2) stages over the period 2019/2020:

### 1. Research

To assist in framing-up the problem (alcohol-related harm) confronting our community both past and present, as well as potential solutions, in preparing this CSP we have considered the following materials/resources:

- a. Queensland Government alcohol-related harm and wellbeing statistics;
- b. Government Alcohol Management reviews, including historical findings and recommendations, namely:
  - Queensland Government's Aboriginal and Torres Strait Islander Women's Task Force on Violence (1998)
  - Cape York Justice Study – Justice Tony Fitzgerald (2001)
  - Meeting Challenges, Making Choices (2002)
  - AMP initial implementation evaluation – Dept of Premier and Cabinet (2005)
  - Partnerships Queensland: Future Directions Framework for Aboriginal and Torres Strait Islander Policy in Queensland 2005-2010 (2005);
  - Alcohol Management Reform Program (2008) – recommending and legislating the closure of local Council-run community canteens.

- c. Independent Alcohol Management Studies, namely:

- Clough, Alan R., et al. "Study Protocol- Alcohol Management Plans (AMPs) in remote indigenous communities in Queensland: their impacts on injury, violence, health and social indicators and their cost-effectiveness." BMC public health 14.1 (2014): 1-11..
- Clough, Alan R., et al. "Alcohol control policies in Indigenous communities: a qualitative study of the perceptions of their effectiveness among service providers, stakeholders and community leaders in Queensland (Australia)." International Journal of Drug Policy 36 (2016): 67-75.
- Bird, Katrina, Michelle S. Fitts, and Alan R. Clough. "Alcohol management plans in Indigenous communities in Queensland (Australia) may have unintended implications for the care of children." Health & justice 4.1 (2016): 1-7.
- Robertson, Jan A., Michelle S. Fitts, and Alan R. Clough. "Unintended impacts of alcohol restrictions on alcohol and other drug use in indigenous communities in Queensland (Australia)." International Journal of Drug Policy 41 (2017): 34-40.
- D'Abbs, Peter, and David MacLaren. "A Licensed Club in Yarrabah?: managing rewards, minimising risks." (2008).



## 2. Resident Engagement – Your Voice

Since commencement of our AMP in February 2004, our community has been engaged on numerous occasions to understand community views on the AMP and its effectiveness, both by Government and independent researchers. Most recently, in April 2020, a community resident survey was undertaken by your Council (in conjunction with DATSIP). To engage in the survey, respondents needed to be:

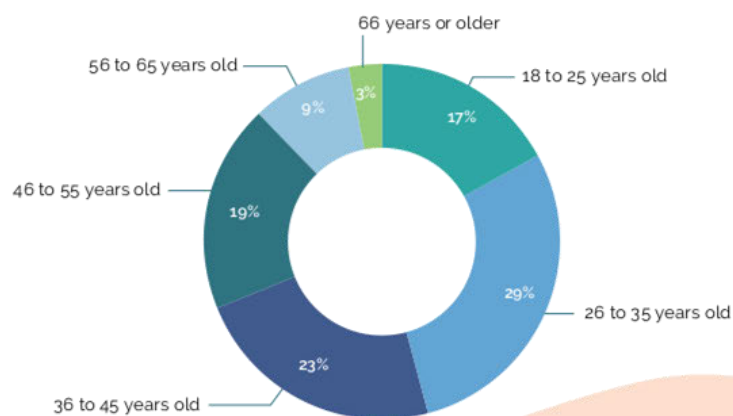
- aged 18 or older in 2020; and
- living in Yarrabah at the time of completing the survey.

Survey questions were developed in consultation with community stakeholders and focused primarily on alcohol management.

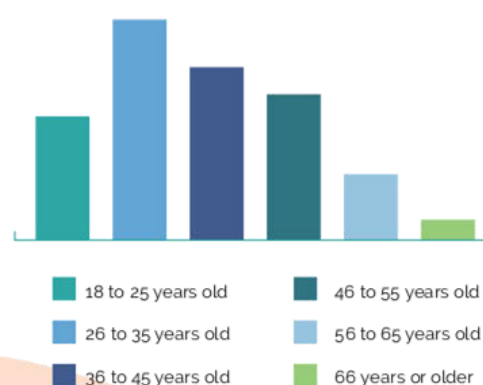
At the time of developing this report, it is known that population size of Yarrabah is better reflected by health records (as opposed to ABS data), which indicate there are 3,500 residents living in the Yarrabah Aboriginal Shire. Based on this, with an accepted 5% margin of error and a desired confidence level of 95%, a required sample size of minimum 347 survey responses were targeted. A total of 396 responses were received. Survey responses were collected in person by Gindija Treatment and Healing Centre staff and via an online survey, administered by DATSIP.

As shown in the below graphs, the greatest number of responses were received from respondents who were aged 26-35 years old (29%), followed by those aged 36-45 years (23%), and then those aged 46-55 years (19%).

PERCENTAGE OF RESPONDENTS BY AGE IN 2020



PERCENTAGE OF RESPONDENTS BY AGE IN 2020



## RESEARCH

### (A) QUEENSLAND GOVERNMENT STATISTICS

The Queensland Government currently uses six (6) key statistical indicators to monitor and report on alcohol-related harm and wellbeing, namely:

Primary indicators are considered direct indicators and supporting indicators are considered indirect indicators of alcohol-related harm. The following statistical snapshot is provided indicating statistical improvement/decline over the duration of the AMP regulation:

|   | Indicator                                          | Community safety element         |
|---|----------------------------------------------------|----------------------------------|
| 1 | Reported offences against the person               | Harm (primary indicator)         |
| 2 | Episodes of care for assault-related injuries      | Harm (primary indicator)         |
| 3 | Alcohol carriage restriction breaches              | Demand (supporting indicator)    |
| 4 | Child safety - Substantiated notifications of harm | Wellbeing (supporting indicator) |
| 5 | Child safety - Finalised child protection orders   | Wellbeing (supporting indicator) |
| 6 | Student attendance                                 | Wellbeing (supporting indicator) |

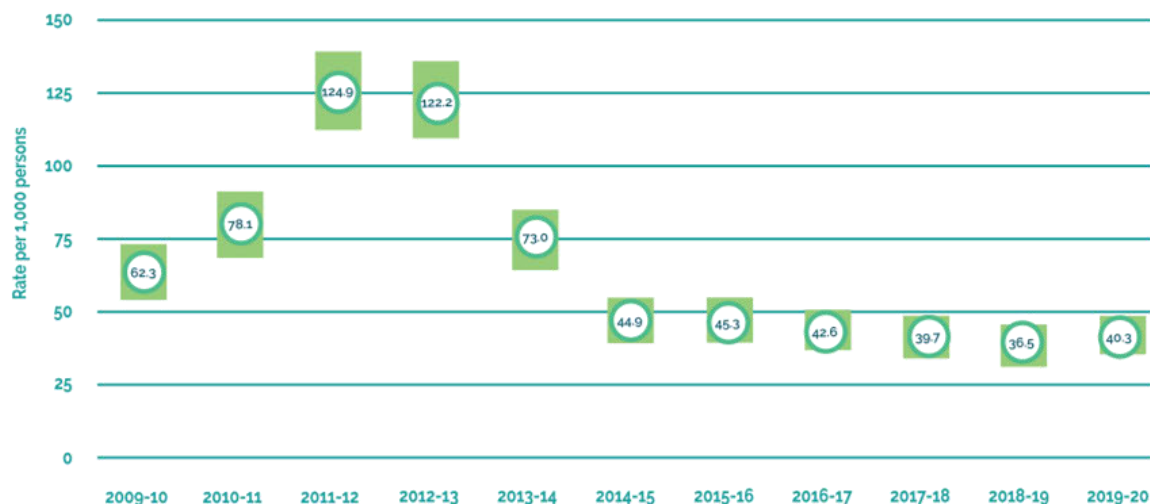
#### 1. Reported Offences Against the Person

These offences refer to offences perpetrated against an individual person and include homicide, assault, sexual offences, robbery, stalking and kidnapping and abduction.

In 2019–20, 117 offences against the person were reported in Yarrabah (a rate of 40.3 per 1,000 persons compared with 7.4 per 1,000 people elsewhere in Queensland).

|                             | Yarrabah | Queensland |
|-----------------------------|----------|------------|
|                             | Rate     | Rate       |
| Offences against the person | 40.3     | 7.4        |

Figure 14. Reported offences against the person



Trends include:

- Rates trended downward by 2% per year, on average, from 2000–01 to 2010–11.
- Rates did not significantly change from 2014–15 to 2019–20.

## 2. Episodes of Care for Assault-Related Injuries

Facilities within our community as of 1 July 2014 are no longer classified as hospitals. From 1 July 2014 until 30 June 2015, data provision from these facilities was not mandatory; however if episodes of care were supplied from these facilities, they were still retained in the Queensland Hospital Admitted Patient Data Collection (QHAPDC).

From 1 July 2015, collection of episodes of care from these facilities ceased entirely. Furthermore, data for several facilities in the Torres and Cape Hospital and Health Service (HHS) are known to be incomplete from 2010–11 to present. This does not include transfers and admissions of community residents to other facilities.

In 2019–20:

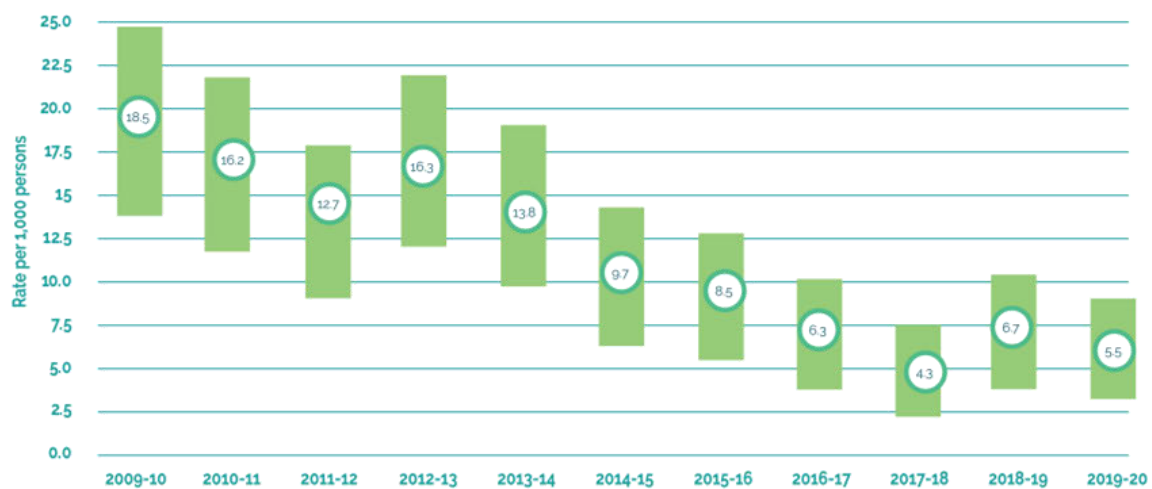
- 16 episodes of care for assault-related injuries were recorded for Yarrabah residents, compared with 19 in 2018–19.
- The episodes of care for assault-related injuries rate for Yarrabah residents (5.5 per 1,000 people) was significantly higher than the Queensland rate (1.3 per 1,000 people).



Table 12. Episode of care for assault-related injuries

| Year                        | Yarrabah              | Queensland            |
|-----------------------------|-----------------------|-----------------------|
|                             | rate(3)               | rate(3)               |
| 2018-19                     | 6.7                   | 1.3                   |
| 2019-20                     | 5.5                   | 1.3                   |
| Change from previous period | No significant change | No significant change |

Figure 13. Episodes of care for assault-related injuries



### 3. Alcohol Carriage Restriction Breaches

People convicted of breaching alcohol carriage restrictions have been counted in the location where they committed the offence. A single offender can be convicted of multiple charges. As such, the rate of charges is a measure of charges (not offenders).

In 2019-20:

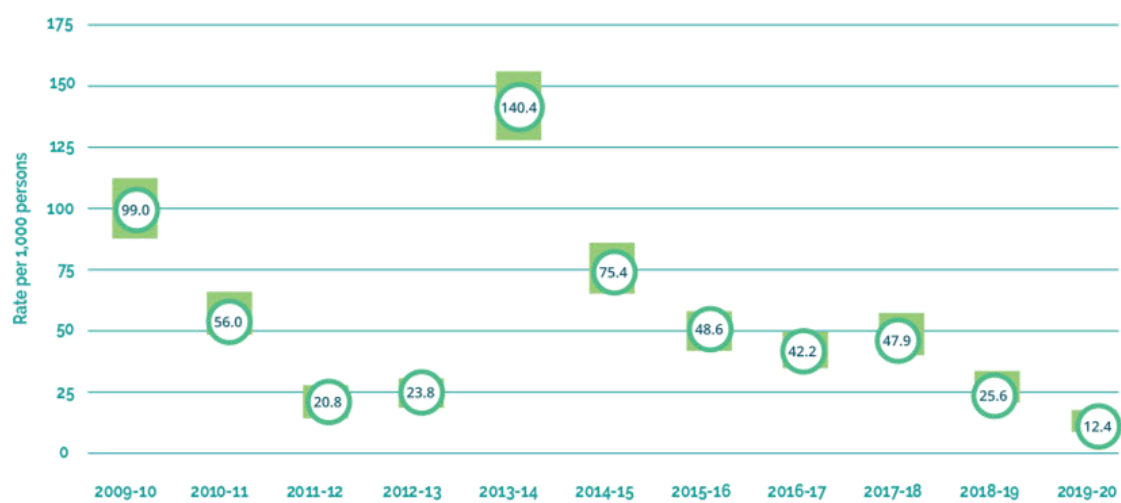
- The rate of charges resulting in a conviction for breach of alcohol carriage restrictions in Yarrabah was 12.4 per 1,000 persons. This was significantly lower than the rate reported for 2018-19 (25.6 per 1,000 persons).
- For 47.2% of people convicted, it was their first conviction for a breach of alcohol carriage restrictions.



Table 26. Breaches of Sections 168B and C, *Liquor Act 1992*, 2019-20

|                                                     | Yarrabah |
|-----------------------------------------------------|----------|
| Charges resulting in a conviction (number)          | 36       |
| People convicted (number)                           | 36       |
| People convicted of a breach for the first time (%) | 47.2     |

Figure 23. Charges resulting in a conviction for breaches of alcohol carriage restrictions



#### 4. Child Safety – Substantiated Notifications of Harm

Children subject to substantiated child protection notifications are all children who were subject to a notification during the relevant period, where the investigation resulted in a substantiated outcome and who were living in the relevant community at the time of notification.

In 2018–19, 26 children aged 0–17 years were subject to a substantiated notification of harm, compared with 13 in 2017–18.

Table 14. Unique children aged 0-17 years subject to a substantiated notification of harm

| Year                        | Yarrabah<br>rate(3)  | Queensland<br>rate(3) |
|-----------------------------|----------------------|-----------------------|
| 2017-18                     | 11.2                 | 5.1                   |
| 2018-19                     | 22.2                 | 5.2                   |
| Change from previous period | Significant increase | No significant change |

(a) Rate per 1,000 persons aged 0-17 years





### 5. Child Safety – Finalised Child Protection Orders

Children admitted to child protection orders are all children who were admitted to a finalised child protection order during the relevant period and whose family residence was in Yarrabah at the time the order was made.

In 2018–19, less than 5 children aged 0–17 years were admitted to a finalised child protection order, compared with less than 5 in 2017–18.

### 6. Student Attendance

Yarrabah State School delivers education for years Prep to Year 10. It is noted that as at 2020, there were in approximately 200 students that reside in Yarrabah who attend schools other than Yarrabah State School, including boarding schools. The statistics below demonstrate attendance rates for the Yarrabah State School. The below tables show overall school attendance (averaged between primary and secondary school).

In Term 4, 2019:

- 326 primary school students were enrolled at Yarrabah State School. Their attendance rate was 63.5%. This was a significant decrease from the rate recorded for Term 4, 2018.
- 156 secondary school students were enrolled at Yarrabah State School. Their attendance rate was 37.4%. This was a significant decrease from the rate recorded for Term 4, 2018.

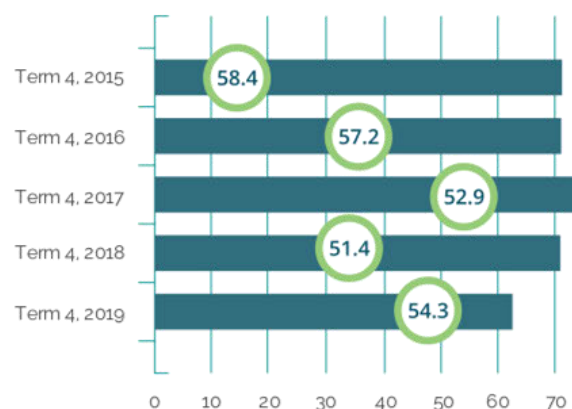
In Term 3, 2020:

- 320 primary school students were enrolled at Yarrabah State School. Their attendance rate was 48%. This was similar to the rate recorded for Term 3, 2019.
- 158 secondary school students were enrolled at Yarrabah State School. Their attendance rate was 30.0%. This was a significant decrease from the rate recorded for Term 3, 2019.

Overall student attendance



Overall student attendance



**(B) GOVERNMENT ALCOHOL  
MANAGEMENT REVIEWS**

Many Government and independent reviews of alcohol management in discrete Aboriginal and Torres Strait Islander communities have occurred over the years. Findings and recommendations generally support:

- (a) Ongoing role for AMPs in ensuring community safety
- (b) Local leadership and community ownership important for success
- (c) Targeted strategies required to reduce illicit alcohol (sly grog and homebrew)
- (d) Investment in demand and harm reduction measures required
- (e) Low impact of AMP's on criminal history

Our community is primed to develop a road map towards responsible self-management of alcohol: Moofella Way (Our Way). Your perspectives were/are vitally important to developing our road map. The Queensland Government has recognised that "one of the most significant learnings from our experience to date with AMPs is that community generated and community "owned" proposals can be more effective than government imposed "solutions".<sup>4</sup>

**(C) INDEPENDENT ALCOHOL  
MANAGEMENT STUDIES**

Independent research into the effectiveness of AMP's in the discrete Aboriginal and Torres Strait Islander communities is generally consistent with the Queensland Government's harm and wellbeing statistics, suggesting that overall under AMP's across the 19 discrete communities:

- Violence has decreased;
- Community is a better place to live (amenity);
- There is an improvement in safety for residents (especially children);
- School attendance has improved;
- Awareness of the harms of alcohol has improved;
- Sly-grog has become a greater issue (both homebrew and commercially-sourced);
- There is a greater "binge drinking" culture due to urgency to consume illicit alcohol;
- Some residents leave community to access legal alcohol elsewhere;
- Increased resident criminalisation rate (fines and convictions) due to breach of carriage limits; and
- There has been an increase in illicit drug use (mainly cannabis) as a substitute for alcohol.<sup>5</sup>

Independent research has concluded that "people living in the communities are divided in their opinions about ways forward. The majority of affected communities are reportedly seeking some loosening, but not abandonment, of restrictions." Independent research recommendations include:

- More strategic efforts to reduce the supply of illicit alcohol at State and regional levels;
- An increase in efforts to address family violence; and
- A scaling up of demand and harm reduction activities including well-resourced and appropriate alcohol (and drug) prevention and treatment services.<sup>6</sup>

<sup>4</sup> House of Representative Standing Committee on Indigenous Affairs Inquiry into the harmful use of alcohol in Aboriginal and Torres Strait Islander communities - Queensland Government submission, May 2014, p3.

<sup>5</sup> Summary of Results to Date – JCU – Clough A – December 2016; Clough, A.R., Margolis, S.A., Miller, A. et al. Alcohol management plans in Aboriginal and Torres Strait Islander (Indigenous) Australian communities in Queensland: community residents have experienced favourable impacts but also suffered unfavourable ones. BMC Public Health 17, 55 (2017). <https://doi.org/10.1186/s12889-016-3995-8>

<sup>6</sup> Ibid.

Independent research has suggested that "it is not clear that relaxing restrictions would reverse the harmful impacts of AMPs without significant demand reduction, treatment and diversion efforts."<sup>7</sup> That is, without adequate and well-utilised/ implemented demand reductions, treatment and diversionary services/ measures, AMP's in their current form may be the "the lesser of the two evils" (AMP's vs alcohol-related harm).

Further, in 2008 James Cook University (d'Abbs & MaClaren) undertook a community survey regarding the establishment of a liquor-licensed venue in Yarrabah (connected to the Yarrabah Seahawks). The study observed community support for a licensed-venue with the following characteristics:

- a. Alcohol to be served strictly with meals (bistro) and to promote moderation; alongside social/ recreational activities;
- b. Caters also for non-drinkers;
- c. Children should not be present;
- d. A primary focus on responsible sale of alcohol, over profit;
- e. Connected to local alcohol support and diversionary services;
- f. Takeaways are not supported as this dilutes the family/ recreational purpose of the Club;
- g. Strong regulation of responsible sale and consumption of alcohol (including consequences for breach eg. bans from the Club); and
- h. Subject to regular independent evaluation.<sup>8</sup>



*The Yarrabah Djunngaal Elders Group is collaborating with Yarrabah artists to create dresses for the Cairns Indigenous Art Fair.*

<sup>7</sup> Ibid.

<sup>8</sup> 'A Licensed Club in Yarrabah? Managing Rewards, Minimising Risks', d'Abbs & MaClaren, James Cook University. July 2008.



## RESPONDENT SUMMARY – YOUR VOICE

At this stage of the CSP program, we wanted to understand your perspectives on: -

- (a) the demand for alcohol in Yarrabah, including resident alcohol preference, the age group alcohol is most-in-demand, and how often residents would consume alcohol (demand);
- (b) the current and future availability (delivery-method) of alcohol in Yarrabah (supply)
- (c) what alcohol support services (rehabilitation, treatment and diversionary) should be available in Yarrabah (harm minimisation).

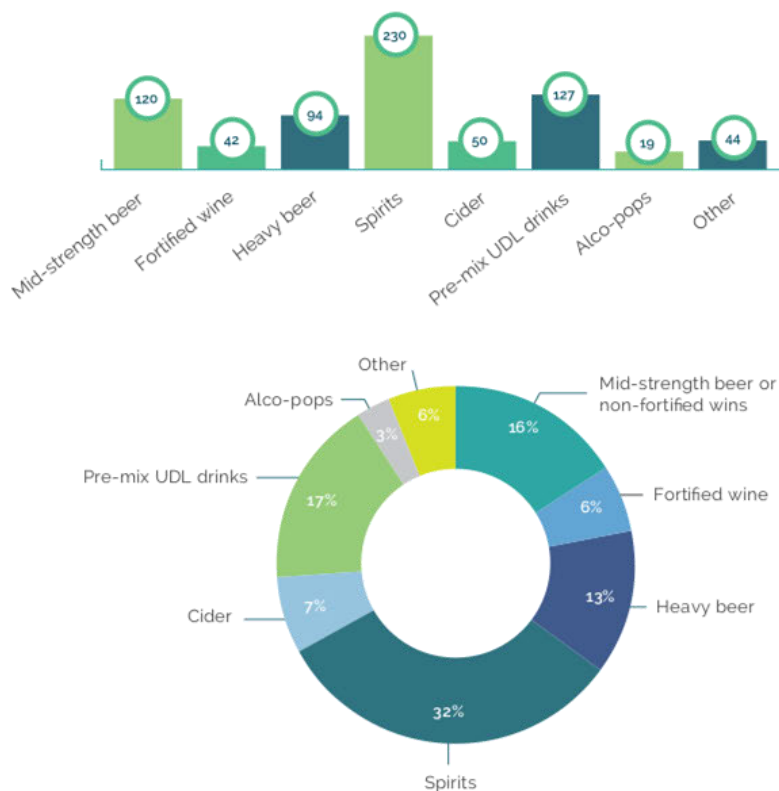
### (A) DEMAND

Respondents were asked for their preferred alcohol beverage and how often they would ordinarily consume alcohol (and when). Respondents were asked to think not just about their preferences whilst in Yarrabah, but also whilst outside Yarrabah.

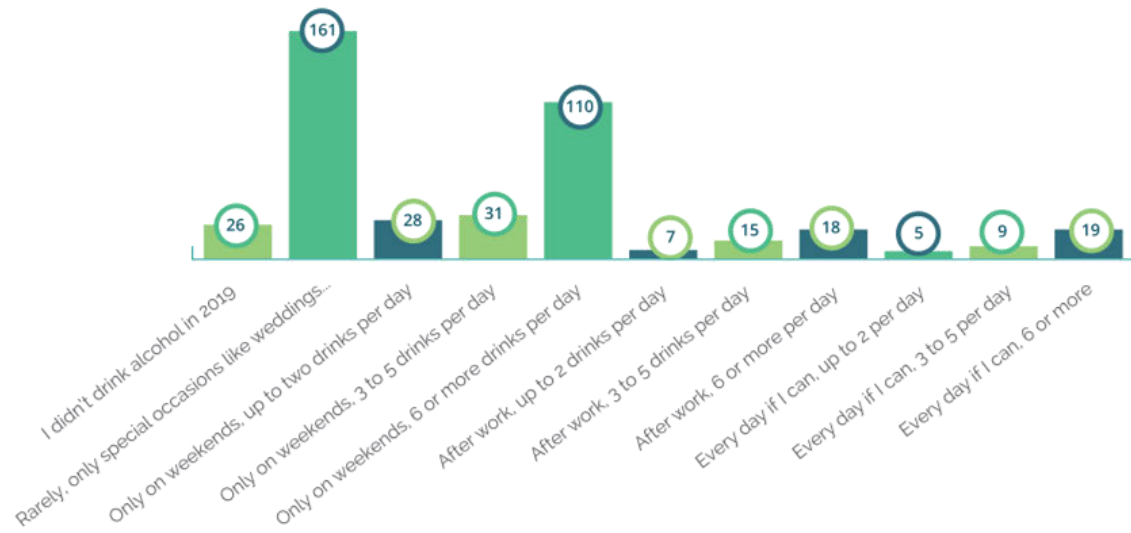
The results demonstrate that a high percentage of respondents prefer drinks other than beer and wine presently available under the current AMP carriage limit. Responses demonstrate that 38% of respondents drink rarely – on special occasions such as weddings, funeral or birthday party events. This response may be consistent with the existence of current carriage limits in Yarrabah, and not indicative of future consumption.

26% of respondents drink six (6) or more drinks per day on weekends. Of this cohort, 37% were aged 26-35 years.

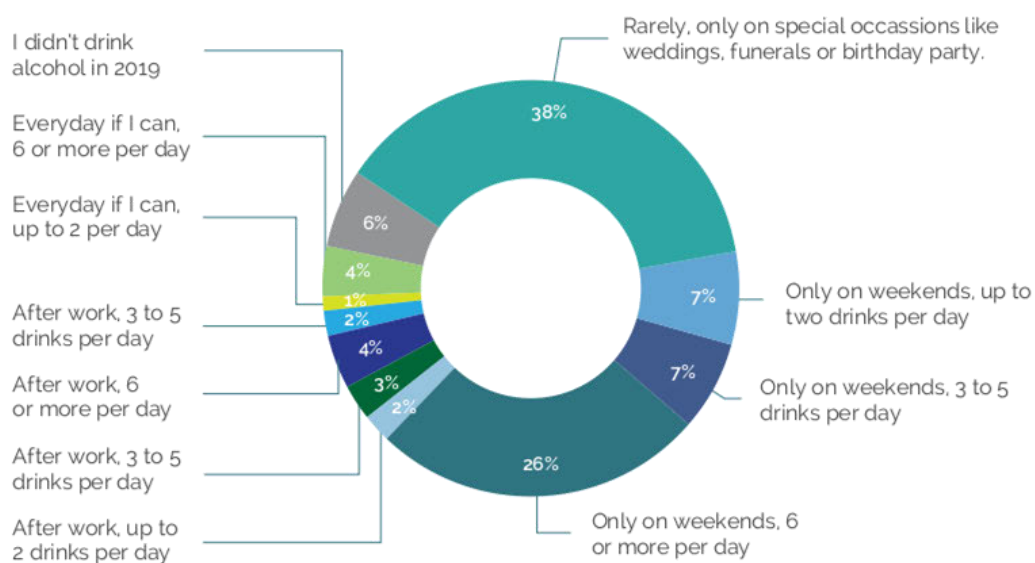
#### What is your preferred alcoholic drink?



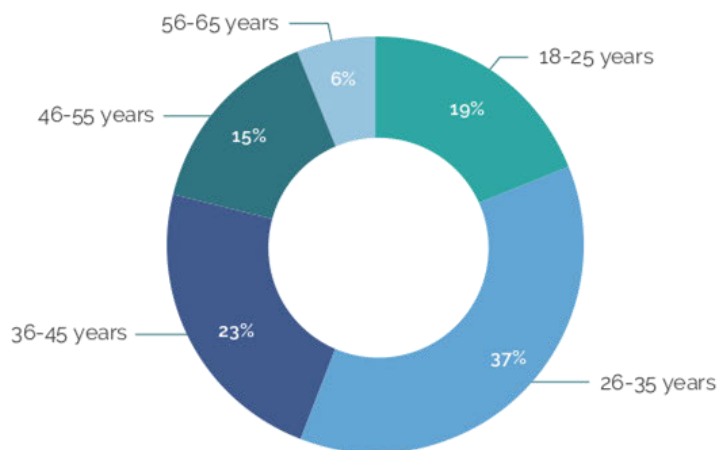
## DURING 2019, HOW OFTEN DID YOU DRINK?







SURVEY RESPONDENTS WHO DRINK 'ON WEEKENDS, 6 OR MORE PER DAY' BY AGE



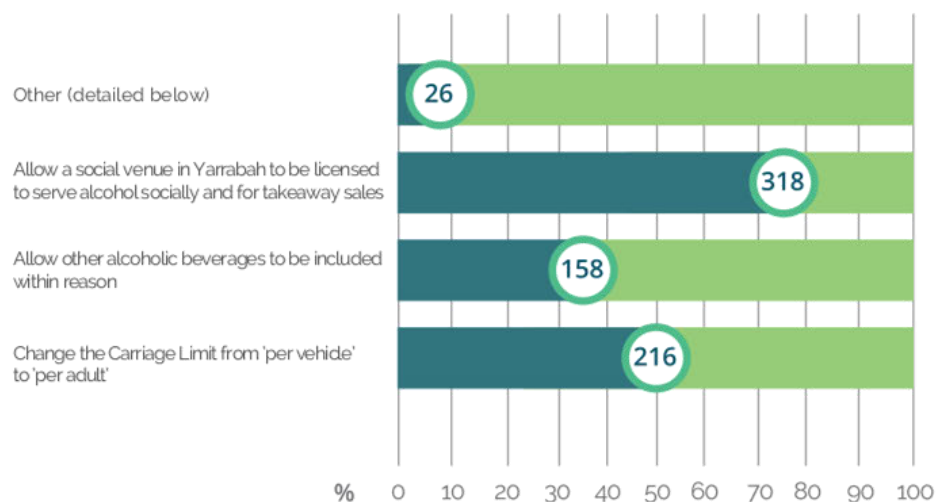
**(B) SUPPLY**

Respondents were asked whether they would support changes to the carriage limits, and if so, what?

Respondents provided free text responses to the "other" category, recommending the following additional options, namely:

- Zero carriage limit (alcohol-free community);
- Exclude bottles – canned drinks alcohol only;
- No change to carriage limits;
- Remove carriage limit – unlimited alcohol allowed;
- Allow takeaways / mobile delivery/ drive thru.

Overall, responses affirmed the independent 2008 JCU study regarding "in principle" support for a licensed venue in Yarrabah. There was general support for changes to carriage limits (including types of alcohol available, quantities and per adult measure).



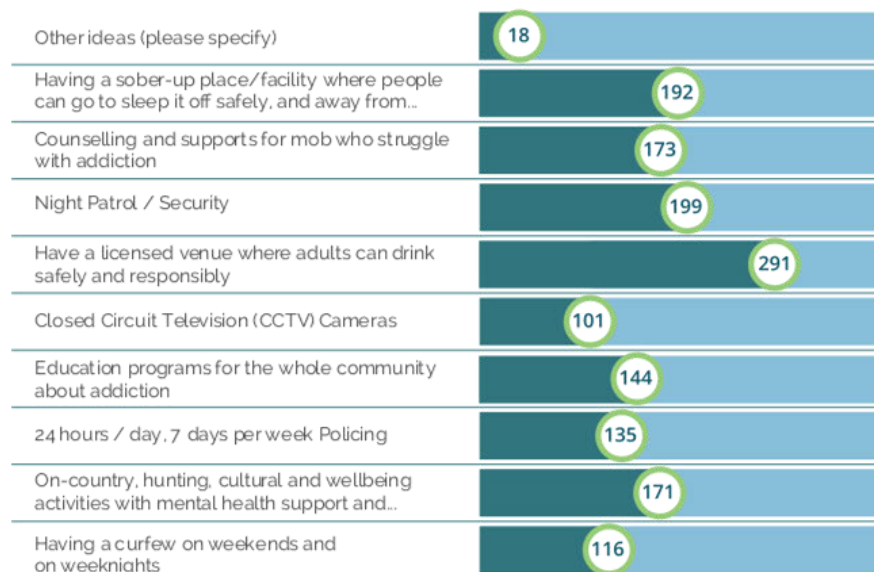
**(C) HARM MINIMISATION**

Respondents were asked what alcohol-related support services should be available in Yarrabah to improve safety and perceptions of safety.

Respondents provided free text responses to the "other ideas" category, recommending:

1. Courtesy bus
2. Men shelter / outstation, bigger youth drop in centre
3. More street lights
4. Enforcement of noise breaches (parties etc).

Again, a licensed venue for responsible sale and consumption of alcohol received the greatest support by respondents. It is also clear from the results that there is a demand for greater rehabilitation, treatment and diversionary services in Yarrabah (community education, counselling, sober-up place, on-country activities) as well greater surveillance and enforcement (policing, security, CCTV).

**Harm Minimisation**

## ACTION AREAS

The following Action Areas comprise Yarrabah Aboriginal Shire's initial pathway out of AMP's and into responsible self-management of alcohol; Moofella: Our Way.

### 1) ALCOHOL MANAGEMENT – MOOFELLA WAY - OUR WAY

**AIM:** To develop a holistic framework (Moofella Way – Our Way) for responsible self-management of alcohol which addresses supply, demand and harm minimisation factors.

**ACTION:**

- a. Carriage Limits - To review carriage limits with a focus on supply, demand and harm minimisation factors, including consideration of proposals such as:
  - i. per person limits vs per vehicle limits;
  - ii. types of alcohol (extending beyond beer and wine);
  - iii. delivery-method – eg. liquor permit/ licenses with a focus on family, recreation and wellbeing over profit (for licensed venues and one-off entertainment events), on a case by case basis, including consideration of the following conditions:
    1. trading hours
    2. takeaways
    3. types of alcohol
    4. purchasing restrictions (# of drinks at a time by patrons)
    5. requirement to be sold with meals/ bistro etc.

**APPROACH:**

- a. Focused- community workshops on targeted proposals supported in this CSP;
- b. Consideration of findings and recommendations from Action Area 2 (Community Safety (Generally)).
- c. Business case/ model developed by liquor license proponents and submitted to YLF for consideration and comment;
- d. Referral of all carriage limit changes to the YLF for expert advice and comment;
- e. Application(s) to the Queensland Government (eg. OLGR).

**ACTION OWNER:** YASC

**TIMEFRAME:** By 30 June 2022

**ACTION:**

- b. Community Education - To review effectiveness of current community education programs (content and delivery-method) around alcohol awareness (addiction and substance education), with a particular focus on Yarrabah youth demographic (15-25) and provide comment/ seek additional supports (including funding) to facilitate improvement.

**APPROACH:**

- a. Focused- stakeholder workshops;
- b. YLF expert advice and comment;
- c. YLF Recommendations and;
- d. Implementation.

**ACTION OWNER:** YLF

**TIMEFRAME:** By 30 June 2022



**ACTION:**

- c. Alcohol and Mental Health Support Services – To review effectiveness, utilisation of places, data-collection, location, cultural-appropriateness and sufficiency of funding of/for current alcohol and mental health support services (rehabilitation, treatment and diversion) in Yarrabah, including but not limited to:
  - i. a 'sober-up' facility
  - ii. AOD support
  - iii. Family/Domestic Violence
  - iv. Parenting courses
  - v. Career/employment planning
  - vi. Financial/money matters

**APPROACH:**

- a. Focused- stakeholder workshops;
- b. YLF expert advice and comment;
- c. YLF Recommendations and;
- d. Implementation.

**ACTION OWNER:** YLF

**TIMEFRAME:** By 30 June 2022

**ACTION:**

- d. Community Participation Events – To research and investigate creative options/ methods for a community calendar, including:
  - i. Clean up Yarrabah day (BBQ's provided etc)
  - ii. Youth music video making program (offered during 6pm-8pm keeping youth from roaming the streets)
  - iii. Men's and Women's circles – informal, once a week (See also Action Area 1(b) Community Education)
  - iv. Mum's and bub's mornings, story times etc
  - v. Program for young people aged 17-25 to be transported to Cairns for a day to attend local open day's for TAFE, UNI etc
  - vi. Conduct monthly or quarterly 'have your say' days (BBQ's) – encourage discussion and care for community direction.

**APPROACH:**

- a. YLF to develop an events calendar;
- b. YASC to publish events calendar to community and;
- c. YASC to continue to update the events calendar.

**ACTION OWNER:** YASC

**TIMEFRAME:** By 31 December 2021 (for 2022).

**2) COMMUNITY SAFETY (GENERALLY)**

**AIM:** To develop a holistic Community Safety Plan covering all community safety concerns relevant to the Yarrabah Aboriginal Shire Council, including actions to inform the future strategic planning and budgets of Council.

**ACTION:**

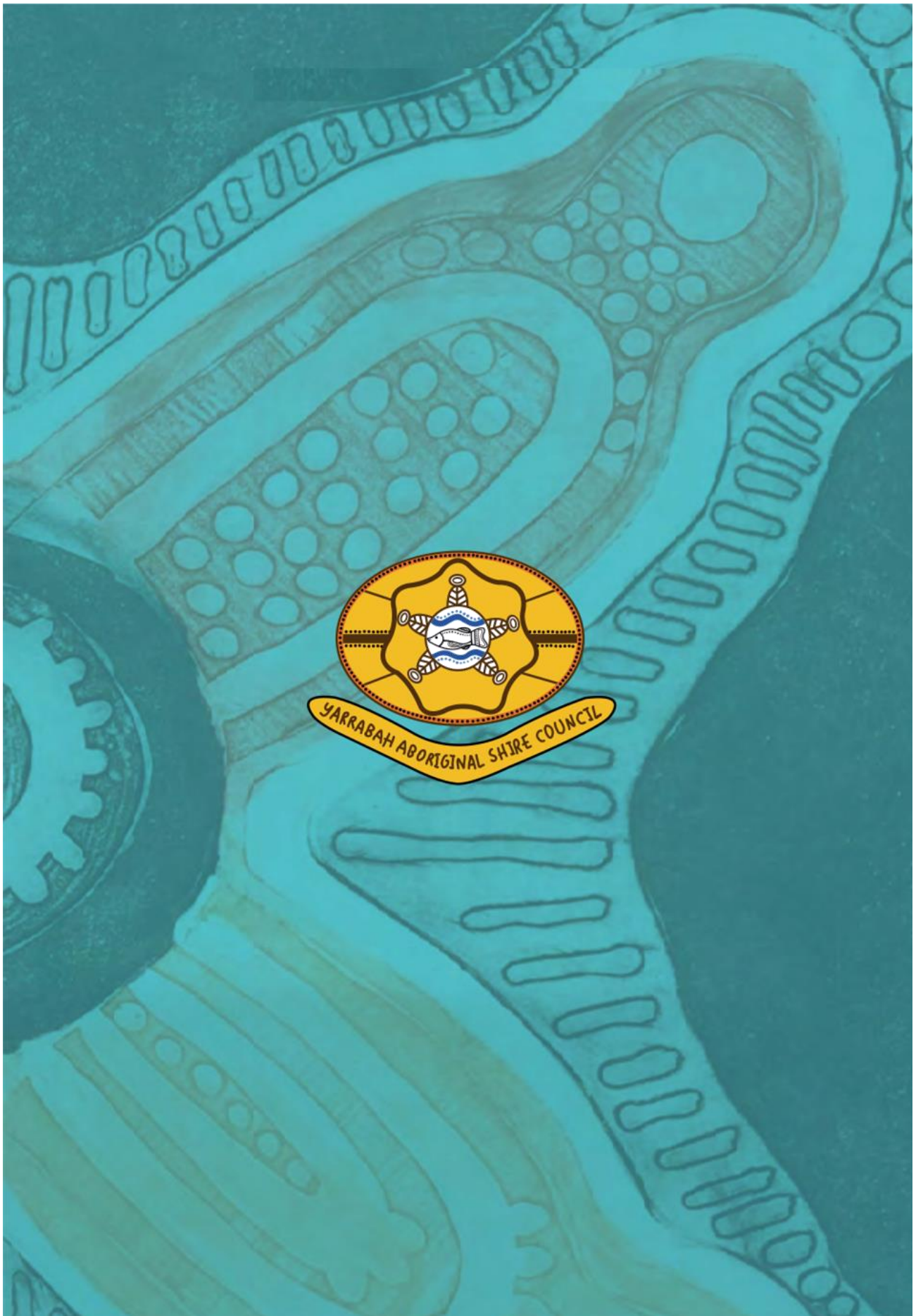
- a. Community Safety Plan (General) - Expand the CSP Program to undertake Yarrabah public engagement on community and stakeholder perspectives of safety more broadly to inform Action Area 1 (Alcohol Management – Moofella Way (Our Way)), including expansion on community concerns to assess and improve our response to the following potential safety concerns:
  - i. Noise (parties/ hooning etc)
  - ii. Infrastructure - street lighting, footpaths, community amenity;
  - iii. Policing
  - iv. Surveillance (CCTV)
  - v. Alcohol dependence/ diversionary services (and provider performance)
  - vi. Vulnerable groups (ie. youth/disabled/ aged care) (and provider performance)
  - vii. Security
  - viii. Transport – roads
  - ix. Housing – social housing
  - x. Planning – master planning
  - xi. Animal control
  - xii. Environment
  - xiii. Water/ Waste
  - xiv. Local Laws
  - xv. Money Management (eg. gambling)

**APPROACH:**

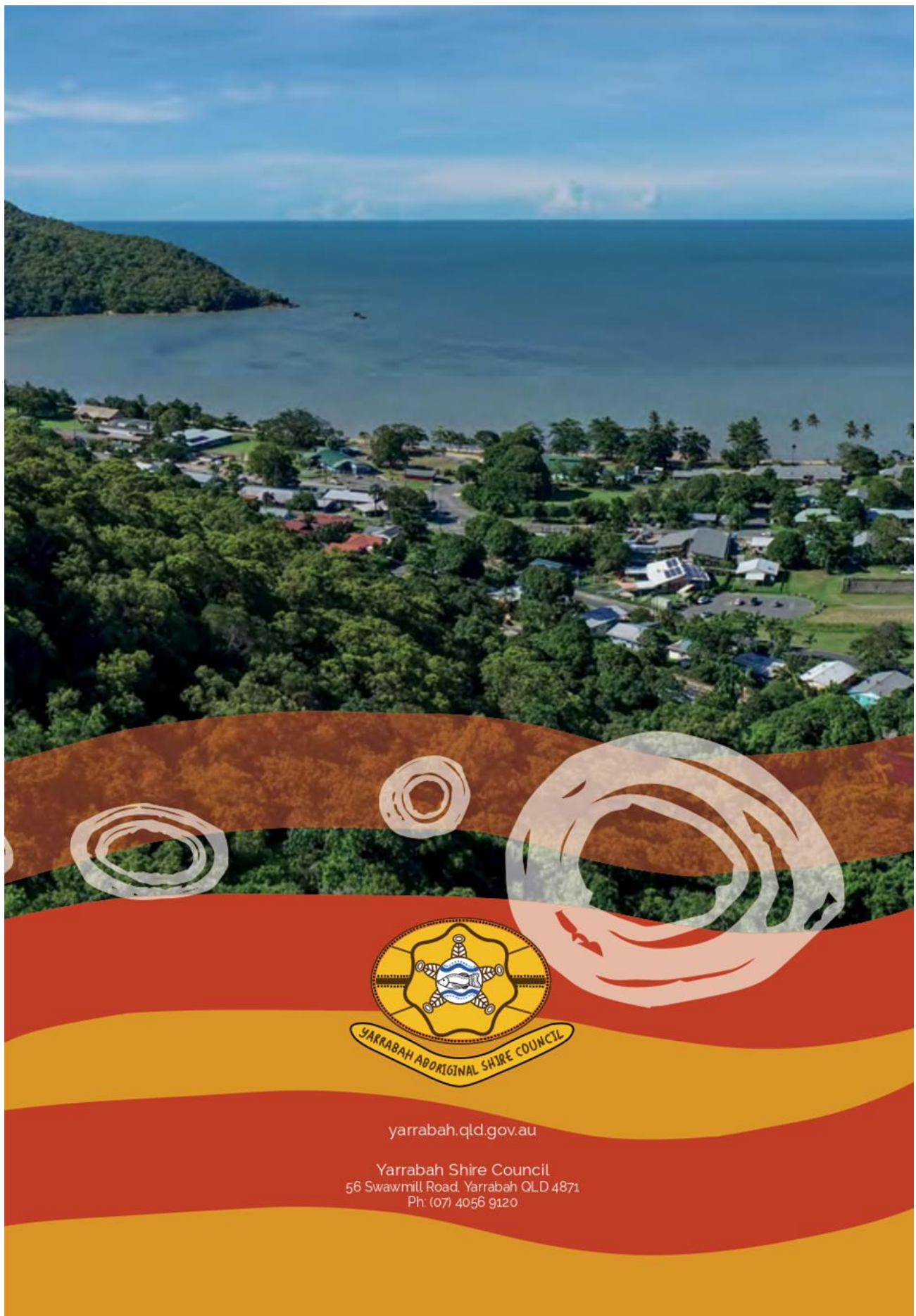
- a. Community engagement with community residents and community stakeholders via methods such as surveys, workshops, focus groups and semi-structured interviews;
- b. Referral of draft CSP to YLF for expert advice and comment;
- c. Community verification – consultation draft released for 30 days;
- d. Adoption by your Council.

**ACTION OWNER:** Yarrabah Aboriginal Shire Council

**TIMEFRAME:** By 31 December 2021









**7.7 HOUSING AND LAND SUPPLY: 10 YEAR CAPITAL WORKS PROGRAM**

**File Number:** 07.MFD\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

**PURPOSE OF THE REPORT**

To provide council with information on the 10 Year Housing and Land Supply Capital Works Program.

**BACKGROUND**

Council and the Aboriginal and Torres Strait Islander Housing Unit of the Queensland Department of Housing have developed a 10 year Capital Works Delivery Program for the 10-year planning, funding and delivery of developing serviced land and the delivery of houses to meet the needs of families on the Council's Social Housing Waiting list.

This is consistent with Council's commitment to making sure all people in Yarrabah have safe, secure and appropriate housing, through the Balamba and Ambrym Street Masterplans.

**ADDITIONAL CONSIDERATIONS**

In the next 10 years, the program will deliver 266 lots and 308 new houses and dwellings. This reinforces the value of the Balamba Master Plan and Ambrym Street Master Plan, as without these developments there is very little opportunity to provide the developable land (water, sewerage, roads, drainage) needed for this many lots.

Community engagement and consultation is presently underway with regards to these plans.

A briefing of this matter has been scheduled with Councillors for Monday 25<sup>th</sup> September 2023.

| Year (10 years) | New serviced lots commence | New houses/units commence       |
|-----------------|----------------------------|---------------------------------|
| 2023/24         | 7 (Available)              | 12                              |
| 2024/25         | 6                          | 26                              |
| 2025/26         | 50                         | 30                              |
| 2026/27         | 50                         | 30                              |
| 2027/28         | 50                         | 30                              |
| 2028/29         | 50                         | 30                              |
| 2029/30         | 0                          | 30                              |
| 2030/31         | 0                          | 30                              |
| 2031/32         | 60                         | 60                              |
| 2032/33         | 0                          | 30                              |
| <b>Total</b>    | <b>266 new lots</b>        | <b>308 new houses and units</b> |

**ATTACHMENTS**

**Nil**

**RECOMMENDATION**

That Council resolve to endorse:-

1. the 10 Year Capital Works Program
2. Authorise the CEO to advise the Department of Housing accordingly.

**7.8 RECOMMENDATION FOR ANNUAL CLOSEDOWN - CHRISTMAS PERIOD 2023**

**File Number:** 08.MFD\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

**PURPOSE OF THE REPORT**

To report to Council proposed options for Annual Closure during Christmas & Festive Season – 2023.

**BACKGROUND**

Under the provisions of clause 19 of the Queensland Local Government Industry (Streams A, B & C) Award – State 2017, there is a legislative requirement to provide employees with 90 days' notice of the annual close down period.

The period has normally been set aside as “family” time for staff. Essential staff are employed during the period as a skeleton crew, with approved leave deferred until a later (agreeable) date.

**COMMENT**

Council's position previously has required employees to take annual leave on days that are not designated public holidays for the Christmas/New Year period. This is the recommendation for the 2023 Christmas and Festive Season.

In 2023, Christmas and New Year's Days fall on weekends and under the provisions of the *Holiday Act 1983*, the following have been gazetted as the public holidays:-

- Monday 25<sup>th</sup> December 2023 – Christmas Day
- Tuesday 26<sup>th</sup> December 2023 – Boxing Day
- Monday 1<sup>st</sup> January 2024 –New Year's Day

I refer to the below Table for consideration:-

| • DAY       | • DATE       | • TYPE                                                 |
|-------------|--------------|--------------------------------------------------------|
| • THURSDAY  | • 21/12/2023 | • STAFF BBQ                                            |
| • FRIDAY    | • 22/12/2023 | • ANNUAL LEAVE (RDO for majority of operational staff) |
| • SATURDAY  | • 23/12/2023 | • WEEKEND                                              |
| • SUNDAY    | • 24/12/2023 | • WEEKEND                                              |
| • MONDAY    | • 25/12/2023 | • PUBLIC HOLIDAY – CHRISTMAS DAY                       |
| • TUESDAY   | • 26/12/2023 | • PUBLIC HOLIDAY – BOXING DAY                          |
| • WEDNESDAY | • 27/12/2023 | • ANNUAL LEAVE                                         |
| • THURSDAY  | • 28/12/2023 | • ANNUAL LEAVE                                         |
| • FRIDAY    | • 29/12/2023 | • ANNUAL LEAVE                                         |
| • SATURDAY  | • 30/12/2023 | • WEEKEND                                              |
| • SUNDAY    | • 31/01/2023 | • WEEKEND – NEW YEARS DAY                              |
| • MONDAY    | • 01/01/2024 | • PUBLIC HOLIDAY – NEW YEARS DAY                       |

|           |              |                  |
|-----------|--------------|------------------|
| • TUESDAY | • 02/01/2023 | • RETURN TO WORK |
|-----------|--------------|------------------|

This will require Stream A employees to apply for 3 (2 full and 2 half) days and Stream B & C employees to apply for 3 days annual leave.

### CONSIDERATIONS

Council has supported declaring “Council Shutdown” days as paid days (especially for our casual employees).

Council currently employs **23 casual workers** (23 % of workforce), who do not have provisions for accrual of any annual leave or payment for public holidays. As a result, these employees will not be in receipt of any income during the annual closedown and will be financially impacted during this period.

Council may wish to consider the payment to **all employees** for days declared as paid “Council Shutdown” days.

In previous years the following has been endorsed by council:

- Council resolved for 1 x day “Council Shutdown” paid for the 2018 shutdown period.
- Council resolved for 2 x days “Council Shutdown” paid for the 2019 shutdown period.
- Council resolved for 2 x days “Council Shutdown” paid for the 2020 shutdown period.
- Council resolved for 2 x days “Council Shutdown” paid for the 2021 shutdown period.
- Council resolved for 1 x days “Council Shutdown” paid for the 2022 shutdown period.

Projected cost:

It is estimated for the 2023 period, if Council resolves to provide for a paid “Council Shutdown” day, it will incur a wage cost of approximately \$24,900 (gross) per day.

The Post Office is required to remain open on all days not gazetted as public holidays. One other day during this period will be determined by postal services to be closed. This date is yet to be determined. The Director – Corporate Services will arrange for rostering of a staff member to cover this period.

A skeleton crew consisting of staff from Essential Services is maintained during the closedown period to check / maintain water quality and testing. Waste collection is rostered on for normal collection days. The Director –Infrastructure will arrange rostering of necessary staff to cover this period.

On –call system to be implemented for urgent housing/building maintenance. Director \_Building Services will arrange rostering of on-call staff.

Request for Council to consider 1 Council Shutdown day during the 2023 Christmas and Festive season.

### OTHER CONSIDERATIONS

Providing for shutdown (as per Table 1) and for 1 x paid “Council Shutdown” day in this period will allow employees the opportunity to attend to their personal welfare with minimal financial impact to the employee, whilst being cognisant of our current financial position and responsibilities.

**ATTACHMENTS****Nil****RECOMMENDATION**

That Council resolve to

1. In accordance with clause 19 of the *Queensland Local Government Industry (Streams A, B & C) Award – State 2017*, Council resolve to declare the Annual Closedown period for from close of business on Thursday 21 December 2023 to Friday 29 December 2023 with staff retuning to work on Tuesday 2 January 2024.
2. Council further resolves to provide 1 paid “Council Shutdown” day to all employees during this period.
3. Council further resolves that staff required to work as part of required service delivery during this period will accumulate the 1 paid “Council Shutdown” day and will be required to take this day in the first quarter of 2024.



**7.9 CONFIRMATION OF ABORIGINALITY / COMMUNITY AFFILIATION APPLICANT FORM:**

**File Number:** 09.MFD\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

**PURPOSE OF THE REPORT**

Present information to council from community resident seeking Confirmation of Aboriginality endorsement consideration. Applicant – [REDACTED].

**BACKGROUND**

Applicant for consideration identified as [REDACTED]. Parents are [REDACTED] and [REDACTED]. The following documents have been prepared in accordance with the provisions of the Local Government Act 2009 and other relevant statutes.

Council's process for providing confirmation of persons known to authorised person in Council or have family ties in community. The attached application received from persons seeking Council's confirmation / endorsement. This will grant support to confirm their cultural identity and affiliation to Yarrabah.

As a note, requirements for access to programs or services now calls for applicants to provide confirmation to support Indigenous progress or development. It requires individuals to demonstrate their connection to country and confirm their aboriginality status.

Due to the urgency of this confirmation on the 14 September 2023 this was officially signed by Councillor Kenneth Jackson & Mayor Ross Andrews.

**ACTION**

Formal resolution by Council endorsing confirmation.

**ATTACHMENTS****1. Confirmation of Aboriginality/ Community Affiliation Form:** [REDACTED]**RECOMMENDATION**

That Council resolve to endorse the recommendation provided by the CEO to accept the application for confirmation of Aboriginality community affiliation as submitted by the following person:

- [REDACTED]

It is further recommended that this action is moved and seconded by the signing Councillors.

c/- Post Office YARRABAH 4871  
56 Sawmill Road YARRABAH  
[www.yarrabah.qld.gov.au](http://www.yarrabah.qld.gov.au)



Phone (07) 4056 9120  
Fax (07) 4056 9167  
Email: [council@yarrabah.qld.gov.au](mailto:council@yarrabah.qld.gov.au)

ABN 30 977 526 871

### CONFIRMATION OF ABORIGINALITY/COMMUNITY AFFILIATION

I, \_\_\_\_\_  
(First Name) (Other Name) (Last Name)

Born on \_\_\_\_\_  
(Location of birth)

And now living at \_\_\_\_\_  
(Your full address)

Declare that I am Aboriginal and/or Torres Strait Islander (cross whichever refers to you)

My mother's name is /was \_\_\_\_\_

My father's names is/was \_\_\_\_\_

The language group and/or home community is ENGLISH

Culturally I identify as ABORIGINAL

I have lived in this community for 1.5 years

Signature \_\_\_\_\_ Date: 14 / 09 / 2023

To be completed by an incorporated Aboriginal and/or Torres Strait Islander Organisation or association within the applicants community.

The above person is accepted and recognised as a member or was a member of the Yarrabah Aboriginal Shire.

|                                                         |                             |
|---------------------------------------------------------|-----------------------------|
| Name of Organisation: Yarrabah Aboriginal Shire Council |                             |
| Name: <u>Kenneth Jackson</u>                            | Position: <u>Councillor</u> |
| Signature: _____                                        | Date: <u>14 / 09 / 2023</u> |
| Name: <u>Ross Anderson</u>                              | Position: <u>Mayor</u>      |
| Signature: _____                                        | Date: <u>14 / 09 / 2023</u> |



**7.10 CONFIRMATION OF ABORIGINALITY / COMMUNITY AFFILIATION APPLICANT FORM:**

**File Number:** 10.MFD\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

**PURPOSE OF THE REPORT**

Present information to council from community resident seeking Confirmation of Aboriginality endorsement consideration. Applicant – [REDACTED].

**BACKGROUND**

Applicant for consideration identified as [REDACTED]. Parents are [REDACTED] and [REDACTED]. The following documents have been prepared in accordance with the provisions of the Local Government Act 2009 and other relevant statutes.

Council's process for providing confirmation of persons known to authorised person in Council or have family ties in community. The attached application received from persons seeking Council's confirmation / endorsement. This will grant support to confirm their cultural identity and affiliation to Yarrabah.

As a note, requirements for access to programs or services now calls for applicants to provide confirmation to support Indigenous progress or development. It requires individuals to demonstrate their connection to country and confirm their aboriginality status.

Due to the urgency of this confirmation on the 14 September 2023 this was officially signed by Councillor Kenneth Jackson & Mayor Ross Andrews.

**ACTION**

Formal resolution by Council endorsing confirmation.

**ATTACHMENTS****1. Confirmation of Aboriginality/Community Affiliation Form:** [REDACTED]**RECOMMENDATION**

That Council resolve to endorse the recommendation provided by the CEO to accept the application for confirmation of Aboriginality community affiliation as submitted by the following person:

- [REDACTED]

It is further recommended that this action is moved and seconded by the signing Councillors.



c/- Post Office YARRABAH 4871  
56 Sawmill Road YARRABAH  
[www.yarrabah.qld.gov.au](http://www.yarrabah.qld.gov.au)



Phone (07) 4056 9120  
Fax (07) 4056 9167  
Email: [council@yarrabah.qld.gov.au](mailto:council@yarrabah.qld.gov.au)

ABN 30 977 526 871

### CONFIRMATION OF ABORIGINALITY/COMMUNITY AFFILIATION

I, \_\_\_\_\_

(First Name)

(Other Name)

(Last Name)

Born on \_\_\_\_\_

And now living at \_\_\_\_\_

(Your full address)

Declare that I am Aboriginal (If Torres Strait Islander (from which you refers to you)

My mother's name is /was \_\_\_\_\_

My father's names is/was \_\_\_\_\_

The language group and/or home community is ENGLISH

Culturally I identify as ABORIGINAL

I have lived in this community for 15 years

Signature: \_\_\_\_\_

Date: 14 / 09 / 2023

To be completed by an incorporated Aboriginal and/or Torres Strait Islander Organisation or association within the applicants community.

The above person is accepted and recognised as a member or was a member of the Yarrabah Aboriginal Shire.

Name of Organisation: Yarrabah Aboriginal Shire Council

Name: Kenneth Jackson

Position: COUNCILLOR

Signature: \_\_\_\_\_

Date: 14 / 09 / 2023

Name: ROSS ANDREWS

Position: MAYOR

Signature: \_\_\_\_\_

Date: 14 / 09 / 2023



**8 CORRESPONDENCE****8.1 CORRESPONDENCE - MINISTER FOR HOUSING**

**File Number:** 01.COR\_OM.20230927

**Author:** Richard Wright, Chief Executive Officer

**PURPOSE OF THE REPORT**

Tabling of correspondence from the Minister for Housing, the Honourable Meaghan Scanlon MP, dated 25 August 2023.

**BACKGROUND**

On 7 July 2023 the Mayor sent a letter to the Minister regarding the water supply in Yarrabah Community & the upgrading of water facilities and infrastructure. The Mayor also supplied the “Social Infrastructure of Yarrabah” paper, identifying this Council’s vision for addressing the development needs of community in the future.

On 25 August 2023, the Minister responded, identifying actions underway to support critical needs and future social housing investment.

**ATTACHMENTS****1. Letter from Minister for Housing****RECOMMENDATION**

That Council note the correspondence tabled, as read.





## Minister for Housing

Our Ref: MN08628-2023

25 August 2023

1 William Street  
Brisbane Queensland  
GPO Box 806 Brisbane  
Queensland 4001 Australia  
T: +617 3719 7170  
E: [housing@ministerial.qld.gov.au](mailto:housing@ministerial.qld.gov.au)

Councillor Ross Andrews  
Mayor  
Yarrabah Aboriginal Shire Council  
[randrews@yarrabah.qld.gov.au](mailto:randrews@yarrabah.qld.gov.au)

Dear Councillor Andrews

Thank you for your letter dated 7 July 2023 regarding the water supply at Yarrabah and the upgrading of water facilities and infrastructure.

Thank you for providing me with a copy of the *Social Infrastructure for Yarrabah* booklet. I am pleased to see the work Council has undertaken in planning for the infrastructure required to accommodate your community's growing needs and aspirations.

I am aware Yarrabah Aboriginal Shire Council is working with the Department of Regional Development, Manufacturing and Water and other agencies to address the water quality and critical water supply issues in Yarrabah. I understand that a working group has been established and funding has been provided for a number of the projects you have identified.

I confirm the Department of Housing is supporting Council through \$5 000 000 in funding to master plan and construct infrastructure and residential lots in the new Balamba subdivision, which is identified as a very high priority in the Yarrabah Local Housing Plan. This will enable future social housing investment to address the housing need in Yarrabah through new dwelling construction. I have also endorsed Council's revised Housing Investment Plan for \$6.520 million through the Forward Remote Capital Program to fund infrastructure and allotments for residential construction.

The department will continue to engage with Council on any matters arising as Council continues to work with the Department of Regional Development, Manufacturing and Water and the established working group to implement solutions to the water quality and infrastructure needs of Yarrabah.

If you require further information, my Chief of Staff, Ms Clare Manton can be contacted on (07) 3719 7170 or by email at [clare.manton@ministerial.qld.gov.au](mailto:clare.manton@ministerial.qld.gov.au).

Yours sincerely

A handwritten signature in blue ink, appearing to be "Meaghan Scanlon".

Meaghan Scanlon MP  
**Minister for Housing**

**9 CONFIDENTIAL MATTERS**

Nil

**10 CLOSE OF MEETING**